# Mitigation Monitoring, Compliance, and Reporting Plan

# Pacific Gas and Electric Company's Embarcadero-Potrero 230 kV Transmission Project

(Application A.12-12-004) (Decision D.14-01-007)

Lead Agency:



California Public Utilities Commission Prepared by:



April 2014

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### Attachments

- Attachment A Detailed Project Description
- Attachment B Project Modification Form
- Attachment C Temporary Extra Workspace Request

## 1. Introduction

## **1.1 Project Overview**

The Embarcadero-Potrero 230 kV Transmission Project (Project) involves the construction, operation, and maintenance by Pacific Gas & Electric (PG&E) of a new 230 kV transmission line and associated facilities. The line will be entirely within the City and County of San Francisco, and will extend from the existing Embarcadero Substation at the corner of Fremont and Folsom Streets to the existing Potrero Switchyard on Illinois Street between 22nd and 23rd Streets. (See inset map.)

Construction of a new 230 kV switchyard will occur near the existing Potrero Switchyard. No new substation work will occur at the existing Embarcadero Substation beyond termination of the new cable at the 230 kV bus at that location.

A detailed project description, including figures, is provided in Attachment A.



## **1.2 Authority**

The California Public Utilities Commission (CPUC) has broad regulatory authority under Article XII of the California Constitution, and Section 702 of the Public Utilities Code (PU Code) mandates that every public utility obey and comply with every order, decision, direction or rule made by the Commission. Public utilities are subject to enforcement action and fines pursuant to PU Code Sections 2102-1015, 2017, 2108, and 2114. In 2013, the CPUC established a CEQA Citation Program authorizing Staff to fine public utilities for non-compliance with Permits to Construct (PTCs) and Certificates of Public Convenience and Necessity (CPCNs). MMRCPs are adopted as part of PTCs and CPCNs and are enforced as such.

Monitoring of mitigation measures to be implemented by a project is required by California Environmental Quality Act (CEQA). Section 21081.6 of the California Public Resources Code (PRC) requires a public agency to adopt a mitigation monitoring and reporting program when it approves a project that is subject to preparation of an Environmental Impact Report (EIR) or Mitigated Negative Declaration (MND) and where significant adverse environmental effects have been identified. CEQA Guidelines Section 15097 clarifies requirements for mitigation monitoring or reporting.

Mitigation measures to be implemented as part of the Embarcadero-Potrero 230 kV Transmission Project (Project) (Application No. A.12-12-004) were identified in the Final MND prepared by CPUC for the Project. The MND was adopted by the California Public Utilities Commission (CPUC) on January 16, 2014 in Decision D.14-01-007 and includes procedures for preparing and implementing a Mitigation Monitoring, Compliance, and Reporting Program (MMCRP) to ensure compliance with mitigation measures approved in the MND. In addition, Applicant Proposed Measures (APMs) were adopted as part of the MND. The mitigation measures and APMs identified in the MND provide the framework for this MMCRP.

## **1.3 Mitigation Monitoring Compliance, and Reporting Plan**

Within PG&E's application, APMs were proposed to reduce potentially significant adverse impacts related to project construction and operation. These are in addition to the mitigation measures and permit requirements imposed on the Project.

The MMCRP provides guidelines and procedures for environmental compliance on the Project. The MMCRP was developed by CPUC in coordination with PG&E and CPUC Environmental Monitors (CPUC EMs) and defines the reporting relationships, provides information regarding the roles and responsibilities of the Project's environmental compliance personnel, sets out compliance reporting procedures, and establishes a communication protocol. The communication information as listed in the MMCRP will be updated throughout construction.

The purpose of this MMCRP is to ensure effective implementation of the mitigation measures and APMs identified in the MND and imposed by the CPUC as part of project approval. It describes the logistics of the monitoring process and establishes protocols to be followed by CPUC's third-party Environmental Monitors and PG&E project staff. This MMCRP includes:

- Procedures for approving minor project changes;
- Procedures for dispute resolution;
- APMs and mitigation measures that PG&E must implement as part of the Proposed Project;
- Actions required to implement these measures;
- Monitoring requirements; and
- Timing of implementation for each measure.

Section 6 lists the mitigation measures, the timing for completion, and whether CPUC review or approval is required before construction can commence.

A draft version of the MMCRP was distributed to PG&E and CPUC EMs for review and comment. Final language of the MMCRP was made in consultation with PG&E.

### **1.4 Agencies with Jurisdiction**

The CPUC is the Lead Agency for the Project. However, the project route crosses lands, affects resources, or requires activities that are under the jurisdiction of or regulated by other agencies. These agencies that may require separate permits or approvals are listed in Table 1. Contact information for individual agencies is provided in Table 2.

All required permits are to be secured and their terms and conditions implemented prior to undertaking any work that requires such permits. CPUC's EM will be provided copies of every permit secured and will include permit compliance as part of general environmental monitoring duties. If the CPUC EM observes activities or conditions believed to be in violation of a permit, the CPUC EM has the authority to communicate these observations to the appropriate agency. Under their own authority and discretion, permitting agencies may implement their own monitoring and reporting schemes and undertake whatever enforcement actions they are authorized to pursue.

**Important:** The status of required permits will be included in any request for a Notice to Proceed. Copies of permits, including any permit requirements and stipulations, shall be provided to CPUC.

Agency	Jurisdiction	Requirements
FEDERAL/STATE AGENCIES		
U.S. Army Corps of Engineers (USACE), San Francisco District	San Francisco Bay	Permit (i.e., a federal action) and Environmental Assessment for marine cable installation in San Francisco Bay under the Clean Water Act Section 404 and the Rivers and Harbors Act Section 10.
USACE, Operations and Readiness Division, Dredged Material Management Office (DMMO)	San Francisco Bay	Consolidated Dredging-Dredge Material Reuse/Disposal authorization, if needed for HDD exit pits
U.S. Coast Guard (USCG)	San Francisco Bay	Establish Vessel Traffic Safety zone; issuance of appropriate Notice to Mariners
National Marine Fisheries Service (NMFS), Southwest Regional Office	San Francisco Bay	Consultation or technical assistance under Section 7 of the Endangered Species Act (ESA) regarding USACE permit; Potential impact to Essential Fish Habitat (EFH); Potential Incidental Harassment Authorization (IHA) permit under Marine Mammal Protection Act (MMPA)
U.S. Fish and Wildlife Service (USFWS), Sacramento Field Office	San Francisco Bay	Consultation under Section 7 of the Endangered Species Act (ESA) regarding USACE permit; Enforcement of the Migratory Bird Treaty Act (MBTA)
California Department of Fish and Wildlife (CDFW)	Endangered species consultation	California Endangered Species Act coordination, Section 20801 Incidental Take Permit or Consistency Determination under California Fish and Game Code Section 2080.1, Native Plant Protection Act, and other provisions of the Fish and Game Code as applicable
San Francisco Bay Conservation and Development Commission (BCDC)	San Francisco Bay	Permit for dredging and disposal activity in the bay, if needed for HDD exit pits;
		Administrative permit for work within the Bay and/or shoreline band;
		Determination of consistency of USACE federal action with San Francisco Bay Plan under the federal Coastal Zone Management Act (CZMA)
Regional Water Quality Control Board (RWQCB) – San Francisco Bay Region	San Francisco Bay Hydrologic Region	National Pollution Discharge Elimination System (NPDES); General Construction Storm Water Pollution Prevention Plan (SWPPP); Water Quality Certification
California State Lands Commission (CSLC)	Tidal waterways of the bay and submerged lands below the mean high tide line	Residual and review authority over actions managing lands legislatively granted to City and County of San Francisco.
California Department of Transportation (Caltrans)	Spear Street area under the Bay Bridge	Encroachment permit and design review

### Table 1. Permits that May Be Required for the Embarcadero-Potrero 230 kV Transmission Project

Agency	Jurisdiction	Requirements
LOCAL/REGIONAL AGENCIES		
Port of San Francisco	San Francisco Bay and waterfront lands, including portions of Spear Street and the proposed Potrero 230 kV Switchyard	License
City and County of San Francisco	23rd Street, Shoreline to Potrero Switchyard; Spear Street and Folsom Street	ROW Acquisition and/or reestablish utility franchise area
San Francisco Municipal Transportation Agency (SFMTA)	City streets and sidewalks	Special Traffic Permit, with Traffic Management Plan
San Francisco Department of Public Works (SFDPW)	City streets and sidewalks	Excavation Permit
San Francisco Department of Public Works or Department of Building Inspection	City streets and sidewalks	Special permit for nighttime construction work under the Noise Ordinance (Section 2908 of Police Code)
San Francisco Public Utilities Commission (SFPUC)	Dewatering and Water Supply	Water disposal and water supply for construction activity

#### Table 1. Permits that May Be Required for the Embarcadero-Potrero 230 kV Transmission Project

Agency	Address	Contact Person	Phone	E-mail Address
LEAD AGENCY				
California Public Utilities Commission	505 Van Ness Avenue, San Francisco, CA 94102	Billie Blanchard	415-703-2068	BCB@cpuc.ca.gov
FEDERAL AGENCIES				
USACE, San Francisco District Office	1455 Market Street, 16th Floor San Francisco, CA 94103	Christina Cavett-Cox	415-503-6765	christina.a.cavett@usace.army.mil
USACE, Operations and Readiness Division, Dredged Material Management Office (DMMO)	1455 Market Street, 16th Floor San Francisco, CA 94103	Robert Lawrence	415-503-6808	robert.j.lawrence@usace.army.mil
U.S. Coast Guard (USCG)				
National Marine Fisheries Service (NMFS), Southwest Regional Office	777 Sonoma Avenue, Room 325 Santa Rosa, CA, 95404	Korie Schaeffer	707-575-6087	korie.schaeffer@noaa.gov
US Fish and Wildlife Service	2800 Cottage Way #W2605 Sacramento, CA 95825	Ryan Olah	916 414-6625	ryan_olah@fws.gov
STATE AGENCIES				
California State Lands Commission				
San Francisco Bay Conservation and Development Commission (BCDC)	455 Golden Gate Ave, Suite 10600 San Francisco, CA 94102	Jaime Michaels	415-352-3613	
California Department of Fish and Wildlife	5355 Skylane Boulevard, Suite B Santa Rosa, CA 95403	Arn Aarreberg	707-576-2889	arn.aarreberg@wildlife.ca.gov
California Department of Transportation (Caltrans)	155 Grand Avenue Oakland CA 94612			
California Department of Toxic Substances Control				
State Historic Preservation Office				
California Air Resources Board				

### Table 2. Jurisdictional Agencies Associated with the PG&E Embarcadero-Potrero Transmission Line Project – PGE to Complete

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Agency	Address	Contact Person	Phone	E-mail Address							
LOCAL AND REGIONAL											
Regional Water Quality Control Board (RWQCB) – San Francisco Bay Region	1515 Clay Street, Suite 1400 Oakland, CA 94612	Jennifer Gagnon	510-622-2407	jennifer.gagnon@waterboards.ca.gov							
Bay Area Air Quality Management District (BAAQMD)	939 Ellis Street San Francisco, CA 94109		415-771-6000								
Port of San Francisco											
City and County of San Francisco											
San Francisco Municipal Transportation Agency (SFMTA)											
San Francisco Department of Public Works (SFDPW)											
San Francisco Department of Public Works or Department of Building Inspection											
San Francisco Public Utilities Commission (SFPUC)											

### Table 2. Jurisdictional Agencies Associated with the PG&E Embarcadero-Potrero Transmission Line Project – PGE to Complete

## 1.5 Schedule

PG&E expects to energize the new 230 kV line by early 2016. Table 3 shows a preliminary construction schedule based on conceptual engineering and initial resource agency consultation. The actual construction schedule may vary based upon many factors, including the timeline for additional agency approvals and land acquisition, environmental conditions, and any necessary changes to the project design due to unexpected physical conditions.

Project-related construction activities (beyond such pre-construction activities as engineering, design, studies, and permitting) will not begin until the CPUC's Project Manager has issued one or more Notices to Proceed covering the planned activities.

Table 3. Preliminary Construction Schedule																									
	Feb 2014	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan 2015	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan 2016	Feb
TRANSMISSION LINE CONSTRUCTION																									
Permitting, ROW Acquisition	X	X	X	X	X	X	X	X	X	X															
Onshore to Offshore HDD					X	X	X	X	X	x															
Onshore Underground Installation										X	Х	Х	Х	X	X	X	X								
Offshore Submarine Installation																			X	X	X	X	X	X	
Testing and Commissioning																									X
POTRERO SWITCHYARD DEVELOPMENT																									
Switchyard Site Preparation				X	X	X	X																		
Building Construction							X	X	X	X	Х	Х	Х	X	X										
Substation Interconnection											Х	Х	Х	X	X	X									
Substation Installation													Х	X	X	X	Х	Х	Х	Х	Х	Х	X	X	
Testing and Commissioning																									X
In-Service Date																									X

### **1.5.1 Construction Work Packages**

The Project has been divided into four construction work packages, as listed in Table 4. Anticipated start dates for the work packages are shown.

Work Package	Description	Location	Begin Date
1. Potrero Switchyard	Construction of switchyard	Potrero Substation	May 2014
2. Onshore to offshore HDD	Horizontal directional drilling from onshore to offshore segment and installation of conductor, ancillary equipment, and appurtenances. Repair and restoration of disturbed areas.	North and south horizontal drill sites to offshore segment	June 2014
3. Onshore Trenching	Trench excavation and installation of conductor, ancillary equipment, and appurtenances. Repair and restoration of disturbed areas.	Embarcadero Substation to north horizontal drill site and Potrero Switchyard to south horizontal drill site.	August 2014
4. Offshore Segment	Off shore installation of cable	San Francisco Bay	June 2015_

#### Table 4. Construction Packages

**Important:** Before work can proceed on a work package, a request for a Notice to Proceed (NTP) must be made by PG&E and approved by CPUC (see Section 4.1.1). The mitigation measures and APMs listed in Section 6 include the locations where these requirements apply and which must be implemented prior to the commencement of construction. PG&E will work closely with its construction contractor to ensure that site-specific mitigation measures and APMs are clearly identified and implemented. CPUC EMs will verify the implementation of mitigation measures and APMs prior to and during construction.

## 2. Roles and Responsibilities

### 2.1 Implementation

PG&E is responsible for implementing and maintaining all mitigation measures and APMs, and for obtaining and complying with all required permits and their requirements. The utility is responsible for ensuring that its agents and contractors comply with the MMRCP. PG&E also is responsible for satisfying requests from jurisdictional agencies and will notify and copy the CPUC on all correspondences related to final approvals and verifications for the project if not otherwise copied on the correspondence.

Standards for successful mitigation are implicit in some mitigation measures, such as obtaining nondiscretionary permits or avoiding a specific impact entirely. Additional resource avoidance or impact minimization conditions may be imposed by applicable agencies with jurisdiction through their discretionary permit processes.

**Important:** PG&E will inform the CPUC Project Manager in writing of mitigation measures that are not or cannot be successfully implemented. While the CPUC recognizes the need for flexibility post-decision in response to changed circumstances, it believes changes should be the exception to the rule, and it intends to ensure that any proposed change is subject to rigorous standards. Consequently, some requested changes may qualify for the process set forth in the MMRCP for minor project changes (see 4.3.3); others may require the submittal of a Petition for Modification (PFM) pursuant to CPUC Rules of Practice & Procedure, Rule 16.4(a).

Table 5 illustrates the organization and reporting relationships for during project construction. The CPUC, as Lead Agency, is responsible for ensuring that all mitigation measures and APMs are implemented in a timely fashion as specified, and that the CPUC EM verifies PG&E's compliance with mitigation measures, APMs, and conditions of permits issued by other agencies. Other jurisdictional agency representatives may visit construction areas at any reasonable and safe time, and may require information regarding the status of compliance with particular mitigation measures or permits. Additional information on communication protocols is presented in Section 3.



### Table 5. Project Organization

### 2.2 PG&E Roles and Responsibilities

PG&E project personnel and PG&E's contractors are responsible for implementing all project mitigation measures, APMs, permit conditions, and the MMCRP. It is PG&E's responsibility to comply with project requirements, plan construction activities in a manner that meets these requirements, document compliance activities and the results of mitigation, and implement the MMCRP. In addition to this MMCRP, PG&E will implement its own Environmental Compliance and Management Program (ECMP) that will be specifically tailored to the project and designed to work concurrently with this MMCRP.

### PG&E Legal Counsel

PG&E legal counsel may participate in the compliance effort as determined by PG&E. PG&E legal counsel may review project compliance documents, notifications, or participate in dispute resolution should the need arise.

### **PG&E Project Manager**

The PG&E Project Manager provides overall direction, management, leadership, and corporate coordination for the project. The PG&E Project Manager's responsibilities include:

- Coordinating construction, engineering, and PG&E environmental personnel
- Integrating environmental responsibilities into all levels of the project organization
- Ensuring compliance with project mitigation measures, APMs, permit conditions, and the MMCRP
- Communicating project activities, schedules, and public relation issues to the project team

### **PG&E Environmental Compliance Lead**

The PG&E Environmental Compliance Lead shall be the lead PG&E representative responsible for implementing environmental requirements and the MMCRP. The PG&E Environmental Compliance Lead's responsibilities include:

- Understanding and planning for project requirements and construction needs
- Coordinating and completing preconstruction requirements included in project mitigation measures, APMs, permit conditions, and the MMCRP
- Communicating environmental requirements to the PG&E Compliance Team and Construction Managers
- Communicating with the CPUC Monitoring Team regarding environmental requirements, construction needs, and construction schedule changes
- Ensuring compliance with project mitigation measures, APMs, permit conditions, and the MMCRP
- Reporting the effectiveness of mitigation and regularly submitting required documentation and notifications to CPUC
- Providing leadership to correct any issues with environmental compliance

### **PG&E Environmental Compliance Supervisor**

The PG&E Environmental Compliance Supervisor shall coordinate the activities of the PG&E Environmental Inspector and specialty monitors, and communicate with project management and construction personnel to ensure environmental compliance. The PG&E Environmental Compliance Supervisor's responsibilities consist of those that are delegated by the PG&E Project Manager and the PG&E Environmental Compliance Lead.

#### **PG&E Environmental Inspector**

The PG&E Environmental Inspector (EI) shall work closely with construction personnel in the field to implement mitigation and perform, or oversee, required monitoring tasks. The EI shall be the primary field employee responsible for verifying and communicating day-to-day environmental compliance. Multiple EIs may be used by PG&E as needed to effectively monitor compliance during periods of high construction activity or high monitoring demand. The EI's responsibilities include:

- Understanding environmental project requirements and construction needs
- Taking direction from the PG&E Environmental Compliance Lead and PG&E Environmental Compliance Supervisor
- Supporting construction staff to ensure work is conducted in compliance with environmental requirements
- Conducting, or overseeing, monitoring activities specified in project mitigation measures, APMs, and permit conditions
- Implementing the MMCRP
- Determining the effectiveness of mitigation and reporting whether adjustments need to be made to the PG&E Compliance Team

The EI has the authority to redirect any construction activities associated with the project, when it is safe to do so, if the activity poses an imminent safety threat or puts a sensitive resource at risk beyond what is already permitted.

### **PG&E Specialty Monitors**

PG&E Specialty Monitors shall be assigned as needed to perform monitoring tasks when project mitigation measures, APMs and permit conditions require a specifically qualified monitor to protect designated resources. An EI may perform specialty monitoring if he or she has the appropriate qualifications and experience. The PG&E Specialty Monitors have the authority to redirect any construction activities associated with the project, when it is safe to do so, if the activity poses an imminent threat or puts a sensitive resource at undue risk beyond that already permitted

#### **Construction Managers**

PG&E Construction Managers provide support to the PG&E Project Manager and oversee the activities of construction personnel. The PG&E Construction Managers shall be based out of PG&E's offices, but may also be available in the field on an occasional basis. PG&E Construction Manager responsibilities include:

- Ensuring compliance with PG&E specifications, project mitigation measures, APMs, permit conditions, MMCRP policies, construction contracts, and applicable codes
- Communicating construction needs and schedule changes to the PG&E Compliance Team
- Regularly facilitating field meetings with construction and environmental staff

### **Construction Leads**

At PG&E's discretion, on-site construction leadership may be delegated to Construction Leads, such as a crew foreman. PG&E Construction Leads provide support to the PG&E Construction Managers, and shall be responsible for communicating with PG&E Construction Managers and EIs to conduct day-to-day project activities in compliance with mitigation measures and APM requirements, permit conditions, and the MMCRP, as directed by the PG&E Compliance Team. Key roles of PG&E Construction Leads are to plan construction activities around environmental requirements, as well as to identify and report potentially infeasible challenges to construction to the PG&E Compliance Team.

#### **Construction Workers**

Construction workers who enter the project site are responsible for following all mitigation measures and APM requirements, permit conditions, and the MMCRP. Construction workers are responsible for attending required environmental training(s) applicable to their position, and directing any questions to the PG&E Construction Managers, PG&E Construction Leads, and/or EIs.

#### **Subcontractors**

PG&E may elect to use subcontracted construction crews on the project. Under the direction of PG&E, subcontracted construction crews are responsible for complying with mitigation measures and APM requirements, permit conditions, and the MMCRP.

### 2.3 California Public Utilities Commission

### 2.3.1 CPUC Project Manager

The CPUC PM has overall responsibility for ensuring that mitigation measures and APMs are implemented as adopted by the CPUC. The CPUC PM will determine the effectiveness of the MMCRP based on the implementation of the measures included in the mitigation monitoring table in Section 6. The CPUC delegates field monitoring and reporting responsibilities to third-party EMs during construction and will oversee their work through telephone calls and review of daily and weekly status reports. The CPUC PM will be notified of all noncompliance situations and may suggest measures to help resolve the issue(s).

**Important:** The CPUC PM will issue NTPs for construction of each work package identified by PG&E. However, the CPUC's NTP does not authorize construction to start if additional approvals are required from other agencies and such approvals have not been obtained at the time of issuance of an NTP. *No construction may occur on other jurisdictional lands without specific approval by those agencies.* 

### 2.3.2 CPUC Environmental Monitor (Aspen)

PG&E has primary responsibility for ensuring that construction activities are conducted in accordance with approved Project mitigation measures, APMs, compliance plans, and permit conditions. The role of the CPUC third party monitor (Aspen) is to ensure that compliance is being achieved and to document compliance using verbal and written communications.

The overall monitoring program will be administered under the direction and oversight of the CPUC PM. The CPUC will delegate daily monitoring and reporting responsibilities to a third-party monitor (Aspen). The number of third-party monitors (CPUC EMs) and frequency of site inspections will depend on the number of concurrent construction activities and their locations with respect to sensitive resources and land uses, and compliance with Project mitigation measures, APMs, and permit conditions during construction.

- Aspen Monitoring Manager. The Monitoring Manager supervises Aspen's CPUC EMs, determines the appropriate inspection frequency, and is responsible for weekly report preparation. The Monitoring Manager also serves as the main point of contact with the CPUC Project Manager (CPUC PM) for major compliance matters.
- Aspen Project Liaison. The Project Liaison provides a direct line of contact with CPUC management and legal, as well as PG&E, regarding public complaints and other issues. This person facilitates the development of new procedures to address new issues as they arise.
- Aspen CPUC Environmental Monitors (CPUC EMs). CPUC EMs will conduct the day-to-day monitoring and be the primary point of contact with in-field agency and project personnel. CPUC EMs will be an integral part of the project team and will stay apprised of construction activities and schedule changes, and will monitor construction activities for compliance with project mitigation measures, APMs, compliance plans, and permit conditions. The CPUC EMs will document compliance through daily logs and provide input for the weekly reports. The CPUC EMs shall note any issues or problems with implementation of mitigation/APM/permit conditions, notify the appropriate designated project members, and report problems to the CPUC PM. All other issues will be brought to the attention of the PG&E field representative to address appropriately.

**Important:** The enforcement authority of the CPUC EM in the field is limited to conditions posing imminent safety or resource endangerment concerns at a work location. The CPUC EM is authorized to temporarily stop work under these conditions if it is safe to do so. PG&E will address the identified issues. Only the CPUC PM has authority to shut down the project completely.

## 3. Communication

Good communication is essential to successful implementation of an environmental mitigation compliance program. To avoid Project delays, CPUC and PG&E environmental and construction representatives will interact regularly and maintain professional, responsive communications at all times. PG&E representatives will coordinate closely with CPUC EMs throughout the monitoring effort to ensure that issues are addressed and resolved in a timely manner. To that end, this section provides a communication protocol for the timely and accurate dissemination of information to all levels of the Project regarding surveys, plans, mitigation measures, construction activities, and planned or upcoming work.

## **3.1** Communication Protocol

To ensure that the CPUC EMs can get accurate information on ongoing surveys, construction work, and schedules, the following protocols have been established:

- The CPUC EMs' primary point of contact will be the Environmental Inspector. If not available, the Environmental Compliance Supervisor will be the point of contact. If issues arise and cannot be resolved at this level, the issue will be elevated to the CPUC EM Project Manager/Environmental Compliance Lead via e-mail or telephone.
- The Environmental Inspector or Environmental Compliance Supervisor will inform CPUC EMs of all current and planned survey and construction activity, including status of permits and activity locations, in a timely manner. Timely notification must be sufficient to allow response time for CPUC monitors to be present for that activity.
- The CPUC EM and other designated agency representatives or staff may talk to anyone on the construction site to ask questions about their activity, but the construction personnel may opt to refer the CPUC EM to the Environmental Inspector or other designated person. The Environmental Inspectors are the appropriate contacts for obtaining information on construction activity schedules or construction practices.
- PG&E will provide to the CPUC EM a list of all construction monitoring personnel and managers, identified by work package or component, title, and contact information. An updated list will be distributed as needed to keep all parties informed of monitor and staff additions/changes, as well as construction scheduling changes. This list of personnel, subsequent updates, and construction schedule changes will be distributed to all persons on the list throughout the construction process.
- The CPUC EM will continue to report compliance concerns first to Environmental Inspector and give them time to resolve compliance issues. If this includes discussions with resource agencies, documentation of such communication and of any subsequent actions to be undertaken to achieve compliance will be provided to the CPUC EM. If the concern involves a permit, because PG&E is the permit holder with jurisdictional agencies, the Environmental Compliance Lead will consult with the applicable resource agencies. If the CPUC EM has an ongoing unresolved concern about a mitigation measure that could affect a permit condition or could result in resource endangerment, the Environmental Compliance Lead will call the appropriate resource agency to discuss the issue. The Environmental Compliance Supervisor will take the lead in the coordination effort and in resolving the issue.
- The resource agencies will be notified immediately (within 24 hours) by the Environmental Compliance Lead of any substantive issues regarding resources under their jurisdiction and of any actions taken to resolve the issue, consistent with permit requirements. In addition, the CPUC EM will receive immediate notification of these communications if not already aware of the issue and action.
- Prior to or subsequent to agency notification, the Environmental Compliance Lead, assisted by the Environmental Compliance Supervisor, will develop a plan to resolve the issue and will follow up with the respective agencies to explain the strategy and receive agency approval.
- PG&E will expeditiously provide verbal notification and/or submit a preliminary electronic notification of a suspected event, followed by a timely submittal of a final notification that more fully characterizes the event, actions, and outcomes.
- If a "take" of a biological resource is imminent or if there is a danger/hazard to a special status biological resource, the CPUC EM can request that work be stopped in that area immediately (as long as it can be done safely); this request should be made to the Environmental Inspector or senior PG&E person on site. At any time, anyone can order an activity to be halted temporarily if a take or a hazard is imminent.

Bi-weekly conference calls will include a discussion of construction and compliance activities, with the CPUC EM, Environmental Compliance Supervisor, Environmental Inspector, and agency staff participating.

## **3.2 Pre-Construction Compliance Coordination**

PG&E is required by the terms of the mitigation measures, APMs, and permitting requirements of other agencies to prepare various plans and obtain approval of these plans, in addition to performing surveys and studies prior to construction. PG&E will conduct meetings, conference calls, and site visits with the CPUC, technical representatives of the CPUC third-party monitor, and other agencies. The purpose of the pre-construction compliance coordination process is to:

- Discuss and document the status of all required PG&E's submittals,
- Document the findings of data reviews and jurisdictional agency approvals,
- Review PG&E submittals,
- Document the status of mitigation measures/APMs as they apply to the Project or phased work packages, and
- Discuss refinements or minor changes to the Project.

The goal of the pre-construction process is to complete all required actions so the CPUC and other agencies, as appropriate, can issue NTP authorizations for each Project work package.

A pre-construction meeting was held on March 11, 2014 with the CPUC, PG&E, and CPUC EMs to review the MMCRP and mutually agree upon the Project's communication protocol. Based on discussion at the meeting and ongoing input from each party, this MMCRP was updated. Other pre-construction activities include the following:

- Inclusion of mitigation requirements in contract designs, instructions, and specifications
- Field verification of work locations to confirm any need for siting adjustments based on the presence of sensitive resources
- Field verification of any construction yard sites

## **3.3 Coordination during Construction**

Many mitigation measures were derived from specific permit conditions or agency input. The CPUC EM, along with PG&E, will be responsible for contacting resource agencies and immediately notifying them of issues arising with regard to matters under their jurisdiction. CPUC shall be copied on all correspondence (email or letter) and provided copies of documentation that flow between PG&E and resource agencies. If an unresolved issue regarding compliance with a mitigation measure affects a permit requirement under the jurisdiction of a resource agency, the CPUC EM will contact the Environmental Compliance Lead and they will contact the agency to discuss resolution.

### **3.4 Daily Communication**

Generally, problems encountered during construction can be resolved in the field through regular communication among the Environmental Inspector, construction contractors, and CPUC EMs. Field staff will be equipped with cell phones and will be available to receive phone calls at all times during construction. The Project contact list will be provided and updated as needed by PG&E.

### 3.4.1 CPUC EMs

The CPUC EM's primary point of contact in the field is the Environmental Inspector. The CPUC EM will contact the Environmental Inspector if an activity is observed that conflicts with one or more of the mitigation measures, APMs, or permit conditions, so that the situation can be corrected by PG&E. If the CPUC EM cannot immediately reach the Environmental Inspector, the Environmental Compliance Supervisor will be contacted to address the issue. Similarly, the CPUC EM will contact the Environmental Inspector for information on where construction crews are working, the status of mitigation measures, and for schedule forecasts. The CPUC EM may discuss construction procedures directly with the construction contractors; however, PG&E may require its construction contractors to defer questions to an onsite PG&E representative. In all cases, the CPUC EM will contact the designated PG&E representative if a problem is noted that requires action from the construction contractor or PG&E.

**Important:** The CPUC EM will not direct the construction contractor, but will contact the designated PG&E contact person. In the event an activity imposes an imminent threat to a sensitive resource or an undue risk, the CPUC EM will try to contact the Environmental Inspector, who has the authority to stop work; however, if they are not immediately available, the CPUC EM has the authority to stop work at that location if it is safe to do so.

### 3.4.2 PG&E

PG&E will provide the CPUC and the CPUC monitoring team with a contact list identifying construction monitoring personnel and construction supervisory staff to contact regarding compliance issues. The contact list will include each person's title and responsibility, including the names of PG&E and CPUC EMs, project managers, supervisory staff, and other members of the team. The list shall include phone numbers and e-mail addresses where team members can be reached during construction. The contact list will be updated and redistributed as necessary by PG&E as new personnel are assigned to the Project. This list is confidential and will not be published or put on the website.

PG&E and/or its contractors will hold daily onsite meetings that the Environmental Inspector will attend. Prior to beginning the day's work at a job site, a tail-board briefing will be held by PG&E and/or its contractor. Possible subjects include reemphasizing safety and identifying any specific safety concerns associated with that day's operation, potential environmental issues that workers should be aware of, etc.

### **3.5 Scheduled Communications**

### 3.5.1 PG&E Compliance Report

PG&E will prepare and distribute a weekly environmental compliance status report for distribution to key team members, including the CPUC. The CPUC EM will review the weekly report to ensure that the status of mitigation measures, APMs, and permit conditions is consistent with observations in the field. Questions regarding the status of mitigation measures will be directed to the Environmental Compliance Supervisor. The weekly environmental compliance status report also will be a tool to keep all parties informed of construction progress and schedule changes.

### **3.5.2 Scheduled Progress Meetings**

PG&E will conduct weekly field meetings with construction managers, supervisors, PG&E's environmental representatives, and other appropriate staff to discuss work completed, work anticipated for the following period, and the status of mitigation measures. The weekly field meetings also will provide a forum for discussing environmental compliance issues or concerns. PG&E may request that CPUC's and other agency's EMs participate in the field meetings to help resolve issues, if any, that may have arisen during the previous period and to anticipate potential issues that may arise in the upcoming activities. Alternatively, the Environmental Compliance Lead or the CPUC's EMs may recommend a separate meeting to discuss mitigation, project change requests, or other Project-related issues. These meetings may be held at a designated office location or on the Project site.

### **3.5.3 Scheduled Conference Call**

The Environmental Compliance Lead, Environmental Compliance Supervisor, CPUC PM, the CPUC EM, and other parties may participate in a bi-weekly teleconference call. The teleconference calls will be scheduled for an agreed date and time and will be used to identify actual or potential issues and discuss solutions. The conference calls will focus on the Mitigation Monitoring Program and project progress generally.

### 3.6 As-needed Interagency Conference Calls

From time to time during the pre-construction process or during construction, the CPUC, resource agencies, and/or PG&E may determine that conference calls may be necessary or appropriate to discuss the status of specific mitigation compliance as they relate to permit requirements. These calls will be scheduled in advance, to the extent feasible, by e-mail, and will include the Environmental Compliance Lead. An agenda will be provided before the call.

## 4. Environmental Compliance and Field Procedures

## 4.1 Pre-Construction Compliance Verification

Prior to beginning construction, PG&E is required by the terms of the mitigation measures, APMs, and various permits and approvals for other regulatory agencies, to prepare and obtain approval of various plans and to perform various surveys and studies. Copies of plans, surveys, and studies will be retained by Aspen and will be provided to the CPUC with all files at the completion of the Project. The plans, surveys, studies, and other documentation required to be completed by PG&E before construction are identified in Section 6.

While these documents are being reviewed by the approving agencies, they also are reviewed by the CPUC and its representatives. Resource agencies will also be involved in the review of applicable plans and reports.

The CPUC third-party EMs, including project management staff and technical experts, will review and provide comments on all mitigation plans and reports. As appropriate, resource agencies also will be involved in the review of applicable plans and reports, and will provide comments. Comments on these documents will be provided to PG&E to ensure that they adequately accomplish the intended reduction in impacts. For required local and State agency permitting/consultations, the CPUC EM will track PG&E's progress as it relates to PG&E's construction plans and project mitigation, APMs, and permitting requirements. Based on PG&E's construction plans, CPUC may authorize construction to begin on a phased basis, and the CPUC EM will handle pre-construction compliance review accordingly. CPUC may issue NTPs for construction of each phase separately, as soon as pre-construction compliance is satisfactorily accomplished for that phase.

**Important:** Compliance with all pre-construction mitigation measures and APMs will be verified prior to construction, and construction may not start on any work package before PG&E receives a written NTP

from the CPUC PM and other necessary approvals, if any. In general, the CPUC will not issue an NTP until all pre-construction requirements have been fulfilled for a given phase. To save time, PG&E should identify all required workspace needs for each phase of construction prior to the start of active construction, so that the locations and their use can be included in the NTP.

### **4.1.1 Notice to Proceed Procedures**

CPUC must issue a Notice-to-Proceed (NTP) before construction can start.

PG&E will submit a formal request for an NTP. If needed, minor project change requests can be submitted by PG&E along with the NTP request for incorporation into the NTP (see Section 4.3.3 for minor project change submittal requirements). On projects where there may be multiple spreads or work sites, PG&E may elect to request separate NTPs. Each separate NTP request will be applicable to a defined segment or aspect of the Project.

CPUC will review the NTP request and the applicable pre-construction requirements to ensure that all of the information required to process and approve the NTP is included. CPUC may request additional information or clarification as needed. Based on information provided in the request for an NTP and its review, CPUC will issue the NTP.

In general, an NTP request must include the following:

- A description of the work
- Detailed description of the location, including maps, photos, and/or other supporting documents
- Verification that all mitigation measures, permit conditions or requirements, APMs, project parameters, or other project stipulations have been met, apply, or do not apply to the work covered by the NTP request
- In a case where some outstanding requirements cannot be met prior to issuance of the NTP, an outline of outstanding submittals and how they will be met prior to construction
- Up-to-date resource surveys or a commitment to conduct surveys and submit results prior to construction
- Cultural resource surveys or verification that no cultural resources will be significantly impacted
- Copies of permits issued by other agencies, including requirements
- Date when construction is anticipated to begin and duration of work

Section 6 lists the mitigation measures and APMs, the timing for implementation, and whether CPUC review or approval is required before construction can begin. For reference, the NTP issued by CPUC will reiterate CPUC and other agency conditions or requirements that must be satisfied, either before work begins or during construction. The NTP will state whether pre-construction requirements in mitigation measures, APMs, and permits have been met, including the completion of any applicable surveys and studies to be undertaken. If compliance with some requirements cannot be met prior to NTP issuance, the reasons will be identified by PG&E and noted in the NTP. At its discretion, CPUC may issue the NTP with conditions. In such an event, the NTP will clearly define any limitations that apply and the actions to be taken and documented by PG&E prior to construction.

### 4.1.2 Compliance Reporting

The CPUC EM will perform compliance inspections throughout construction to ensure compliance with all applicable mitigation measures, APMs, plans, permits, and conditions of approval from CPUC and other agencies. The CPUC EM will document observations in the project area through field notes and digital photography. The photographs will be incorporated in weekly reports and related to a discussion of spe-

cific construction or compliance activity. In addition, daily field logs documenting compliance of specific crews, construction activities, or resource protection measures will be maintained. Field logs will be used to prepare weekly reports and to track and update the status of mitigation measures listed in Section 6.

Site visits by CPUC may be coordinated with PG&E or be unannounced. Supplemental information provided by PG&E, including pre-construction submittals, survey reports, weekly reports, meeting notes, and agency correspondence also will be used to verify compliance.

Compliance documents and reports will be posted on the CPUC public website, accessible at:

http://www.cpuc.ca.gov/Environment/info/aspen/embarc-potrero/embarc-potrero.htm

### 4.1.3 Compliance and Non-Compliance Levels

Project compliance and non-compliance violation levels that will be used and the specific actions by the CPUC monitoring team are as follows:

- Level A Compliance. All mitigation measures and permit conditions are being complied with and there are no violations. No corrective action is necessary.
- Level B Non-Compliance. One aspect of a mitigation measure is not in compliance, resulting in only partial implementation of a measure or permit condition, but there has been no significant impact as a result.

Action: A verbal notice shall be given to the Environmental Compliance Lead (or assigned designee) and corrective action shall be required of PG&E within 1 day or other maximum period, as determined by the CPUC EM.

**Follow up:** If corrective action is not taken within the stated period, a Project Memorandum (written warning) will be issued. If Level B Non-Compliances are allowed to continue, the non-compliant activity could result in a significant impact over time. Therefore, the frequency of Level B Non-Compliances will be tracked by the CPUC EM.

If corrective action is not taken or does not address Level B Non-Compliance trends, a Non-Compliance Report (NCR) will be issued. The NCR will note that failure to resolve the identified condition or situation may lead to a project stop work order and/or action under the CPUC's CEQA Citation Program.

Level C Non-Compliance. One or more of the aspects of a mitigation measure or permit condition are not in compliance, and the implementation of a mitigation measure is deficient or non-existent, resulting in potentially significant impact(s) or an immediate threat of major, irreversible environmental damage or property loss.

Action: A verbal notice shall be given to the Environmental Compliance Lead (or assigned designee), followed immediately by an NCR sent to PG&E's EC (or assigned designee). Corrective action shall begin immediately.

**Follow up:** If corrective action is not taken immediately or the corrective action is insufficient, the CPUC EM shall notify the CPUC PM, Aspen Monitoring Manager, and Aspen Liaison, who will review courses of action available.

Level D Stop Work Order. The CPUC has the authority to shut down project construction. Stop Work Orders halt construction and are issued when a compliance violation continues over an extended period of time, is repeated several times, or when a violation could cause harm to a resource. **Action:** Based on the severity of a given infraction or pattern of non-compliant activity, the CPUC Energy Division Director may direct that all or some portion of the work be stopped. This order will be conveyed directly from the Director or through the CPUC PM.

**Follow up:** If a shutdown of construction or an activity is ordered, the construction or activity shall not resume until authorized by the Energy Division Director or CPUC PM in writing.

**Important:** CPUC also may exercise the CEQA Citation Program adopted by the Commission in Resolution E-4550. The program delegates authority to Commission staff to draft and issue citations and levy fines for non-compliance with a PTC or CPCN. The Resolution allows Commission staff to efficiently issue fines when needed to quickly address non-compliance issues that are occurring in the field.

A non-compliant event regarding environmental resources may involve other agencies, in which case:

- The CPUC EM will confirm that PG&E has informed the applicable resource agency when non-compliant actions have the potential to harm an environmental resource or species (outside the reporting process associated with incidental takes as permitted by the resource agency).
- If timely notification is not made by PG&E, the CPUC EM will contact the applicable resource agency.

If permit or resources issues are involved, the CPUC and/or resource agencies may order work stoppages and the development of strategies for successful resource/species protection, consistent with the applicable permit or mitigation measure.

**Important:** The CPUC EM does not have the authority to shut down or restart construction, nor shall the CPUC EM direct the work of a construction contractor or subcontractor. However, if an imminent threat to safety or an unpermitted risk to a sensitive resource is observed, the CPUC EM has the responsibility to advise the PG&E or contractor site manager to immediately cease the threatening activity until the situation is rectified, as long the activity can be stopped safely. The CPUC EM shall immediately notify the CPUC PM and Aspen Monitoring Manager and report the status. If not action is taken by PG&E in response to the situation, CPUC will determine next steps.

### 4.1.4 Compliance Reporting and Documentation

All non-compliant activity will be recorded and reported. Based on the severity of the non-compliant event, notice to CPUC will be immediate or in the weekly report.

The CPUC EM will determine whether the observed construction activities are consistent with mitigation measures, APMs, and project parameters as identified in the Final MND and adopted by the CPUC, as well as any applicable permit conditions. All observations and communications will be noted in a log-book. Deviations from mitigation measures, APMs, or permit conditions will be considered non-compliant events and will be documented.

### 4.1.5 PG&E Reportable Events

Unanticipated events may occur that impact project personnel, public safety, or resources and may not be observed by the CPUC EM. While these events may not result in a deviation from or violation of a mitigation measure or permit condition, it is important that these events be reported to the appropriate agencies and the CPUC so they are in a position to respond to questions or concerns from the public or managers. Accordingly, PG&E will immediately report these events to the CPUC and other regulatory agencies as appropriate. PG&E will submit to the appropriate agency, if any, and to CPUC a final verbal or electronic notification characterizing the event, actions taken, and outcomes.

Examples of reportable events are:

- any event a mitigation measure failed to address
- a violation of a permit condition
- an occurrence that posed or could have posed a risk to public health and safety
- any event requiring emergency response
- a "near miss" event involving construction equipment and, in PG&E's reasonable judgment, had the potential to result in serious bodily harm or death.

### 4.2 Dispute Resolution

The MMCRP will likely reduce or eliminate many potential disputes. However, even with the best preparation, differences in mitigation implementation approaches may occur. Issues should first be addressed informally at the field level, between the CPUC EM and PG&E's Environmental Inspectors or Environmental Monitors, or at the regular progress meetings. Questions may be raised to the PG&E Environmental Compliance Lead and the PG&E Project Manager. Should the issue persist or not be resolved at these levels, the following procedures will be used.

- **Step 1.** Differences in mitigation implementation approaches, disputes, and complaints (including those of the public) are directed to the CPUC PM for resolution. The PM will attempt to resolve the dispute with PG&E's Environmental Project Manager.
- **Step 2.** If Step 1 fails to resolve the issue, the CPUC PM may initiate enforcement or compliance action to address deviations from the Project or adopted MMCRP, if they have occurred without prior authorization. The CPUC Project Manager may issue a formal letter requiring corrective actions to address the unresolved or persistent deviations from the Proposed Project or adopted Mitigation Monitoring Program.
- **Step 3.** If the differences, dispute, or complaint cannot be resolved informally or through enforcement or compliance action by the CPUC, the affected participant in the dispute or complaint may file a written "notice of dispute" with the CPUC's Executive Director. This notice should be filed in order to resolve the dispute in a timely manner, with copies concurrently served on other affected participants. Within 10 days of receipt, the Executive Director or designee(s) will meet or confer with the filer and other affected participants to resolve the dispute. The Executive Director will issue an Executive Resolution describing the decision, and serve the filer and other affected participants.
- **Step 4.** If one or more of the affected parties is not satisfied with the decision as described in the resolution, such party(ies) may appeal it to the Commission via a procedure to be specified by the Commission.

Involved parties may also seek review by the Commission through procedures specified in the Commission's Rules of Practice and Procedure for formal and expedited dispute resolution, although a good faith effort should first be made to use the foregoing procedure.

Separate enforcement steps by the regulatory agencies may follow different steps or procedures. The CPUC PM and the Environmental Compliance Lead will coordinate with other permitting agencies for issues outside the CPUC jurisdiction.

The dispute resolution process could occur concurrently with the communication protocol during construction for non-compliant events. Separate dispute resolution or enforcement steps involving other regulatory agencies would follow that agency's procedures.

## **4.3 Project Refinements**

### **4.3.1** Transition from Preliminary Design to Final Engineering

The MND for the Project is based on preliminary design. Because the Project has now been approved by CPUC and other jurisdictional agencies, PG&E has been in the process of completing final project design and engineering. Some project component locations may have been refined as engineering progresses in order to comply with mitigation measures, avoid or minimize environmental impacts, and reduce or eliminate feasibility constraints.

Mitigation measure requirements were finalized at the time of project approval, and pre-construction compliance submittals will be reviewed based on the requirements in these measures. The process outlined below allows for changes in the case of unforeseen circumstances, as long as the intent of the mitigation measure is satisfied (i.e., the impact is mitigated as intended, consistent with residual impact determinations in the MND).

### 4.3.2 Project Changes

At various times throughout project construction (following approval of final design plans), changes to the Project requirements may be needed to facilitate construction or provide more effective protection of resources. When changes are necessary for specific field situations, PG&E and CPUC, in consultation with the applicable resource agencies, will work together to find solutions that avoid conflicts with adopted mitigation measures.

### 4.3.3 Minor Project Changes

The CPUC PM, along with the CPUC Monitoring Team, will ensure that any process to consider minor project changes that may be necessary due to final engineering or variances or deviations from the procedures identified under the monitoring program is consistent with CEQA requirements.

- No project changes will be approved by the CPUC PM if they
  - would be located outside of the geographic boundary of the project study area,
  - create new or substantially more severe significant impacts, or
  - conflict with any mitigation measure or applicable law or policy.
- Minor project changes are strictly limited to changes that
  - will not trigger other permit requirements unless the appropriate agency has approved the change, and
  - clearly and strictly comply with the intent of the mitigation measure or applicable law or policy.

This determination is ministerial, and shall be made by the CPUC Project Manager. PG&E must seek any other project changes by a Petition for Modification (PFM). Should a project change require a PFM, supplemental environmental review under CEQA would be required.

Requests for staff approval of a minor project change must be made in writing and should include the following:

A detailed description of the proposed minor changes, including an explanation of why the refinements are necessary, and a reference to the approved documents.

- Photos, maps, and other supporting documentation illustrating the difference between: the existing conditions in the area, the approved project, and the proposed minor changes.
- The potential impacts of the proposed minor changes, including a discussion of each environmental issue area that could be affected by the minor changes with accompanying verification that there will be no substantial increase in the severity of any previously identified significant impacts to resources affected by the project and no new significant impacts, after application of previously adopted mitigation.
- Whether the minor changes conflict with any applicant proposed measures or mitigation measures.
- Whether the minor changes conflict with any applicable guideline, ordinance, code, rule, regulation, order, decision, statute or policy.
- Water/wetland/storm water related resource information if the minor changes would result in any additional land disturbance, road distance or width, changes to jurisdictional delineation of waters, or changes to water protection best management practices.
- Date of expected construction at the minor changes site area.

The CPUC PM may request additional information or a site visit in order to process the request. Possible examples of changes that may be approved by staff after final engineering include, but are not limited to:

- Adjusting the alignment of a project within the study area that was used in the original environmental analysis to avoid unanticipated impacts related to cultural artifacts, buried utility infrastructure, hazardous and toxic substances, and other land use impacts including effects on homeowners, so long as the adjustment does not create a new significant impact or a substantial increase in the severity of a previously identified significant impact.
- Adjusting the alignment of a project within the study area that was used in the original environmental analysis to avoid or adapt to conditions on the ground that vary from the conditions that existed at the time of the original environmental analysis, so long as the adjustment does not create a new significant impact or a substantial increase in the severity of a previously identified significant impact.

**Important:** To initiate a project minor changes request, PG&E will fill out a Project Minor Change Request Form (see Attachment B), prepare the appropriate supporting documentation, and obtain the required signatures. PG&E will complete and submit the Project Minor Change Request Form and supporting documentation by email (scanned copy) to the CPUC Project Manager with a copy to Aspen.

The CPUC Monitoring Team will review the request to ensure that all of the information required to process the minor project change is included, and then forward the request to the CPUC Project Manager for review and approval. The CPUC Project Manager may request a site visit from the CPUC EM, or may request additional information to process the request. In some cases, project minor changes may require approval by jurisdictional agencies as well.

All approved minor change requests will be tracked in tabular format in the weekly reports.

### 4.3.4 Temporary Extra Work Space Procedures

For the purposes of this MMCRP, Temporary Extra Work Space (TEWS) is defined as a preexisting workspace (i.e., no site preparation is required) that would be used by PG&E during construction for a period of up to 60 days, and that was not specifically identified and evaluated during the CEQA process. Anything required to be utilized for a period longer than 60 days will require a minor project change approval (see Section 4.3.3).

In the event that PG&E determines a need for a construction TEWS, it must submit such a request to the CPUC, consistent with the communication protocol. PG&E will not be permitted to use a TEWS prior to

receiving written authorization from the CPUC. If appropriate, PG&E will also send a copy of the TEWS to affected jurisdictional agencies.

PG&E must demonstrate that:

- (1) the TEWS is located in a disturbed area with no sensitive resources or land uses onsite or within proximity of the proposed workspace such that they may be significantly impacted by the work,
- (2) PG&E has permission of the applicable landowner (e.g., municipality or private) to use the workspace, and
- (3) use of the TEWS will not result in any significant environmental impacts.

Following is a list of the specific information that PG&E would be required to submit with its TEWS request:

- Date of request
- Location of the TEWS (detailed description, including maps if required)
- Property owner of TEWS
- An explanation of the need for the TEWS
- An analysis that demonstrates no new significant impacts will result from use of the TEWS including: compaction contributing to runoff rates or other stormwater/watershed effects; observed existing impacts to the site, such as old oil spills or other potentially hazardous or polluting substances; abandoned vehicles, equipment, or other materials; or other sensitive resources
- Biological and botanical surveys if appropriate
- Cultural resource survey
- Duration and dates of expected use of the TEWS
- Details of the expected condition of the site after use

A sample TEWS form is included as Attachment C.

## 5. Records Management

Weekly status reports will be filed and used by the CPUC third-party EM to prepare a final environmental compliance report following the completion of construction. The final report will provide an overview of construction and a discussion of environmental compliance and lessons learned.

### **5.1 Public Access to Records**

A publicly accessible website for the Project is maintained by the CPUC to make available current versions of reports and other documents prepared for mitigation compliance.

The public is allowed access to records and reports used to track the monitoring program. Monitoring records and reports will be made available by the CPUC for public inspection on request, consistent with critical infrastructure requirements, requirements to protect cultural resources, and General Order (G.O.) 66-C. In order to facilitate the public's awareness, the CPUC will post this MMCRP document, weekly reports, and other pertinent Project documents on the CPUC public website. Other monitoring compliance reports, copies of permits, and documents will be available in their final form on the Project website once they are approved by the CPUC or other permitting agencies. Access to Critical Energy Infrastructure Information (CEII) documentation, the location of protected cultural resources, and other information meeting the standards for non-disclosure set forth in G.O. 66-C will not be available on the public website.

The CPUC public website is accessible at:

http://www.cpuc.ca.gov/Environment/info/aspen/embarc-potrero/embarc-potrero.htm

## 6. Mitigation Measures and APMs

The following tables include the mitigation measures and APMs from the MND. The tables indicate the resource of concern, the measure to be implemented, the monitoring requirement, and when the measure is to be implemented.

Table 6A. Miti	gation Monitoring Plan – Pre-Construction Measures		1	<mark>2</mark>	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Aesthetics					
APM AE-1	<b>Nighttime Lighting to Minimize Potential Visual Impacts.</b> The new switchyard may include outdoor lighting for safety and security purposes. Design and layout for new outdoor lighting at the switchyard will incorporate measures, such as use of non-glare or hooded fixtures and directional lighting, to reduce spillover into areas outside the switchyard site and minimize the visibility of lighting from offsite locations.	Review design and layout to ensure that lighting spillover is minimized to off-site locations	Х	_	_	—
	Air Quality					
APM AQ-2	<b>Minimize Construction Exhaust Emissions.</b> Develop a plan demonstrating that the off-road equipment (more than 50 horsepower) to be used would achieve a project-wide fleet-average 20 percent NO <sub>x</sub> reduction and 45 percent PM reduction compared to the most recent CARB fleet average. Acceptable options for reducing emissions include the use of late model engines, low-emission diesel products, alternative fuels, engine retrofit technology, after-treatment products, add-on devices such as particulate filters, and/or other options as such become available.	Ensure plan in place to reduce emissions from construction equipment	X	Х	Х	Х
APM AQ-3	<ul> <li>Minimize Potential Naturally Occurring Asbestos (NOA) Emissions. The following measures will be implemented prior to construction:</li> <li>Prior to commencement of construction, samples of the Potrero Switchyard construction area will be analyzed for presence of asbestos, serpentinite or ultramafic rock</li> <li>For disturbed areas of greater than 1.0 acre, submit an Asbestos Dust Mitigation Plan to the BAAQMD and obtain approval prior to commencement of construction</li> </ul>	Ensure soil sample analysis and that an Asbestos Dust Mitigation Plan has been approved by BAAQMD if needed	X	_	_	_

Table 6A. Miti	gation Monitoring Plan – Pre-Construction Measures		1	2	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Biological Resources					
APM BIO-1	<ul> <li>General Measures. Environmental awareness training will be conducted for onsite construction personnel prior to the start of construction activities. The training will explain the APMs and any other measures developed to prevent impacts on special-status species, including nesting birds. The training will also include a description of special-status species and their habitat needs, as well as an explanation of the status of these species and their protection under the ESA, CESA, and other statutes. A brochure will be provided with color photos of sensitive species, as well as a discussion of any permit measures. A copy of the training and brochure will be provided to CPUC at least 30 days prior to the start of construction for project files. This WEAP also needs to include the following measures:</li> <li>Biological monitor: A qualified biological monitor will verify implementation and compliance with all applicant proposed measures. The monitor will have the authority to stop work or determine alternative work practices where safe to do so, as appropriate, if construction activities are likely to impact sensitive biological resources.</li> <li>Litter and trash management: All food scraps, wrappers, food containers, cans, bottles, and other trash from the project area at the end of each working day.</li> <li>Parking: Vehicles and equipment will be parked on pavement, existing roads, and previously disturbed or developed areas or work areas as identified in this document.</li> <li>Pets and firearms: No pets or firearms will be permitted at the project site.</li> </ul>	review training and brochure; ensure construction personnel sign an environmental training attendance sheet.	X	X	X	X
APM BIO-5	<b>Aquatic Habitat Protection.</b> PG&E will acquire the necessary permits to conduct cable installation activities in the San Francisco Bay. PG&E will comply with all conditions and requirements of these permits and certification.	Ensure appropriate permits have been obtained and compliance with any pre- construction conditions and requirements of permits	—	_	Х	Х
APM BIO-6	<b>Fish Screen.</b> All hydroplow water jet intakes will be covered with a mesh screen to minimize the potential for impingement or entrainment of fish species.	Ensure mesh screens are installed on water jet intakes [Supplemented by MM B-3]	_	—	_	X

Table 6A. Miti	1	2	3	4		
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Special-Status Species	<b>MM B-1: Implement an Invasive Marine Species Control Plan</b> . PG&E shall develop and implement an Invasive Marine Species Control Plan prior to any in-water work. The plan shall include measures designed to effectively limit the introduction and spread of invasive marine species. PG&E shall submit this plan to the CPUC for approval at least 60 days before the start of marine activities. Vessels originating outside San Francisco Bay shall follow existing compliance measures established by the California State Lands Commission as part of the Marine Invasive Species Program, relating to hull fouling and ballast water control. In addition, if used outside the San Francisco Bay area prior to use on this project, the hydroplow and associated equipment shall be examined and any invasive species handled and disposed of according to the developed plan. Similarly, if the equipment is to be used outside the San Francisco Bay after this use, the equipment shall be examined and cleaned prior to leaving the area. PG&E shall coordinate plan preparation with the CPUC, U.S. Coast Guard, U.S. Army Corps of Engineers, National Marine Fisheries Service [NMFS], Regional Water Quality Control Board, and California Department of Fish and Wildlife [CDFW] as appropriate. The plan shall include: environmental training for all crew members working in marine areas addressing invasive marine species and actions to be taken to prevent release and spread of invasive marine species. Training shall include procedures for safe removal and disposal of any invasive species found on project equipment. Before and after boats and equipment leave the water, a qualified biologist (approved by the CPUC) shall assist crew members in removing plants, plant debris, and any other potentially invasive species.	Verify contents of Invasive Marine Species Control Plan and review training		_	X	X

Table 6A. Miti	1	2	<mark>3</mark>	<mark>4</mark>		
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Special-Status Species	<ul> <li>MM B-2: Protect marine mammals from high noise levels. PG&amp;E shall consult with the National Marine Fisheries Service (NMFS) to determine whether Incidental Harassment Authorization (IHA) or Letter of Authorization (LOA) for marine mammals is necessary. If NMFS determines that an IHA or LOA is not necessary, PG&amp;E shall submit evidence of this determination to the CPUC prior to the start of marine construction activities.</li> <li><i>Monitoring</i>. PG&amp;E shall prepare a Marine Mammal Monitoring Plan. PG&amp;E shall submit this plan to the CPUC for approval before the start of marine activities. The Marine Mammal Monitoring Plan shall include the following elements:</li> <li>Establishment of an appropriate buffer zone around the work area, generally 400 feet or as defined in consultation with NMFS, that would require work be slowed or otherwise modified if the work approaches a marine mammal within the established buffer zone.</li> <li>A qualified biologist (approved by the CPUC) shall be on board the hydroplowing ship during construction.</li> <li>The qualified biologist shall monitor marine mammal presence and behavior in the vicinity of the ship and the surface above hydroplow operations.</li> <li>The qualified biologist shall have the authority to slow or stop work, if safe to do so, and shall consult with the CPUC and NMFS about the implementation of additional minimization measures if, based on observations, project construction appears to be disrupting marine mammal behavior in ways that indicate harassment or injury.</li> <li>Any disruption of marine mammal behavioral patterns shall be reported to the CPUC and NMFS within two working days with a description of actions taken to curtail work and reduce noise source levels and a demonstration that the disruption caused no potential for injury or mortality.</li> <li>PG&amp;E shall submit weekly reports of marine mammal observations to the CPUC during marine construction activities.</li> <li>As an alternative to preparing and implementing the Marine Mammal Monitori</li></ul>	Review information on noise source levels; verify contents of Marine Mammal Monitoring Plan; observe buffer zones and modifications to work practices As an alternative, review data to be provided indicating underwater noise is not expected to reach 180 dB.				X

Table 6A. Miti	able 6A. Mitigation Monitoring Plan – Pre-Construction Measures			2	<mark>8</mark>	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Special-Status Species	<ul> <li>MM B-3: Protect marine species. PG&amp;E shall consult with CDFW to obtain an Incidental Take Permit for longfin smelt or a determination from the agency that the project will not result in take to longfin smelt.</li> <li><i>Fish screens.</i> As stated in APM BIO-6, all hydroplow water jet intakes shall be covered with a mesh screen or screening device to minimize potential for impingement or entrainment of fish species, especially longfin smelt. Additional requirements to minimize or prevent entrainment and impingement are also required to supplement APM BIO-6:</li> <li>The mesh screen or screening device shall comply with applicable state (CDFW) and federal (NMFS) criteria for screening intakes such as those found in NMFS's 1996 <i>Juvenile Fish Screen Criteria for</i></li> </ul>	Verify use and condition of specified screens before and after each work period; review report of injury or mortality, or as required by NMFS and CDFW	_	_	_	X
	Pump Intakes and CDFW's Fish Screening Criteria ( <u>http://www.dfg.ca.gov/fish/Resources/Projects/</u> Engin/Engin ScreenCriteria.asp) or as required in coordination with NMFS and CDFW.					
Special-Status Species	MM B-4: Avoid impacts to nesting birds. This measure supersedes APM BIO-2. If onshore construction activities occur during the avian nesting season, a preconstruction survey for nesting birds shall be conducted by a qualified wildlife biologist (PG&E employees or contractors, approved by the CPUC) within 7 days prior to the start of noise-generating construction or vegetation trimming or removal activities in any new work area. Surveys shall cover all public areas within 50 feet of work sites. For San Francisco County, the avian nesting season regularly occurs between February 15 and August 31, but a survey may be appropriate earlier or later depending on species, location, and weather conditions as determined by the qualified wildlife biologist. Work areas that cause no appreciable increase in ambient noise, such as where work is performed manually, by hand, or on foot and activities that cause no observable disturbances to nesting birds (e.g., operating switches, driving on access roads, normally occurring activities at substations, staging or laydown areas) would not warrant a preconstruction survey.	Verify survey results and established buffers for nesting birds; review proposed buffers of less than 50 feet for special-status birds	X	X	X	Ι
	<b>Protective measures for birds.</b> If an active bird nest for a species covered by the Migratory Bird Treaty Act or California Fish and Game Code is found within 50 feet of project work areas, the qualified biologist shall determine appropriate protective measures to reduce the likelihood of nest failure. Protective measures for active nests shall include one or more of the following: avoiding or limiting certain project-related activities within a designated buffer zone surrounding the nest, shielding of the nest from project disturbance using a temporary soundwall or visual screen, or other shielding method as appropriate. The width of the buffer zone (in which work may not occur) shall be based on the disturbance tolerance and conservation status of the species, and the nature of planned construction activities and other human activities involve relatively low disturbance or birds have demonstrated tolerance of noise and disturbance. Buffers shall not apply to construction-related vehicle or pedestrian traffic using city streets and sidewalks. As appropriate, exclusion techniques may be used for any construction equipment that is left unattended for more than 24 hours to reduce the possibility of birds nesting in the construction equipment. An example exclusion technique is covering equipment with tarps.					

Table 6A. Mitigation Monitoring Plan – Pre-Construction Measures			1	2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	<b>Protective measures for special-status birds.</b> If an active nest for a special-status bird is found, PG&E shall record the position of the nest in the monitoring report and notify the CPUC through the reporting process outlined below. The qualified biologist shall implement buffers and set other protective measures (described above), as appropriate, to protect special-status nesting birds from construction activities in consultation with CPUC, and as appropriate the California Department of Fish and Wildlife (CDFW) and/or United States Fish and Wildlife Service (USFWS). Buffer zones of less than 50 feet shall be allowed only when planned construction activities involve relatively low disturbance or birds have demonstrated tolerance of noise and disturbance. Requests for buffers of less than 50 feet for special-status nesting birds must be submitted to the CPUC's independent biologist(s) for review. The CPUC's independent biologist shall respond to PG&E's request for a buffer reduction (and buffer reduction terms) within one business day; if a response is not received, PG&E can proceed with the buffer reduction. If nesting birds in the presence of the CPUC-approved qualified biologist shall reinstate the recommended buffer. The recommended buffer may only be reduced again following the same process, as identified above, and after the CPUC-approved, qualified biologist has determined that the nesting birds are no longer exhibiting signs of intolerance to construction activities. Nests shall be monitored daily by the qualified biologist when construction is active at that location. Any potentially significant construction-related disturbance shall be reported to CPUC, CDFW, and USFWS.					

Table 6A. Miti	A. Mitigation Monitoring Plan – Pre-Construction Measures			<mark>2</mark>	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Cultural Resources					
APM CUL-1	<ul> <li>Pre-Construction Worker Cultural Resources Training. Prior to construction, PG&amp;E will design and implement a Worker Cultural Resources Training Program for all project personnel who may encounter and/or alter historical resources or unique archaeological properties. Construction supervisors, workers, and other field personnel will be conducted in conjunction with other environmental awareness training and education for the project. The cultural resources training session will be led by a qualified instructor meeting the Secretary of Interior's Professional Qualification Standards as listed beginning on page 44716 of Volume 48 of the Federal Register and as may be updated by the National Park Service. This Program will minimally include:</li> <li>A review of the environmental setting (prehistory, ethnography, history) associated with the project;</li> <li>A review of Native American cultural concerns and recommendations during project implementation;</li> <li>A review of applicable federal, state, and local laws and ordinances governing cultural resources and historic preservation;</li> <li>A review of what constitutes prehistoric or historical archaeological deposits and what the workers should look out for;</li> <li>A discussion of site avoidance requirements and procedures to be followed in the event unanticipated cultural resources are discovered during construction;</li> <li>A discussion of procedures to follow in the event human remains are discovered during construction;</li> <li>A discussion of disciplinary and other actions that could be taken against persons violating historic preservation laws and PG&amp;E policies;</li> <li>A discussion of eligible and potentially eligible built environment resources and procedures to follow regarding minimizing vibration from equipment in designated areas; and</li> <li>A statement by the construction company or applicable employer agreeing to abide by the program conditions. PG&amp;E policies, and applicable laws and regulations.</li> </ul>	Review training program materials and ensure construction personnel sign an environmental training attendance sheet.	X	X	X	X
APM CUL-7	<b>Record to Historic American Building Survey/Historic American Engineering Record Standards.</b> Station A's setting will be affected by construction of the GIS building. The currently visible exterior façade on the west side of the main turbine building may be blocked from view, and the brick wall that fronts Station A and that serves as a visual barrier will be partially or completely removed.	Review Station A setting and exterior documentation	Х			_
	Prior to construction, the setting and exterior of the Station and brick wall will be documented using HAER standards. These standards include large format photography of the structures, photo reproduction of historical plans, mapping, and a descriptive and historical narrative. The resulting documentation will be archived with PG&E, the SHPO, the Bancroft Library at the University of California Berkeley, the San Francisco Landmarks Preservation Advisory Board files at the San Francisco Planning Department, the Foundation for San Francisco's Architectural Heritage, and the San Francisco Public Library.					

Table 6A. Miti	A. Mitigation Monitoring Plan – Pre-Construction Measures			<mark>2</mark>	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM CUL-8	Apply Secretary of the Interior Standards for the Treatment of Historic Properties to Brick Wall Modifications. The gate in the brick wall that fronts Station A may be widened and the wall removed or modified to allow access for large transformer equipment and future maintenance activities. Modifications to or removal of the wall will follow the Secretary of the Interior Standards for the Treatment of Historic Properties (available at <a href="http://www.nps.gov/hps/tps/standguide/">http://www.nps.gov/hps/tps/standguide/</a> ) and will be designed to be compatible with the historic character of Station A. PG&E will submit a draft of its design for the brick wall modifications to the Commission no less than 30 days prior to any alteration of the wall.	Review design of brick wall modification and ensure it follows the Secretary of the Interior Standards	X	_	_	_
Known and Potential Cultural Resources	<b>MM C-2</b> : Avoid known and potential shipwreck locations. This measure incorporates and supple- ments portions of APM CUL-2, Resource Avoidance (see during-construction measures table). During installation of the submarine cable, PG&E and its contractors shall map the as-built alignment of the cable in relation to known cultural resources, and the contractors shall ensure that the cable passes at least 100 feet to the west of the known shipwreck located in the northeastern portion of the marine geophysical survey area and mapped on NOAA Chart no.18650. In addition, prior to the installation of the cable, PG&E and its contractors shall map a 50 foot buffer around the magnetic anomaly identified by OSI as anomaly no. M63 in the southern half of the marine geophysical survey area and located at 6019099E, 2106491N, as the anomaly may result from the remains of a shipwreck buried beneath the bay floor in that location. PG&E and its contractors shall ensure that no sediment disturbing excavation or hydroplowing is conducted within the 50 foot buffer zone. If the project cannot be routed around the anomaly, additional evaluation and mitigation as detailed in Mitigation Measure C-1, for unanticipated discoveries, and detailed in the Unanticipated Discoveries Plan may be necessary prior to excavation.	Avoid known shipwreck and magnetic anomaly, review maps of buffer areas and as- built alignment	_		X	X
	Paleontological Resources					
APM PR-1	Worker Environmental Awareness Program Paleontological Resources Module. The project's worker environmental awareness program, which all workers will complete prior to beginning work on the project site, will include a module on paleontological resources (fossils). The module will discuss the laws protecting paleontological resources, recognition in the field and types of paleontological resources that could be encountered on the project, and the procedures to be followed if a paleontological resource is discovered. A copy of the project's worker environmental awareness training will be provided to the CPUC for recordkeeping prior to the start of construction.	Review training program materials and ensure construction personnel sign an environmental training attendance sheet.	X	Х	Х	X
	Geology and Soils					
APM GS-1	Appropriate soil stability design measures implementation. Based on available references, artificial fills, fine sands, silts, and bay mud are the primary soil types expected to be encountered in the excavated areas as project construction proceeds. Potentially problematic subsurface conditions may include soft or loose soils. Where soft, loose, or liquefiable soils are encountered during design studies, ensure design of the project is appropriate for those conditions.	Ensure design of the project is appropriate for the condi- tions; review project design	X	Х	x	

Table 6A. Mit	e 6A. Mitigation Monitoring Plan – Pre-Construction Measures			<mark>2</mark>	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM GS-2	Appropriate seismic safety design measures implementation. As part of conceptual design investi- gation, site-specific seismic analyses were performed to evaluate PGAs for design of project components. Because the proposed transmission cables will be lifeline utilities, the 84th percentile motions (i.e., one standard deviation above the median; see Table 3.6-2), were used (B&V 2012). The project will be designed based on current seismic design practices and guidelines. Potential seismic safety design practices for onshore segments may include geotextile wrap, an oversized trench with a compressible zone, flexible joints, duct banks with heavier/ high strength reinforcement, flexible conduits in place of concrete duct banks, soil improvement, or use of deep foundations; offshore segments may include flexible joints at the transition to land cables, sinusoidal installation or other methods to provide slack in the submarine cable.	Ensure design of the project is based on current seismic design practices and guide- lines; review project design	X	Х	X	X
APM GS-3	Appropriate erosion-control measures implementation. Best Management Practices (BMPs) will be implemented to minimize and avoid surface runoff, erosion, and pollution (see APM WQ-1 and WQ-2).	Ensure BMPs are imple- mented to minimize and avoid surface runoff, erosion, and pollution	Х	Х	Х	_
	Greenhouse Gas Emissions					
APM GHG-2	Avoid and Minimize Potential SF6 Emissions. PG&E will include Potrero Switchyard in PG&E's system-wide SF6 emission reduction program, which includes inventorying and monitoring system-wide SF6 leakage rates and employing X-ray technology to inspect internal circuit breaker components to eliminate dismantling of breakers and reduce accidental releases. New circuit breakers installed at Potrero Switchyard and Embarcadero Substation will have a manufacturer's guaranteed SF6 leakage rate of 0.5 percent per year or less and will be maintained in accordance with PG&E's maintenance guidelines.	Potential for SF <sub>6</sub> leaks is minimized according to a leakage rate standard	Х		_	_
	Hazards and Hazardous Materials					
APM HM-1	<b>Implementation of Hazardous Material and Emergency Response Procedures.</b> PG&E will implement construction controls, training and communication to minimize the potential exposure of the public and site workers to potential hazardous materials during all phases of project construction. These construction practices include construction worker training appropriate to the site worker's role (see APM HM-3) (see During-construction table), and containment and spill control practices in accordance with the Stormwater Pollution Prevention Plan (see APM WQ-1). ( <i>Also see APM WQ-1 and APM WQ-3 in PEA Section 3.9.4.2</i> )	Review training program materials and ensure construction personnel sign an environmental training attendance sheet	X	X	X	X

Table 6A. Miti	le 6A. Mitigation Monitoring Plan – Pre-Construction Measures			<mark>2</mark>	<mark>3</mark>	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM HM-2	<b>Development and Implementation of a Health and Safety Plan.</b> PG&E will prepare a project-specific health and safety (H&S) plan prior to project construction. The purpose of the plan is to minimize potential safety hazards to site construction workers. The H&S plan will outline the project team H&S responsibilities; present job safety analyses, H&S procedures, and personal protective equipment requirements; establish worker training and monitoring requirements; and describe emergency response procedures relevant to project activities. Each contractor will be responsible for preparing and submitting to PG&E their own H&S Plan specific to their activities using the PG&E Plan for project-specific information.	Review project-specific health and safety plan. Observe availability of material safety data sheets	X	Х	Х	X
APM HM-5	<b>Soil, Groundwater, and Underground Tank Characterization.</b> In areas where existing data are not available, soil and groundwater sampling and potholing will be conducted in onshore project areas before construction begins. Appropriate handling, transportation, and disposal locations will be determined based on results of the analyses performed on soil and groundwater. In addition, results will be provided to contractor and construction crews to inform them about soil and groundwater conditions and potential hazards. The location, distribution, and/or frequency of the borings will give adequate representation of the conditions in the construction area.	Ensure groundwater and soil pre-characterization occurs, review results of sampling.	X	X	X	_
APM HM-6	Horizontal Directional Drilling (HDD) Drilling Fluid and Cuttings Monitoring and Management. A Frac-out Plan will be developed and prepared based on site specific conditions and specific contractor methods and equipment. (Also see APM WQ-6 and APM WQ-7.)	Ensure HDD monitoring for loss of drilling fluids and development of a Frac-out Plan	_	_	Х	_
APM HM-7	Sediment Testing Program for Submarine Cable Installation. As discussed above, sediments along the submarine cable route are located near known contaminated sediment areas (SFEI, 2012), and a Sampling and Analysis Plan will be prepared in coordination with the Dredged Material Management Office (DMMO) of the U.S. Army Corps of Engineers. Sediment sampling shall be performed at the locations where the HDD emerges into the Bay, and the results would be considered and addressed prior to commencement of construction near these locations. Potential contaminants such as PAHs and heavy metals are generally insoluble or have low solubility in water. Conducting sediment analysis of samples before the installation of the submarine cable will establish baseline conditions along the project route. The sediment testing program will be used to develop appropriate construction control measures that may include controlling turbidity during construction through adjustment of hydroplow jet controls and flows, turbidity monitoring during construction in certain areas, and appropriate handling and disposal of any sediment that may be removed as part of the submarine transitions to HDD installation. ( <i>Also see APM WQ-8.</i> )	Review Sampling and Analysis Plan and results of sampling	_	_	_	X
Table 6A. Mit	e 6A. Mitigation Monitoring Plan – Pre-Construction Measures				<mark>0</mark>	4
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Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Hydrology and Water Quality					
APM WQ-1	<ul> <li>Development and Implementation of a Stormwater Pollution Prevention Plan (SWPPP). Stormwater discharges associated with project construction activities are regulated under the General Construction Permit. Cases in which construction will disturb more than one acre of soil require submittal of a Notice of Intent, development of a SWPPP (both certified by the Legally Responsible Person (LRP)), periodic monitoring and inspections, retention of monitoring records, reporting of incidences of noncompliance, and submittal of annual compliance reports. PG&amp;E will comply with all General Construction Permit requirements.</li> <li>Following project approval, PG&amp;E will prepare and implement a SWPPP, which will address erosion and sediment control to minimize construction impacts on surface water quality. The SWPPP will be designed specifically for the hydrologic setting of the Proposed Project in proximity to the San Francisco Bay. Implementation of the SWPPP will help stabilize graded areas and reduce erosion and sedimentation. The SWPPP will designate BMPs that will be adhered to during construction activities. Erosion and sediment control BMPs, such as straw wattles, erosion control blankets, and/or silt fences, will be installed in compliance with the SWPPP and the General Construction Permit. Suitable soil stabilization BMPs will be used to protect exposed areas during construction activities, as specified in the SWPPP. During construction activities, BMPs will be in place to address construction materials and wastes.</li> <li>BMPs, where applicable, will be designed by using specific criteria from recognized BMP design guidance manuals. Erosion and sediment-minimizing efforts will include measures such as the following:</li> <li>Defining ingress and egress within the project site to control track-out</li> <li>Implementing a dust control program during construction</li> <li>Properly containing stockpiled soil</li> <li>Identified erosion and sediment control measures will be install</li></ul>	Ensure a SWPPP is prepared and implemented to minimize construction impacts on surface water and ground- water quality	X	X	X	

Table 6A. Miti	able 6A. Mitigation Monitoring Plan – Pre-Construction Measures				<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM WQ-2	Implementation of a Worker Environmental Awareness Program. The project's worker environmental awareness program will communicate environmental issues and appropriate work practices specific to this project to all field personnel. These will include spill prevention and response measures and proper BMP implementation. The training program will emphasize site-specific physical conditions to improve hazard prevention (such as identification of flow paths to nearest water bodies) and will include a review of all site-specific water quality requirements, applicable portions of erosion control and sediment transport BMPs contained in the SWPPP (APM WQ-1) and the health and safety plan (see APM HM-2 in PEA Section 3.8.4.2). A copy of the project's worker environmental awareness training record will be provided to the CPUC for recordkeeping. An environmental monitoring program will also be implemented to ensure that the plans are followed throughout the construction period.	Review training program materials and ensure construction personnel sign an environmental training attendance sheet.	X	Х	Х	X
APM WQ-3	<b>Implementation of Hazardous Material and Emergency Response Procedures.</b> Ensure that PG&E implements construction worker training appropriate to the site worker's role (see APM HM-3). (Also see APM HM-1.)	Ensure construction personnel sign an environmental training attendance sheet; observe storage of chemicals and availability of material safety data sheets	X	Х	Х	Х
APM WQ-5	<b>Soil Sampling/Wastewater and Groundwater Characterization.</b> Soil sampling and potholing will be conducted in onshore project areas before construction begins, and soil information will be provided to construction crews to inform them about soil conditions and potential hazards. Prior to initiating excavation activities along the underground transmission cable routes, soil borings will be advanced to identify areas where contaminated groundwater may be contacted. The location, distribution, and/or frequency of the borings will give adequate representation of the conditions in the construction area. If suspected contaminated groundwater is encountered at the depths of the proposed construction, samples will be collected and submitted for laboratory analysis of petroleum hydrocarbons, metals, volatile organic compounds, and semi-volatile organic compounds. <i>(Also see APM HM-5.)</i>	Ensure soil information is provided to construction crews	X	Х	X	_

Table 6A. Mit	ble 6A. Mitigation Monitoring Plan – Pre-Construction Measures				<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM WQ-6	<ul> <li>Horizontal Directional Drilling (HDD) Monitoring and Management. Monitoring and response measures specific to the site subsurface conditions and construction equipment will be included in a Frac-out Plan. The objectives of this monitoring program are to quickly identify any unplanned release of drilling fluids during drilling; determine the size, extent, and location of the release; and evaluate and implement appropriate containment and cleanup measures after a release has occurred.</li> <li>Monitoring measures that will be included in the Frac-out Plan include use of dyes in the fluid, use of a fluorometer to determine dye concentrations in the water column, and monitoring by divers or side scan sonar in the event of loss of circulation of the fluid; potential responses to a release include measures such as reductions in drilling pressure, thickening of the fluid mixture, and in the event of an emergency, cessation or substantial reduction of drilling and fluid circulation. On land, measures would include installation of spill control berms and pits. For a release in the water column, divers and side scan sonar will be used to track the extent and location of the release. Appropriate containment and clean-up measures will be employed depending on the amount and location of the release, including disposal of material. Waste drilling fluids will be collected in a manner that is in accordance with all local, state and federal regulations.</li> <li>(Also see APM HM-6 and APM WQ-7.)</li> </ul>	Review development of a Frac-out Plan; observe installation of berms and pits on land and use of dyes, among other monitoring measures; ensure appropriate containment and clean-up, if necessary	_	_	X	_
APM WQ-7	<b>Prevention of Contaminant Migration along HDD Route.</b> The project will be designed, as determined by soil and sediment sampling, to prevent contaminants along the HDD route from leaching to the shoreline or bay via the boreholes of the HDD.	Observe voids filled with grout or similar material if needed based on results of soil sampling	_	_	Х	_
APM WQ-8	Sediment Testing Program and Sediment Controls for Submarine Cable and Offshore HDD Intercept. Sediments along the submarine cable route are located near known contaminated sediment areas (SFEI, 2012), and may be contaminated with PAHs, metals, and/or pesticides. These compounds are generally insoluble or have low solubility in water. Sediments will be temporarily disturbed during hydroplow operations and during excavation of the HDD exit pits. In coordination with the DMMO, PG&E will prepare a Sampling and Analysis Plan for the sampling and analysis of sediment along the submarine cable route and where the HDD exits into the Bay. As part of preparation and implementation of the Sampling and Analysis Plan, surveys will be conducted to examine water depths, slopes, sediment types, potential contaminants, and any other activities or obstacles. Sensitive habitats, cultural resources, existing and abandoned pipelines, old cables, and material discarded on the bottom of the Bay will be located to ensure the new cable will be installed so as to avoid these conflicts or obstacles. In cases where a cable must cross a pipeline or existing cable, arrangements will be made with the owner of the existing installation to establish necessary separations between each installation (ICPC, 2009). ( <i>Also see APM HM-7.</i> )	Review Sampling and Analysis Plan and results of sampling	_	_	X	X

Table 6A. Miti	e 6A. Mitigation Monitoring Plan – Pre-Construction Measures				<mark>3</mark>	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM WQ-10	Sediment Monitoring and Response Plan. Estimates of the amounts of material that may be suspended will vary depending on the specific type of equipment to be used. During final design, the expected equipment type will be identified and an evaluation can be made of the amount of sediment expected to be suspended. Along with the sediment quality information being gathered as described in APM WQ-8 and APM HM-7, this information will be used to determine, in coordination with the RWQCB, allowable thresholds of turbidity in the area of operations. A Sediment Monitoring and Response Plan will be developed in coordination with the RWQCB, taking into account equipment and the results of sediment sampling, that will set monitoring distance and methodology, acceptable thresholds of turbidity compared to background, and adaptive operational controls that will be used to reduce sediment suspension. These controls may include, but are not limited to, increasing or decreasing the speed of cable installation operation, increasing or decreasing the operational angle of the jet nozzles on the burial blade, and other operational parameters that may reduce sediment suspension.	Review and ensure appropri- ate controls are implemented based on the Sediment Monitoring and Response Plan, ensure RWQCB review of the plan	_	_	X	X
	Land Use					
APM LU-1	Provide Construction Notification and Minimize Construction Disturbance. A public liaison representative will provide the public with advance notification of construction activities, between two and four weeks prior to construction. The announcement shall state specifically where and when construction will occur in the area. Notices shall provide tips on reducing noise intrusion, for example, by closing windows facing the planned construction. PG&E shall also publish a notice of impending construction in local newspapers, stating when and where construction will occur.	Review notices and ensure coordination with City and Port has occurred	Х	Х	X	X
	before construction begins in these areas. Work will be coordinated to minimize any potential conflicts with other construction or recreational projects.					
APM LU-2	<b>Provide Public Liaison Person and Toll-Free Information Hotline.</b> PG&E shall identify and provide a public liaison person before and during construction to respond to concerns of neighboring residents about noise, dust, and other construction disturbance. Procedures for reaching the public liaison officer via telephone or in person shall be included in notices distributed to the public as described above. PG&E shall also establish a toll-free telephone number for receiving questions or complaints during construction.	Review notices and ensure public liaison person and hotline are established	Х	Х	Х	X
	Noise					
APM NO-7	<b>Noise Minimization Equipment Specification.</b> PG&E will specify general construction noise reduction measures that require the contractor to ensure all equipment is in good working order, adequately muffled and maintained in accordance with the manufacturers' recommendations.	Review reduction measures to ensure implementation of general measures	X	Х	Х	Х

Table 6A. Mitigation Monitoring Plan – Pre-Construction Measures			1	<mark>2</mark>	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
24-Hour HDD Construction Noise	<ul> <li>MM N-2: Obtain Special Permit for Nighttime HDD Noise. This mitigation measure is to supplement and ensure enforceability of APM NO-6 for noise sources at the Embarcadero HDD Transition Area.</li> <li>PG&amp;E shall apply to the San Francisco Director of Public Works and obtain a special permit for nighttime or 24-hour activity at the Embarcadero HDD Transition Area, consistent with Section 2908 of the Police Code. Prior to commencing construction of the HDD, PG&amp;E shall provide to the CPUC a copy of the special permit or evidence that no permit is required by San Francisco.</li> <li>PG&amp;E shall provide to the CPUC at least 7 days prior to commencing construction of the Embarcadero HDD Transition Area the results of actual ambient hourly (Leq) noise measurements for each hour between 8:00 p.m. to 7:00 a.m. at the edge of the nearest private property containing residential use obtained from monitored noise levels as specified in APM NO-6.</li> <li>PG&amp;E and contractors conducting nighttime work at the Embarcadero HDD Transition Area, between 8:00 p.m. to 7:00 a.m., shall implement noise attenuation features, including acoustical barriers, blankets and enclosures as identified in APM NO-6, to achieve no more than 5 dBA above existing local ambient noise levels at the edge of the nearest private property containing residential use, based on 1-hour Leq.</li> <li>PG&amp;E shall provide a report to the CPUC regarding actions taken to reduce the duration or level of noise within 48 hours of monitoring noise levels found to be in excess of the ambient noise level by 5 dBA, at the edge of the nearest private property containing residential use, based on 1-hour Leq.</li> </ul>	Review correspondence related to special permit if required, and review results of noise measurements to establish hour-by-hour baseline and measurements taken under APM NO-6. Review results of monitoring nighttime work noise levels and review report regarding actions to be taken should noise levels be exceeded as indicated		_	X	_

Table 6A. Mit	ble 6A. Mitigation Monitoring Plan – Pre-Construction Measures				<mark>3</mark>	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Traffic/Transportation					
APM TR-1	<ul> <li>Traffic Management Implementation. PG&amp;E will apply for an Excavation Permit and a Special Traffic Permit from the City of San Francisco, and will also submit a Traffic Management Plan to the City as part of his application. The Traffic Management Plan will include the following elements and activities:</li> <li>Consult with SF Muni at least one month prior to construction to coordinate bus stop relocation (as necessary) and to reduce potential interruption of transit service, especially to the Transbay Temporary Terminal.</li> <li>Include a discussion of work hours, haul routes, limits on lengths of open trench, work area delineation, traffic control and flagging.</li> <li>Identify all access and parking restrictions and signage requirements, including any bicycle route or pedestrian detours, should the need for these arise during final design.</li> <li>Lay out a plan for notifications and a process for communicating with affected residents and businesses prior to the start of construction activities. The written notification shall include the construction schedule, the exact location and duration of activities within each street (i.e., which lanes and access points/driveways would be blocked on which days and for how long), and a toll-free telephone number for receiving questions or complaints.</li> <li>Include a plan to coordinate all construction activities with emergency service providers in the area at least one month in advance. Emergency service providers shall be notified of the timing, location, and duration of construction requirements be covered with metal plates at the end of each workday to accommodate traffic and access.</li> <li>Specify the street restoration requirements pursuant to PG&amp;E's franchise agreements with the City and County of San Francisco.</li> <li>Identify all roadway locations where special construction techniques (e.g., horizontal boring, directional drilling, or night construction) would be used to minimize impacts to traffic flow.</li> <li>Develop circulation and detou</li></ul>	Review Traffic Management Plan; ensure traffic safety practices and coordination are implemented	X	X	X	
APM TR-2	<b>Marine Traffic Management Implementation.</b> PG&E and its contractors will coordinate with the USCG VTS to establish a Vessel Safety Zone, and will provide information for the appropriate notices to mariners for cable laying work. The USCG requires 90-day notification for establishment of the Vessel Safety Zone. This information is then disseminated by the USCG to mariners and other parties.	Review notice and observe Vessel Safety Zone	-	_	Х	X

Table 6A. Miti	gation Monitoring Plan – Pre-Construction Measures	-	1	<mark>2</mark>	<mark>3</mark>	<mark>4</mark>
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Utilities and Service Systems					
APM UTIL-1	<b>Coordination with SFPUC Regarding Stormwater System Facilities.</b> One of the extremely large SFPUC stormwater transport/storage boxes underlies The Embarcadero, where the northern HDD is planned. In this area, the HDD depth will be coordinated with SFPUC, in order to prevent damaging the storage box.	Ensure knowledge of outcome of coordination with SFPUC in order to prevent damaging the storage box	_	_	Х	_
Accidental Utility Service Disruptions	<ul> <li>MM UT-1: Protect underground utilities. Prior to commencing construction of the underground transmission line, PG&amp;E shall submit to the CPUC written documentation of the following:</li> <li>Construction plans designed to protect existing utilities, showing the dimensions and location of the finalized alignment as well as the corrosion and induced currents study;</li> <li>Records that the Applicant provided the plans to the City and County of San Francisco for review, revision and final approval;</li> <li>Construction plans approved by the City and County of San Francisco detailing the steps taken to prevent damage to two large SFPUC storm sewers, including but not limited to an appropriate shoring plan, work zone restrictions, and setbacks for the adjacent structures, at the following locations: (1) in the intersection of Spear and Folsom; and (2) at the end of the route as it turns to enter Embarcadero Substation;</li> <li>Evidence of coordination with all utility owners within the approved right-of-way, including their review of construction plans, results of the induced current and corrosion potential analysis, and a description of any protection measures or compensation to be implemented to protect affected facilities;</li> <li>Copy of the Applicant's database of emergency contacts for utilities that may be in close proximity or require monitoring during construction of the project;</li> <li>Evidence of compliance with design standards; and</li> <li>Copies of any necessary permits, agreements, or conditions of approval.</li> </ul>	Review documentation of construction plans and evidence of coordination and compliance with requirements, permits or agreements to minimize accidental disruptions	X	X	X	X

Table 6B. Miti	Table 6B. Mitigation Monitoring Plan – During-Construction Measures			2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Aesthetics					
	Air Quality					
APM AQ-1	<ul> <li>Minimize Fugitive Dust. Consistent with Table 2 of the [1999] BAAQMD CEQA Guidelines, PG&amp;E will minimize dust emissions during construction by implementing the following measures:</li> <li>Water all active construction areas at least twice daily.</li> <li>Cover all trucks hauling soil, sand, and other loose materials or require all trucks to maintain at least two feet of freeboard.</li> <li>Pave, apply water three times daily, or apply (non-toxic) soil stabilizers on all unpaved access roads, parking areas, and staging areas at construction sites.</li> <li>Sweep daily (with water sweepers) all paved access roads, parking areas, and staging areas at construction sites.</li> <li>Sweep streets daily (with water sweepers) if visible soil material is carried onto adjacent public streets.</li> <li>Post a publicly visible sign with the telephone number and person to contact regarding dust complaints. This person will respond and take corrective action within 48 hours. The BAAQMD's phone number will also be visible to ensure compliance with applicable regulations.</li> <li>Since these measures are consistent with the BAAQMD CEQA Guidelines, construction emissions are considered to be less than significant (BAAQMD, 1999; BAAQMD, 2012c). Note that implementation of the first measure listed above would not apply to paved areas with no exposed soil or when rains are occurring.</li> </ul>	Ensure implementation of measures to minimize particulate matter emissions during construction	X	X	X	

Table 6B. Mitig	ble 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM AQ-2	<ul> <li>Minimize Construction Exhaust Emissions. The following measures will be implemented during construction to further minimize the less-than-significant construction exhaust emissions:</li> <li>Encourage construction workers to take public transportation to the project site where feasible.</li> <li>Minimize construction equipment exhaust by using low-emissions or electric construction equipment where feasible. Develop a plan demonstrating that the off-road equipment (more than 50 horsepower) to be used would achieve a project-wide fleet-average 20 percent NO<sub>x</sub> reduction and 45 percent PM reduction compared to the most recent CARB fleet average. Acceptable options for reducing emissions include the use of late model engines, low-emission diesel products, alternative fuels, engine retrofit technology, after-treatment products, add-on devices such as particulate filters, and/or other options as such become available.</li> <li>Minimize unnecessary construction vehicle idling time. The ability to limit construction vehicle idling time is dependent upon the sequence of construction activities and when and where vehicles are needed or staged. Certain vehicles, such as large diesel-powered vehicles, have extended warm-up times following start-up that limit their availability for use following start-up. Where such diesel-powered vehicles are required for repetitive construction tasks, these vehicles may require more idling time. The project will apply a "common sense" approach to vehicle use, such that idling is reduced as far as possible below the maximum of five consecutive minutes required by regulation (13 CCR 2485). If a vehicle is not required for use immediately or continuously for construction activities or other safety-related reasons, its engine will be shut off.</li> <li>Minimize welding and cutting by using compression or mechanical applications where practical and within standards.</li> <li>Encourage use of natural gas or electric powered vehicles for passenger cars and light-duty trucks where feasib</li></ul>	Ensure emissions from construction equipment exhaust are reduced per plan	X	X	X	

Table 6B. Mitig	ble 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM AQ-3	<ul> <li>Minimize Potential Naturally Occurring Asbestos (NOA) Emissions. The following measures will be implemented during construction to minimize the potential for NOA emissions:</li> <li>If asbestos, serpentinite or ultramafic rock is determined to be present, implement all applicable provisions of the Airborne Toxic Control Measure (ATCM) for Construction, Grading, Quarrying and Surface Mining Operations (17 CCR 93105), including:</li> <li>For disturbed areas of 1.0 acre or less: <ul> <li>Construction vehicle speed at the work site will be limited to 15 miles per hour or less</li> <li>Prior to any ground disturbance, sufficient water will be applied to the area to be disturbed to prevent visible emissions from crossing the property line</li> <li>Areas to be graded or excavated will be kept adequately wetted to prevent visible emissions from crossing the property line</li> <li>Storage piles will be kept adequately wetted, treated with a chemical dust suppressant, or covered when material is not being added to or removed from the pile</li> <li>Equipment will be washed down before moving from the property onto a paved public road</li> <li>Visible track-out on the paved public road will be cleaned using wet sweeping or a High Efficiency Particular Air filter equipped vacuum device within 24 hours</li> </ul> </li> <li>For disturbed areas of greater than 1.0 acre: <ul> <li>Implement and maintain the provisions of the approved Asbestos Dust Mitigation Plan from the beginning of construction through the duration of the construction activity</li> </ul> </li> </ul>	Ensure soil sample analysis and implementation of measures, if necessary, to minimize the potential for emissions from naturally occurring asbestos	X			
Construction- Phase Air Quality	<b>MM A-1: Achieve minimum emission standards.</b> This measure incorporates and supplements portions of APM AQ-2, Minimize Construction Exhaust Emissions. PG&E shall maintain all construction equipment properly in accordance with manufacturer's specifications, and ensure that equipment is checked by a certified visible emissions evaluator. All off-road construction diesel engines not registered under the CARB Statewide Portable Equipment Registration Program shall meet at a minimum the Tier 2 California Emission Standards for Off-Road Compression-Ignition Engines as specified in California Code of Regulations (CCR) Title 13, Chapter 9, Sec. 2423(b)(1). All marine commercial harbor craft, except gasoline-powered small craft, shall meet at a minimum the Tier 2 Marine Engine Emission Standards (CCR Title 17, Sec. 93118.5).	Ensure proper maintenance and certification of equipment to minimize exhaust emissions	X	Х	X	Х

Table 6B. Mitiga	e 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Biological Resources					
APM BIO-1	<ul> <li>General Measures. Implement WEAP during construction including but not limited to the following measures:</li> <li>Biological monitor: A qualified biological monitor will verify implementation and compliance with all applicant proposed measures. The monitor will have the authority to stop work or determine alternative work practices where safe to do so, as appropriate, if construction activities are likely to impact sensitive biological resources.</li> <li>Litter and trash management: All food scraps, wrappers, food containers, cans, bottles, and other trash from the project area will be deposited in closed trash containers. Trash containers will be removed from the project area at the end of each working day.</li> <li>Parking: Vehicles and equipment will be parked on pavement, existing roads, and previously disturbed or developed areas or work areas as identified in this document.</li> <li>Pets and firearms: No pets or firearms will be permitted at the project site.</li> <li>As additional crew members are added conduct WEAP training, Ensure construction personnel sign an environmental training attendance sheet</li> </ul>	Review training and brochure; ensure construction personnel sign an environmental training attendance sheet. Review implementation of measures	X	X	X	X
APM BIO-3	Seasonal Work Windows. Where feasible, hydroplow cable installation will be conducted between June 1 and November 30, based on the seasonal work windows for steelhead, Chinook salmon, and Pacific herring (USEPA et al., 1996). If work is planned to occur outside of this work window, PG&E will coordinate any additional measures, such as buffer zones and monitoring for herring spawn, with NMFS, USFWS, and CDFW. PG&E will notify CDFW 30 days in advance of its intent to apply for an extension of the work window.	Conduct hydroplow cable installation between March 1 and November 30, if feasible, or ensure coordination of additional measures with NMFS, USFWS, and CDFW		_		Х
APM BIO-4	<b>Herring Spawning Protection.</b> If work occurs within the Bay in December, January, or February, a qualified observer shall monitor hydroplow and HDD connection activities when in proximity (about 660 to 980 feet, or 200 to 300 meters) to potential Pacific herring spawning sites. Herring spawning sites are generally located in shallow water near the surface, and are visible as a large mass of herring eggs, which are adhesive, and attach most commonly to eelgrass or other algae, and can also attach to piers and other features; no eelgrass beds occur in the work areas. If herring spawning sites are observed within 660 feet (200 meters) of the work site by a qualified monitor stationed on a nearby boat, pier, or beach, all in-water activities such as hydroplowing shall be stopped within that distance or as otherwise specified by the resource agencies for 2 weeks.	Monitor hydroplow and HDD connection activities and stop work for 2 weeks if herring spawning sites are observed within 660 feet of the work site	_	_	X	Х
APM BIO-6	Fish Screen. All hydroplow water jet intakes will be covered with a mesh screen to minimize the potential for impingement or entrainment of fish species.	Ensure mesh screens are installed on water jet intakes [Supplemented by MM B-3]	—	_		X

Table 6B. Mitigation	able 6B. Mitigation Monitoring Plan – During-Construction Measures					4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Special-Status MM Species Mari	<b>I B-1: Implement an Invasive Marine Species Control Plan</b> . During construction, implement rine Species Control Plan requirements, including training, preventative measures, and reporting.	Verify contents of Invasive Marine Species Control Plan; observe use and condition of equipment according to the plan			Х	Х
Special-Status Species Mon Mon • Es in ap • A co • Th an • Th wi ob inc • Ar wi lev • P( co *As mitu bef usii the can ma	<b>I B-2: Protect marine mammals from high noise levels.</b> <i>nitoring.</i> PG&E shall implement a Marine Mammal Monitoring Plan. The Marine Mammal nitoring Plan shall include the following elements: istablishment of an appropriate buffer zone around the work area, generally 400 feet or as defined nonsultation with NMFS, that would require work be slowed or otherwise modified if the work pproaches a marine mammal within the established buffer zone. A qualified biologist (approved by the CPUC) shall be on board the hydroplowing ship during onstruction. The qualified biologist shall monitor marine mammal presence and behavior in the vicinity of the ship nd the surface above hydroplow operations. The qualified biologist shall have the authority to slow or stop work, if safe to do so, and shall consult with the CPUC and NMFS about the implementation of additional minimization measures if, based on bservations, project construction appears to be disrupting marine mammal behavior in ways that dicate harassment or injury. In disruption of marine mammal behavioral patterns shall be reported to the CPUC and NMFS within two working days with a description of actions taken to curtail work and reduce noise source avels and a demonstration that the disruption caused no potential for injury or mortality. 'G&E shall submit weekly reports of marine mammal observations to the CPUC during marine onstruction activities. s an alternative to preparing and implementing the Marine Mammal Monitoring Plan specified in this tigation measure, PG&E may provide adequate evidence, to the CPUC for approval at least 30 days fore the start of marine activities, based upon actual data collected for this project or other projects ing similar equipment in a similar submarine environment, that demonstrates to the satisfaction of a CPUC that underwater noise source levels generated by the project hydroplow and marine activities marmal protection.	Review information on noise source levels; verify contents of Marine Mammal Monitor- ing Plan; observe buffer zones and modifications to work practices; review report of behavioral patterns. Alter- natively, review and approve evidence, if provided, that noise levels will not be expected to exceed 180 dB				X

Table 6B. Mitigation Monitoring Plan – During-Construction Measures				2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Special-Status Species	<ul> <li>MM B-3: Protect marine species.</li> <li>Fish screens. As stated in APM BIO-6, all hydroplow water jet intakes shall be covered with a mesh screen or screening device to minimize potential for impingement or entrainment of fish species, especially longfin smelt. Additional requirements to minimize or prevent entrainment and impingement are also required to supplement APM BIO-6:</li> <li>The mesh screen or screening device shall comply with applicable state (CDFW) and federal (NMFS) criteria for screening intakes such as those found in NMFS's 1996 Juvenile Fish Screen Criteria for Pump Intakes and CDFW's Fish Screening Criteria (http://www.dfg.ca.gov/fish/Resources/Projects/Engin/Engin_ScreenCriteria.asp) or as required in coordination with NMFS and CDFW.</li> <li>Monitoring A qualified biologist (approved by CPLIC) shall verify that the screens are in place at the</li> </ul>	Review monitoring of use and condition of specified screens before and after each work period; review report of injury or mortality and any additional measures if determined with CDFW and NMFS		_	_	X
	beginning of each hydroplow work period and examine them for impinged longfin smelt or other fish species at the end of each work period, or whenever the screens are cleaned or the hydroplow is raised out of the water during the cable laying. Injury or mortality shall be reported to CPUC within two working days, with a discussion of actions taken to prevent or minimize any additional longfin smelt injury or mortality or as otherwise determined with CDFW and NMFS. Any injury or mortality of longfin smelt shall also be reported as determined in permitting discussions with CDFW and NMFS.					
Special-Status Species	<b>MM B-4: Avoid impacts to nesting birds.</b> This measure supersedes APM BIO-2. If onshore construction activities occur during the avian nesting season, a preconstruction survey for nesting birds shall be conducted by a qualified wildlife biologist (PG&E employees or contractors, approved by the CPUC) within 7 days prior to the start of noise-generating construction or vegetation trimming or removal activities in any new work area. Surveys shall cover all public areas within 50 feet of work sites. For San Francisco County, the avian nesting season regularly occurs between February 15 and August 31, but a survey may be appropriate earlier or later depending on species, location, and weather conditions as determined by the qualified wildlife biologist. Work areas that cause no appreciable increase in ambient noise, such as where work is performed manually, by hand, or on foot and activities that cause no observable disturbances to nesting birds (e.g., operating switches, driving on access roads, normally occurring activities at substations, staging or laydown areas) would not warrant a preconstruction survey.	Review nesting bird survey and monitoring results; ; review proposed buffers of less than 50 feet if proposed for special-status birds within one business day; in the event nesting birds show signs of intolerance, deter- mine when they are no longer exhibiting signs of intolerance. If PG&E obtains a permit from CDFW, review	X X	X	X	
	<b>Protective measures for birds.</b> If an active bird nest for a species covered by the Migratory Bird Treaty Act or California Fish and Game Code is found within 50 feet of project work areas, the qualified biologist shall determine appropriate protective measures to reduce the likelihood of nest failure. Protective measures for active nests shall include one or more of the following: avoiding or limiting certain project-related activities within a designated buffer zone surrounding the nest, shielding of the nest from project disturbance using a temporary soundwall or visual screen, or other shielding method as appropriate. The width of the buffer zone (in which work may not occur) shall be based on the disturbance tolerance and conservation status of the species, and the nature of planned construction	and monitor implementation of those measures				

Table 6B. Mitigation Monitoring Plan – During-Construction Measures				2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	activities and other human activities in the immediate area. Buffer zones of less than 50 feet shall be allowed only when planned construction activities involve relatively low disturbance or birds have demonstrated tolerance of noise and disturbance. Buffers shall not apply to construction-related vehicle or pedestrian traffic using city streets and sidewalks. As appropriate, exclusion techniques may be used for any construction equipment that is left unattended for more than 24 hours to reduce the possibility of birds nesting in the construction equipment. An example exclusion technique is covering equipment with tarps.	• ·				
	Bird species found building nests within the work areas after specific project activities begin may be assumed tolerant of that specific project activity; the CPUC approved, qualified biologist shall implement an appropriate buffer or other appropriate measures to protect such nests, after taking into consideration the position of the nest, the bird species nesting on site, the type of work to be conducted, and duration of the construction disturbance.					
	<b>Protective measures for special-status birds.</b> If an active nest for a special-status bird is found, PG&E shall record the position of the nest in the monitoring report and notify the CPUC through the reporting process outlined below. The qualified biologist shall implement buffers and set other protective measures (described above), as appropriate, to protect special-status nesting birds from construction activities in consultation with CPUC, and as appropriate the California Department of Fish and Wildlife (CDFW) and/or United States Fish and Wildlife Service (USFWS). Buffer zones of less than 50 feet shall be allowed only when planned construction activities involve relatively low disturbance or birds have demonstrated tolerance of noise and disturbance. Requests for buffers of less than 50 feet for special-status nesting birds must be submitted to the CPUC's independent biologist(s) for review. The CPUC's independent biologist shall respond to PG&E's request for a buffer reduction (and buffer reduction terms) within one business day; if a response is not received, PG&E can proceed with the buffer reduction. If nesting birds in the presence of the CPUC-approved qualified biologist shall reinstate the recommended buffer. The recommended buffer zone, the qualified biologist shall reinstate the recommended buffer. The recommended buffer zone, qualified biologist has determined that the nesting birds are no longer exhibiting signs of intolerance to construction activities within a reduced buffer zone, that location. Any potentially significant construction-related disturbance shall be reported to CPUC, CDFW, and USFWS.					
	<b>Monitoring.</b> Active nests shall be monitored at least once daily during construction until nestlings have fledged and dispersed or until nest failure has been documented. Daily nest checks shall be at least 30 minutes or more as determined by the qualified biologist based on the type of construction activity (duration, equipment being used, potential for construction-related disturbance) and other factors related to assessment of nest disturbance (weather variations, pair behavior, nest stage, nest type, species, etc.).					
	The qualified biologist shall record the construction activity occurring at the time of the nest check and note any work exclusion buffer in effect at the time of the nest check. The qualified biologist shall record any sign of disturbance to the active nest, including but not limited to parental alarm calls, agitated					

Table 6B. Miti	able 6B. Mitigation Monitoring Plan – During-Construction Measures					4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	behavior, distraction displays, nest fleeing and returning, chicks falling out of the nest or chicks or eggs being predated as a result of parental abandonment of the nest. If the qualified biologist determines that project activities are contributing to nest disturbance, they shall notify CPUC (and CDFW/USFWS as appropriate in the case of special-status bird nests) and coordinate with the Construction Manager to limit the duration or location of work, and/or increase appropriate protective measures (as described above).					
	<b>Reporting.</b> If there are active nests present within 50 feet of the project area during construction, a weekly written report shall be submitted to CPUC. A final report shall be submitted to CPUC at the end of each nesting season summarizing all nest monitoring results and nest outcomes for the duration of project construction. No avian reporting shall be required for construction occurring outside of the nesting season and if construction activities do not occur within a reduced buffer during any calendar month. Nests located in areas of existing human presence and disturbance, such as in yards of private residences, or within commercial and or industrial properties are likely acclimated to disturbance and may not need to be monitored, as determined by the CPUC-approved, qualified biologist and approved by the CPUC's independent biologist.					
	<b>Permits.</b> Prior to the start of construction, PG&E may obtain a permit authorized by Section 3503 and/or Section 3503.5 of the California Fish and Game Code, or by any regulation adopted pursuant thereto, pertaining to nesting birds. If PG&E obtains such a permit under the above authorities, where that permit conflicts with the measures outlined above, the conditions of the permit shall govern.					
	Cultural Resources					
APM CUL-1	<b>Pre-Construction Worker Cultural Resources Training.</b> Ensure implementation of Worker Cultural Resource Training measures. As additional crew members are added, ensure construction personnel sign an environmental training attendance sheet.	Ensure construction personnel sign an environmental training attendance sheet.	X	Х	Х	Х
APM CUL-2	<b>Resource Avoidance.</b> There are no known archaeological or historical resources within the direct impact areas defined for the proposed route. In keeping with the intent of the NHPA and CEQA, PG&E's preferred approach for archaeological resources and historical resources is avoidance of impacts to significant (or unevaluated) resources. Where avoidance is not feasible, potential impacts to significant cultural resources must be treated in a way that is acceptable to PG&E, the State Historic Preservation Officer (SHPO), and if applicable, the local Native American community. Treatment might include data recovery excavations, public interpretation/education, Historic American Buildings Survey (HABS)/Historic American Engineering Record (HAER) recordation, or other measures. If there is an unanticipated discovery of a buried archaeological deposit or human remains, or unanticipated impacts to a historical building cannot be avoided, PG&E will implement APM CUL-4, -5, and -7.	Avoid cultural resources or ensure that any discovered cultural resources are assessed and treated appropriately	X	X	X	X

Table 6B. Mitig	able 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM CUL-3	<b>Construction Monitoring.</b> A professional archaeologist meeting the Secretary of the Interior's Professional Qualifications Standards will monitor all project-related on-shore excavation that is within an area of moderate to high sensitivity for prehistoric or historical buried resources, as such areas are presented in PEA Appendix D (Nolte et al. 2012). This shall include monitoring areas within 167 feet (50 meters) of recorded or previously identified prehistoric and historical-era sites or features, APM CUL-3 will be guided by an Archaeological Monitoring and Inadvertent Discovery Plan, which will include the framework for evaluation and treatment of any unanticipated discoveries described in MM C-1. In addition to the monitoring archaeologist, a qualified maritime archaeologist will be on call during construction to assist with implementation of the Archaeological Monitoring and Inadvertent Discovery Plan should maritime resources be identified during excavation. If appropriately qualified, the same person may act as both the monitoring archaeologist and maritime archaeologist. This APM CUL-3 in combination with APM CUL-4 will ensure that archaeological resources will not be impacted during construction without adequate evaluation and any necessary actions (as further detailed in APM CUL-4 and the Archaeological Monitoring and Inadvertent Discovery Plan) to preserve information regarding impacted resources. Site assessment procedures and data recovery or other measures will be developed as part of the Archaeological Monitoring Plan and applied during the monitoring process.	Ensure monitoring occurs for cultural resources within areas of moderate to high sensitivity for prehistoric or historical buried resources; monitor implementation of the Archaeological Monitor- ing and Inadvertent Discovery Plan	X	X	X	X
APM CUL-5	<b>Unanticipated Discovery of Human Remains.</b> If human remains or suspected human remains are discovered during construction, work within 100 feet of the find will stop immediately and the construction foreman shall contact the PG&E cultural resources specialist, who will then call the City and County of San Francisco Medical Examiner. There shall be no further excavation or disturbance of the site, or any nearby area reasonably suspected to overlie adjacent remains, until medical examiner has determined that the remains are not subject to provisions of Section 27491 of the Government Code. If the medical examiner determines the remains to be Native American, he/she shall contact the NAHC within 24 hours. The NAHC will appoint a Most Likely Descendent for recommendations on the treatment and disposition of the remains (Health and Safety Code Sect. 7050.5, Public Resources Code Sect. 5097.24).	Ensure work within 100 feet of the find stops and that provisions in Health and Safety Code Sect. 7050.5 and Public Resources Code Sect. 5097.24 are followed appropriately.	X	Х	_	_

Table 6B. Mitiga	ole 6B. Mitigation Monitoring Plan – During-Construction Measures			2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM CUL-6	Vibrations to Historical Structures. Historical buildings are present near the project route and may be vulnerable to damage from heavy equipment vibrations. To ensure that resources are not inadvertently damaged or impacted during construction implementation, the crews will be informed of historical structure locations and instructed to confine all excavation and backfill work to the existing city streets right-of-way (historical structure locations are depicted in PEA Appendix D (Nolte et al. 2012) as part of APM-CUL-1). Project construction in proximity to Station A will include the use of Tubex and the smallest possible machinery to minimize vibration effects. A structural engineer will check the condition of the building prior to construction. Once activities that result in vibration have begun, the engineer will check the condition of the building prior to completion of excavation using heavy equipment) and assess the effects on the building. If the structural engineer determines that structural integrity is compromised, the interior of the building will be documented following the procedures outlined in APM-CUL-7.	Review training materials and ensure construction personnel sign an environmental training attendance sheet; review structural engineering results for Station A	X	X	X	
APM CUL-8	Apply Secretary of the Interior Standards for the Treatment of Historic Properties to Brick Wall Modifications. Ensure that modifications to or removal of the wall will follow the Secretary of the Interior Standards for the Treatment of Historic Properties (available at <a href="http://www.nps.gov/hps/tps/standguide/">http://www.nps.gov/hps/tps/standguide/</a> ) and will be designed to be compatible with the historic character of Station A. Ensure that PG&E submits a draft of its design for the brick wall modifications to the Commission no less than 30 days prior to any alteration of the wall.	Review design of brick wall modification and ensure any modifications or removal follow the Secretary of the Interior Standards	X	_	_	_

Table 6B. Mitiga	le 6B. Mitigation Monitoring Plan – During-Construction Measures			2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Preservation of Unanticipated Discoveries	<b>MM C-1: Unanticipated Discoveries of Cultural Deposits.</b> In the event that previously unidentified archaeological, cultural, or historical sites, artifacts, or features are uncovered during implementation of the project, work will be suspended within 100 feet (30 meters) of the find and redirected to another location. The CPUC-approved cultural resources specialist shall be contacted immediately to examine the discovery and determine if further investigation is needed. If the discovery can be avoided or protected and no further impacts will occur, the resource will be documented on California Department of Parks and Recreation 523 forms and no further effort will be required.	Monitor avoidance of unanticipated cultural resources or ensure implementation of data recovery or other appropriate treatment measures, if warranted	Х	Х	Х	Х
	If the resource cannot be avoided and may be subject to further impact, the CPUC-approved cultural resource specialist/archaeologist shall evaluate the resource and determine whether it is: (1) eligible for the CRHR (and thus a historical resource for purposes of CEQA); or (2) a unique archaeological resource as defined by CEQA. If the resource is determined to be neither a unique archaeological nor an historical resource, work may commence in the area. If the resource meets the criteria for either an historical or unique archaeological resource, or both, work shall remain halted, and the cultural resources specialist/archaeologist shall consult with CPUC staff regarding methods to ensure that no substantial adverse change would occur to the significance of the resource pursuant to CEQA Guidelines Section 15064.5(b).					
	Preservation in place, i.e., avoidance, is the preferred method of mitigation for impacts to historical or unique archaeological resources. Alternative methods of treatment that may be demonstrated to the CPUC to be effective include evaluation, collection, recordation, and analysis of any significant cultural materials in accordance with a Cultural Resources Management Plan prepared by the CPUC approved qualified cultural resource specialist/archaeologist. The methods and results of evaluation or data recovery work at an archaeological find shall be documented in a professional level technical report to be filed with CHRIS. Work may commence upon completion of treatment, as approved by the CPUC.					
Known and Potential Cultural Resources	<b>MM C-2:</b> Avoid known and potential shipwreck locations. This measure incorporates and supple- ments portions of APM CUL-2, Resource Avoidance. During installation of the submarine cable, PG&E and its contractors shall map the as-built alignment of the cable in relation to known cultural resources, and the contractors shall ensure that the cable passes at least 100 feet to the west of the known shipwreck located in the northeastern portion of the marine geophysical survey area and mapped on NOAA Chart no.18650. In addition, prior to the installation of the cable, PG&E and its contractors shall map a 50 foot buffer around the magnetic anomaly identified by OSI as anomaly no. M63 in the southern half of the marine geophysical survey area and located at 6019099E, 2106491N, as the anomaly may result from the remains of a shipwreck buried beneath the bay floor in that location. PG&E and its contractors shall ensure that no sediment disturbing excavation or hydroplowing is conducted within the 50 foot buffer zone. If the project cannot be routed around the anomaly, additional evaluation and mitigation as detailed in Mitigation Measure C-1, for unanticipated discoveries, and detailed in the Unanticipated Discoveries Plan may be necessary prior to excavation.	Avoid known shipwreck and magnetic anomaly, review maps of buffer areas and as-built alignment	_	_	X	X

Table 6B. Mitigation Monitoring Plan – During-Construction Measures				2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Paleontological Resources					
APM PR-1	<b>Worker Environmental Awareness Program Paleontological Resources Module.</b> Ensure implementation of the Paleontological Resources Module as is included in the WEAP. As additional crew members are added, ensure construction personnel sign an environmental training attendance sheet.	Review training program materials and ensure construction personnel sign an environmental training attendance sheet.	Х	Х	_	_
APM PR-2	<b>Unanticipated Paleontological Resource Discovery.</b> If fossils are observed during excavation, work in the immediate vicinity of a paleontological find will be halted or redirected to avoid additional impact to the specimen(s), and to allow a professional paleontologist to assess the scientific importance of the find and determine appropriate treatment. If the discovery is significant, the qualified paleontologist will implement data recovery excavation to scientifically recover and curate the specimen.	Stop or redirect work to avoid unanticipated paleontolog- ical resources if observed, prior to assessment	Х	Х	Х	
	Geology and Soils					
APM GS-1	<ul> <li>Appropriate soil stability design measures implementation. Based on available references, artificial fills, fine sands, silts, and bay mud are the primary soil types expected to be encountered in the excavated areas as project construction proceeds. Potentially problematic subsurface conditions may include soft or loose soils. Where soft, loose, or liquefiable soils are encountered during construction of the onshore portion of the route, appropriate measures will be implemented to avoid, accommodate, replace, or improve soft or loose soils and liquefaction hazards encountered during construction. Such measures may include the following:</li> <li>Locating construction staging and operations away from areas of soft and loose soil.</li> <li>Over-excavating soft or loose soils and replacing them with suitable non-expansive engineered fill.</li> <li>Increasing the density and strength of soft or loose soils through mechanical vibration and/or compaction.</li> <li>Treating soft or loose soils in place with binding or cementing agents.</li> <li>Construction activities in areas where soft or loose soils are encountered may be scheduled for the dry season, as necessary, to allow safe and reliable equipment access.</li> <li>Physical ground improvement such as in-situ soil mixing, drain piles, or sheet piles.</li> </ul>	Ensure design of the project is appropriate for the conditions; review project design	X	X	X	_
	<ul> <li>Deepening of trench and/or the HDD to place the transmission line beneath liquefiable fills and/or potential for lateral spreading, where feasible.</li> </ul>					

Table 6B. Mitiga	ole 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM GS-2	Appropriate seismic safety design measures implementation. Ensure implementation of seismic safety designs and practices. For onshore segments this may include geotextile wrap, an oversized trench with a compressible zone, flexible joints, duct banks with heavier/ high strength reinforcement, flexible conduits in place of concrete duct banks, soil improvement, or use of deep foundations; offshore segments may include flexible joints at the transition to land cables, sinusoidal installation or other methods to provide slack in the submarine cable.	Ensure design of the project is based on current seismic design practices and guidelines; review project design	Х	Х	Х	Х
APM GS-3	<b>Appropriate erosion-control measures implementation.</b> Best Management Practices (BMPs) will be implemented to minimize and avoid surface runoff, erosion, and pollution (see APM WQ-1 and WQ-2).	Ensure BMPs are implemented to minimize and avoid surface runoff, erosion, and pollution	Х	Х	Х	_
	Greenhouse Gas Emissions					
APM GHG-1	<ul> <li>Minimize Construction Exhaust Emissions. The following measures will be implemented during construction to further minimize the less-than-significant construction GHG emissions:</li> <li>Encourage construction workers to take public transportation to the project site where feasible.</li> <li>Minimize construction equipment exhaust by using low-emissions or electric construction equipment where feasible.</li> <li>Minimize unnecessary construction vehicle idling time. The ability to limit construction vehicle idling time is dependent upon the sequence of construction activities and when and where vehicles are needed or staged. Certain vehicles, such as large diesel-powered vehicles, have extended warm-up times following start-up that limit their availability for use following start-up. Where such diesel-powered vehicles may require more idling time. The project will apply a "common sense" approach to vehicle use, such that idling is reduced as far as possible below the maximum of five consecutive minutes required by California regulation (13 CCR 2485). If a vehicle is not required for use immediately or continuously for construction activities, its engine will be shut off.</li> <li>Minimize welding and cutting by using compression or mechanical applications where practical and within standards.</li> <li>Encourage use of natural gas or electric powered vehicles for passenger cars and light-duty trucks where feasible and available.</li> <li>Encourage the recycling of construction waste where feasible.</li> </ul>	Ensure low emitting engines are used and idling time is minimized	X	X	X	X

Table 6B. Miti	Fable 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Hazards and Hazardous Materials					
APM HM-1	<ul> <li>Implementation of Hazardous Material and Emergency Response Procedures. PG&amp;E will implement construction controls, training and communication to minimize the potential exposure of the public and site workers to potential hazardous materials during all phases of project construction. These construction practices include construction worker training appropriate to the site worker's role (see APM HM-3), and containment and spill control practices in accordance with the Stormwater Pollution Prevention Plan (see APM WQ-1). If it is necessary to store chemicals, they will be managed in accordance with all applicable regulations. Material safety data sheets will be maintained and kept available on site, as applicable.</li> <li>Soil that is suspected of being contaminated (on the basis of existing analytical data or visual, olfactory, or other evidence) and is removed during trenching or excavation activities will be segregated, tested, and if contaminated above hazardous levels, will be contained and disposed of offsite at a licensed waste facility. The presence of known or suspected contaminated soil will require testing and investigation procedures to be supervised by a qualified person, as appropriate, to meet state and federal regulations.</li> <li>All hazardous materials and hazardous wastes will be handled, stored, and disposed of in accordance with all applicable regulations, by personnel qualified to handle hazardous materials. Practices during construction will include, but not be limited to, the following:</li> <li>Proper disposal of potentially contaminated materials.</li> <li>Site-specific buffers for construction vehicles and equipment located near sensitive resources/receptors.</li> <li>Emergency response and reporting procedures to address any potential hazardous material spills as described in PEA Section 3.9, Hydrology and Water Quality.</li> <li>Stopping work at that location and contacting the CUPA (SFDPH Environmental Health Section; see PEA Section 3.8.2.1 above) immediately if unanticipa</li></ul>	Review training program materials and ensure construction personnel sign an environmental training attendance sheet; ensure that contaminated soil and hazardous materials and wastes are handled, stored, and disposed of in accordance with all applicable regulations; observe availability of material safety data sheets	X	X	x	X
APM HM-2	Development and Implementation of a Health and Safety Plan. During construction, ensure implementation of project-specific health and safety plan.	Review implementation of project-specific health and safety plan	Х	Х	Х	Х
APM HM-3	Adherence to Applicable Site-specific RMPs and SMPs. In addition to following its own project- specific procedures during the construction phase, PG&E will adhere to any applicable site-specific plans such as the SMP for the former Potrero Power Plant (see PEA Section 3.8.3.1), as well as the Maher Ordinance (see PEA Section 3.8.2.1).	Ensure adherence to Applicable Site-specific RMPs and SMPs	X	X	Х	_

Table 6B. Mitigation Monitoring Plan – During-Construction Measures				2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM HM-4	<b>Emergency Spill Supplies and Equipment.</b> Oil-absorbent material, tarps, and storage drums will be available on the project site during construction and used to contain and control any minor releases of oil. In the event that excess water and liquid concrete escapes during pouring, it will be directed to lined and bermed areas adjacent to the borings, where the water will evaporate and the concrete will begin to set. Once the excess concrete has been allowed to set up, it will be removed and transported for disposal, according to applicable regulations. ( <i>Also see APM WQ-4.</i> )	Ensure emergency spill supplies and equipment are on the project site and appropriate areas are lined and bermed	Х	Х	Х	Х
APM HM-5	<b>Soil, Groundwater, and Underground Tank Characterization.</b> If suspected hazardous substances are unexpectedly encountered during trenching or other construction activities (using indicators such as sheen, odor, soil discoloration), work will be stopped until the material or tank is properly characterized and appropriate measures are taken to protect human health and the environment. Appropriate personal protective equipment will be used and waste management will be performed in accordance with applicable regulations. If excavation of hazardous materials is required, the materials will be disposed of in accordance with applicable regulations. If necessary, groundwater will be collected during construction, contained, and disposed of in accordance with all applicable regulations. If underground or aboveground storage tanks are found to be located along the project route and the route cannot be adjusted to avoid disturbance, the tanks will be removed prior to project construction. If it is determined that removal and disposal of tanks is necessary, a separate workplan describing the proper decommissioning and removal of the tanks and removal of any associated impacted soil will be prepared prior to removal.	Ensure work stoppage if suspected hazardous materials are encountered; ensure development of a storage tank decommission- ing work plan, if required	X	X	x	I
APM HM-6	Horizontal Directional Drilling (HDD) Drilling Fluid and Cuttings Monitoring and Management. HDD operations will include provisions for monitoring for loss of drilling fluids. Spill response measures shall include reducing fluid pressures and thickening the fluid mixture. Both the drilling technique and early detection and response shall be used to minimize release of fluids to the environment. Ensure implementation of Frac-out Plan as necessary. (Also see APM WQ-6 and APM WQ-7.)	Ensure HDD monitoring for loss of drilling fluids and development of a Frac-out Plan			X	_
APM HM-7	Sediment Testing Program for Submarine Cable Installation. Ensure implementation of appropriate construction control measures based on the Sediment Testing Program. Measures may include controlling turbidity during construction through adjustment of hydroplow jet controls and flows, turbidity monitoring during construction in certain areas, and appropriate handling and disposal of any sediment that may be removed as part of the submarine transitions to HDD installation. ( <i>Also see APM WQ-8.</i> )	Review Sampling and Analysis Plan and results of sampling	_	_	Х	Х

Table 6B. Mitiga	able 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Hydrology and Water Quality					
APM WQ-1	<b>Development and Implementation of a Stormwater Pollution Prevention Plan (SWPPP).</b> Ensure implementation of the SWPPP. Identified erosion and sediment control measures will be installed in an area before construction begins and inspected and improved as needed before any anticipated storm events. Temporary sediment control measures intended to minimize sediment transport from temporarily disturbed areas, such as silt fences or wattles, will remain in place until disturbed areas are stabilized. In areas where soil is to be temporarily stockpiled, soil will be placed in a controlled area and managed with similar erosion-control techniques. Where construction activities occur near a surface water body or drainage channel, the staging of construction materials and equipment and excavation spoil stockpiles will be placed at least 50 feet from the water body and properly contained, such as with berms and/or covers, to minimize risk of sediment transport to the drainage. Any surplus soil will be transported from the site and appropriately disposed of.	Ensure a SWPPP is prepared and implemented to minimize construction impacts on surface water and groundwater quality	Х	Х	X	
APM WQ-2	Implementation of a Worker Environmental Awareness Program. Ensure implementation of the Worker Environmental Awareness Program. As additional crew members are added conduct WEAP training and ensure construction personnel sign an environmental training attendance sheet.	Review training program materials and ensure construction personnel sign an environmental training attendance sheet.	Х	Х	Х	Х
APM WQ-3	Implementation of Hazardous Material and Emergency Response Procedures. PG&E will implement construction controls, training and communication to minimize the potential exposure of the public and site workers to potential hazardous materials during all phases of project construction. These construction practices include construction worker training appropriate to the site worker's role (see APM HM-3), containment and spill control practices in accordance with the SWPPP (see APM WQ-1), and emergency response to ensure appropriate cleanup of accidental spills. If it is necessary to store chemicals, they will be managed in accordance with all applicable regulations. Material safety data sheets will be maintained and kept available on site, as applicable. The project SWPPP (APM WQ-1) will identify areas where refueling and vehicle-maintenance activities and storage of hazardous materials, if any, will be permitted. ( <i>Also see APM HM-1.</i> )	Ensure construction personnel sign an environmental training attendance sheet; observe storage of chemicals and availability of material safety data sheets	X	Х	X	X

Table 6B. Mitig	ble 6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM WQ-4	<b>Emergency Spill Supplies and Equipment.</b> Materials will be available on the project site during construction to contain, collect and dispose of any minor spill (for example, absorbent material, tarps, and storage drums). In the event that excess water or liquid concrete escapes during pouring activities, it will be directed to lined and bermed areas adjacent to the borings, where the water will evaporate and the concrete will begin to set. Once the excess concrete has been allowed to set up, it will be removed and transported for disposal, according to applicable regulations.	Ensure emergency spill supplies and equipment are on the project site and appropriate areas are lined and bermed	X	Х	Х	Х
	(Also see APM HM-4.)					
APM WQ-5	<b>Soil Sampling/Wastewater and Groundwater Characterization.</b> Soil information will be provided to construction crews to inform them about soil conditions and potential hazards. If hazardous substances are unexpectedly encountered during trenching, work will be stopped until the material is properly characterized and appropriate measures are taken to protect human health and the environment. If excavation of hazardous materials is required, they will be handled in accordance with applicable regulations. Ensure that borings are made prior to initiating excavation activities along the underground transmission cable routes and the construction proceeds in accordance with the results of the boring., If necessary, groundwater will be collected during construction, contained, and disposed of in accordance with all applicable regulations. Appropriate personal protective equipment will be used and waste management will be performed in accordance with applicable regulations. Non-contaminated groundwater will be released to one of the city's combined sanitary and stormwater drainage systems (with prior approval) or contained, tested, and disposed of in accordance with applicable regulations. ( <i>Also see APM HM-5.</i> )	Ensure soil information is provided to construction crews; ensure work stoppage if suspected hazardous materials are encountered and appropriate testing, handling, and disposal	X	Х	X	_
APM WQ-6	Horizontal Directional Drilling (HDD) Monitoring and Management. Ensure implementation of HDD monitoring program and Frac-out Plan. HDD operations will include best management practices for monitoring for loss of drilling fluids, spill containment and response measures. Routine monitoring will be conducted at regular intervals during all drilling activities. More intensive monitoring will be implemented if drilling fluid circulation to the HDD endpoints is lost or an unplanned release is detected. In general, both the drilling technique and early detection and response shall be used to minimize release of fluids to the environment. Techniques to minimize potential loss of drilling fluids include termination of the pilot hole short of the exit into the bay, monitoring of fluid pressures, and adjustments to the drilling fluid mix (see PEA Section 2.6.4, Submarine Cable Installation.) To minimize any potential impacts to water quality, drilling muds (which are heavier than water) shall consist of naturally occurring materials such as water and bentonite clay, plus inert, non-toxic polymers. ( <i>Also see APM HM-6 and APM WQ-7.</i> )	Ensure HDD monitoring for loss of drilling fluids and development of a Frac-out Plan; observe installation of berms and pits on land and use of dyes, among other monitoring measures; ensure appropriate containment and clean-up, if necessary	_	_	X	

Table 6B. Mitiga	3. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
APM WQ-7	<b>Prevention of Contaminant Migration along HDD Route.</b> In areas of contamination (as determined by soil and sediment sampling) the HDD conduit can be sealed to effectively plug voids that might permit movement of contaminants down the HDD drill path after the HDD initial drill is established and the HDD conduit is being pulled into position. In the event that contaminants are found during preconstruction sampling, in areas where contaminants are found and where there are potential voids between the conduit and surrounding soil the voids will be filled with grout or similar material to prevent any potential preferential pathway for the passage of contaminants, as described below.	Observe voids filled with grout or similar material if required	_		Х	Ι
APM WQ-8	Sediment Testing Program and Sediment Controls for Submarine Cable and Offshore HDD Intercept. Sediments along the submarine cable route are located near known contaminated sediment areas (SFEI, 2012), and may be contaminated with PAHs, metals, and/or pesticides. These compounds are generally insoluble or have low solubility in water. Sediments will be temporarily disturbed during hydroplow operations and during excavation of the HDD exit pits.	Review Sampling and Analysis Plan and results of sampling	_	_	X	Х
	The HDD offshore exits were selected far enough into the Bay to minimize the potential for encountering near-shore contaminated sediments. At an HDD exit location, it is a common practice to deploy divers to excavate a collection pit approximately 100 to 400 square feet and 6 feet deep at the exit point depending on final design. The results of the sediment sampling will be used to plan the appropriate handling of sediment resulting from the excavation of the HDD pit as determined in consultation with the DMMO. As the HDD is installed, drilling muds, which are heavier than water, will collect in this excavated collection pit. A barge on the surface is used during HDD installation to pump these drilling muds into a containment tank on the barge/ship for appropriate disposal. Hydroplow installation causes temporary disturbance of sediments. Most of the fluidized material falls back behind the hydroflow jets and increases in turbidity along the narrow path of the jets are minimized. Turbidity is limited by controlling the pressure of the jets and the rate of hydroplow advancement. The hydroplow is instrumented to enable measurement and control of pressure and tow tension. ( <i>Also see APM HM-7.</i> )					
APM WQ-9	<b>Project Site Restoration.</b> As part of the final construction activities, PG&E will restore all removed curbs and gutters, repave, and restore landscaping or vegetation as necessary.	Ensure project site restoration	Х	Х	Х	—
APM WQ-10	Sediment Monitoring and Response Plan. Ensure implementation of the Sediment Monitoring and Response Plan.	Review and ensure appropriate controls are implemented based on the Sediment Monitoring and Response Plan		_	X	X

Table 6B. Mitiga	Fable 6B. Mitigation Monitoring Plan – During-Construction Measures			2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Land Use					
APM LU-2	<b>Provide Public Liaison Person and Toll-Free Information Hotline.</b> PG&E shall identify and provide a public liaison person before and during construction to respond to concerns of neighboring residents about noise, dust, and other construction disturbance. Procedures for reaching the public liaison officer via telephone or in person shall be included in notices distributed to the public as described above. PG&E shall also establish a toll-free telephone number for receiving questions or complaints during construction.	Review notices and ensure public liaison person and hotline	Х	X	X	X
	Noise					
APM NO-1	<b>Noise Minimization with Portable Barriers.</b> Compressors and other small stationary equipment used during construction will be shielded with portable barriers if located within 200 feet of a residence.	Ensure implementation of barriers such that construction noise to nearby sensitive receptors is minimized	Х	Х	Х	—
APM NO-4	<b>Noise Minimization through Truck Traffic Routing.</b> Truck traffic will be routed away from noise- sensitive areas where feasible.	Ensure implementation such that noise-related complaints from nearby residents are minimized	Х	Х	Х	_
APM NO-5	Noise Disruption Minimization through Residential Notification. In the event that nighttime construction is necessary because of clearance restrictions, affected residents will be notified in advance by mail, personal visit, or door-hanger and informed of the expected work schedule.	Review notification	Х	Х	Х	-
APM NO-6	HDD Noise Minimization Measures. Temporary barriers utilizing materials such as intermodal containers or frac tanks, plywood walls, mass-loaded vinyl (vinyl impregnated with metal) or hay bales will be used to reduce noise generated by the onshore HDD operations. If night-time HDD activities are required, the project will monitor actual noise levels from HDD activities between 8:00 p.m. and 7:00 a.m. If the noise levels created by the HDD operation are found to be in excess of the ambient noise level by 5 dBA at the nearest property plane, PG&E will, within 24 hours of the excess measurement, employ additional minimization measures necessary to limit the increase to 5 dBA. Such measures may include ensuring semi-permanent stationary equipment (generators, lights, etc.) are stationed as far from sensitive areas as practicable, utilize "quiet" or "Hollywood/Movie Studio" silencing packages, and/or modify barriers to further reduce noise levels.	Ensure implementation of barriers such that HDD construction noise to nearby sensitive receptors is minimized; review nighttime monitoring results and ensure additional measures, if necessary	_	_	X	_
APM NO-7	<b>Noise Minimization Equipment Specification.</b> Ensure implementation of PG&E's general construction noise reduction measures which require that all equipment is in good working order, adequately muffled and maintained in accordance with the manufacturers' recommendations.	Review reduction measures to ensure implementation such that construction noise to nearby buildings and residents is minimized	Х	Х	Х	—

Table 6B. Mitiga	Mitigation Monitoring Plan – During-Construction Measures			2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
Underground Transmission Line Construction Noise	<ul> <li>MM N-1: Implement General Noise Control Measures. PG&amp;E shall implement the following general noise control measures in addition to APMs NO-1 to NO-7, with APMs NO-2 and NO-3 superseded:</li> <li>PG&amp;E and contractors shall use equipment that incorporates noise-control elements into the design.</li> <li>PG&amp;E and contractors shall ensure equipment exhaust stacks and vents are directed away from buildings.</li> <li>Where use of pneumatic tools, such as impact tools (e.g., jack hammers and pavement breakers), is unavoidable, a noise source screen such as a barrier around the activity using the tools, an external noise jacket, or an exhaust muffler on the compressed air exhaust shall be used and shall be designed to reduce noise levels from the source by 10 dBA.</li> <li>PG&amp;E shall include noise control requirements in specifications provided to construction contractors. Such contract specifications would include, but not be limited to, performing all work in a manner that minimizes noise; use of equipment with effective mufflers; undertaking the most noisy activities during times of least disturbance to surrounding residents, day care operations, and commercial uses; and using haul routes that avoid residential buildings inasmuch as such routes are otherwise safely available.</li> <li>PG&amp;E shall respond to and track complaints pertaining to construction noise. PG&amp;E shall provide a complaint hotline phone number that shall be answered at all times during construction and designate an on-site construction complaint and enforcement manager for the project. The noise complaint and response process shall be described in the residential notifications required under APM NO-5 and posted publicly near work areas that are within 300 feet of residential buildings or day care operations.</li> </ul>	Ensure implementation of specified noise control elements, contract language, and timely response and tracking of complaints with public posting near work areas	X	X	X	X

Table 6B. Mitiga	5B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
24-Hour HDD Construction Noise	<ul> <li>MM N-2: Obtain Special Permit for Nighttime HDD Noise. This mitigation measure is to supplement and ensure enforceability of APM NO-6 for noise sources at the Embarcadero HDD Transition Area.</li> <li>PG&amp;E shall apply to the San Francisco Director of Public Works and obtain a special permit for nighttime or 24-hour activity at the Embarcadero HDD Transition Area, consistent with Section 2908 of the Police Code. Prior to commencing construction of the HDD, PG&amp;E shall provide to the CPUC a copy of the special permit or evidence that no permit is required by San Francisco.</li> <li>PG&amp;E shall provide to the CPUC at least 7 days prior to commencing construction of the Embarcadero HDD Transition Area the results of actual ambient hourly (Leq) noise measurements for each hour between 8:00 p.m. to 7:00 a.m. at the edge of the nearest private property containing residential use obtained from monitored noise levels as specified in APM NO-6.</li> <li>PG&amp;E and contractors conducting nighttime work at the Embarcadero HDD Transition Area, between 8:00 p.m. to 7:00 a.m., shall implement noise attenuation features, including acoustical barriers, blankets and enclosures as identified in APM NO-6, to achieve no more than 5 dBA above existing local ambient noise levels at the edge of the nearest private property containing residential use, based on 1-hour Leq.</li> <li>PG&amp;E shall provide a report to the CPUC regarding actions taken to reduce the duration or level of noise within 48 hours of monitoring noise levels found to be in excess of the ambient noise level by 5 dBA, at the edge of the nearest private property containing residential use, based on 1-hour Leq.</li> </ul>	Review correspondence related to special permit, and review results of noise measurements to establish hour-by-hour baseline and measurements taken under APM NO-6		_	X	
	Traffic/Transportation					
APM TR-1	<b>Traffic Management Implementation.</b> PG&E will follow its standard safety practices, including installing appropriate barriers between work zones and transportation facilities, posting adequate signs, and using proper construction techniques. PG&E will coordinate construction traffic access at Embarcadero Substation and Potrero Switchyard with SFMTA during project construction. PG&E is a member of the California Joint Utility Traffic Control Committee, which published the California Joint Utility Traffic Control Manual (2010). PG&E will follow the recommendations in this manual regarding basic standards for the safe movement of traffic on highways and streets in accordance with Section 21400 of the CVC. These recommendations include provisions for safe access of police, fire, and other rescue vehicles. Ensure implementation of Traffic Management Plan, and compliance with City of San Francisco Excavation Permits and Special Traffic Permits.	Review Traffic Management Plan; ensure traffic safety practices and coordination are implemented	X	Х	X	Х
APM TR-2	Marine Traffic Management Implementation. PG&E and its contractors will coordinate with the USCG VTS to establish a Vessel Safety Zone, and will provide information for the appropriate notices to mariners for cable laying work. The USCG requires 90-day notification for establishment of the Vessel Safety Zone. This information is then disseminated by the USCG to mariners and other parties.	Review notice and observe Vessel Safety Zone		_	Х	Х

Table 6B. Mitig	6B. Mitigation Monitoring Plan – During-Construction Measures				3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Utilities and Service Systems					
APM UTIL-1	<b>Coordination with SFPUC Regarding Stormwater System Facilities.</b> One of the extremely large SFPUC stormwater transport/storage boxes underlies The Embarcadero, where the northern HDD is planned. In this area, the HDD depth will be coordinated with SFPUC, in order to prevent damaging the storage box.	Ensure knowledge of outcome of coordination with SFPUC in order to prevent damaging the storage box	_	_	Х	_
Accidental Utility Service Disruptions	<ul> <li>MM UT-1: Protect underground utilities. Prior to commencing construction of the underground transmission line, PG&amp;E shall submit to the CPUC written documentation of the following:</li> <li>Construction plans designed to protect existing utilities, showing the dimensions and location of the finalized alignment as well as the corrosion and induced currents study;</li> <li>Records that the Applicant provided the plans to the City and County of San Francisco for review, revision and final approval;</li> <li>Construction plans approved by the City and County of San Francisco detailing the steps taken to prevent damage to two large SFPUC storm sewers, including but not limited to an appropriate shoring plan, work zone restrictions, and setbacks for the adjacent structures, at the following locations: (1) in the intersection of Spear and Folsom; and (2) at the end of the route as it turns to enter Embarcadero Substation;</li> <li>Evidence of coordination with all utility owners within the approved right-of-way, including their review of construction plans, results of the induced current and corrosion potential analysis, and a description of any protection measures or compensation to be implemented to protect affected facilities;</li> <li>Copy of the Applicant's database of emergency contacts for utilities that may be in close proximity or require monitoring during construction of the project;</li> <li>Evidence of compliance with design standards; and Copies of any necessary permits, agreements, or conditions of approval.</li> </ul>	Review documentation of construction plans and evidence of coordination and compliance with requirements, permits or agreements to minimize accidental disruptions	X	X	X	X

Table 6C. Mitig	. Mitigation Monitoring Plan – Post-Construction Measures			2	3	4
Impact	Applicant Proposed Measure (APM) or Mitigation Measure	Monitoring Requirement	Potrero	UG/ Land	HDD	Sub- marine Cable
	Aesthetics					
APM AE-1	<b>Nighttime Lighting to Minimize Potential Visual Impacts.</b> The new switchyard may include outdoor lighting for safety and security purposes. Design and layout for new outdoor lighting at the switchyard will incorporate measures, such as use of non-glare or hooded fixtures and directional lighting, to reduce spillover into areas outside the switchyard site and minimize the visibility of lighting from offsite locations. During operations, the new lighting will be operated only as needed.	Review design and layout to ensure that lighting spillover is minimized to off-site locations	Х	_	_	_
	Greenhouse Gas Emissions					
APM GHG-2	<ul> <li>Avoid and Minimize Potential SF6 Emissions. PG&amp;E will include Potrero Switchyard in PG&amp;E's system-wide SF6 emission reduction program, which includes inventorying and monitoring system-wide SF6 leakage rates and employing X-ray technology to inspect internal circuit breaker components to eliminate dismantling of breakers and reduce accidental releases. New circuit breakers installed at Potrero Switchyard and Embarcadero Substation will have a manufacturer's guaranteed SF6 leakage rate of 0.5 percent per year or less and will be maintained in accordance with PG&amp;E's maintenance guidelines.</li> <li>Potential for SF<sub>6</sub> leaks is minimized according to a leak reduction standard.</li> </ul>	Potential for SF <sub>6</sub> leaks is minimized according to a leak reduction standard	X	_	_	_
	Hazards and Hazardous Materials					
APM HM-1	<b>Implementation of Hazardous Material and Emergency Response Procedures.</b> For the O&M phase of the project, existing operational hazardous substance control and emergency response plans will be updated as appropriate to incorporate necessary modifications resulting from this project.	Review training program materials and ensure construction personnel sign an environmental training attendance sheet; ensure that contam- inated soil and hazardous materials and wastes are handled, stored, and disposed of in accord- ance with all applicable regulations; observe availability of material safety data sheets	_	_	_	-
APM HM-2	<b>Development and Implementation of a Health and Safety Plan.</b> For the O&M phase of the project, existing H&S plans for Potrero Switchyard and Embarcadero Substation will be modified and adhered to as appropriate.	Review project-specific health and safety plan	_	_	_	_

# **Attachment A**

**Detailed Project Description** 

## **Attachment A. Detailed Project Description**

The information in this Project Description is taken from the Mitigated Negative Declaration for the Project published in October 2013. It has been edited slightly to remove extraneous information, including references, which can be found in the MND.

Figures referenced in the text are found at the end of this attachment. The figures retain their original numbering from Chapter 4 of the MND.

#### **1. Project Overview**

The Embarcadero-Potrero 230 kV Transmission Project (Project) would include construction, operation, and maintenance of a new 230 kV transmission line between the Embarcadero Substation, at the corner of Fremont and Folsom Streets, and the Potrero Switchyard on Illinois Street between 22nd and 23rd Streets in San Francisco. The new transmission line would interconnect the upgraded 230 kV bus at Embarcadero Substation and to a new 230 kV switchyard to be installed adjacent to the existing 115 kV Potrero Switchyard

The new transmission line would be located primarily offshore in the San Francisco Bay, with shorter segments underground in paved city streets. The new single-circuit 230 kV transmission line would be approximately 3.5 miles long, including approximately

- 2.5 miles installed offshore in the San Francisco Bay,
- 0.4 miles installed in horizontal directional drills (HDD) between onshore transition points and the bay, and
- 0.6 miles installed underground in paved areas (Spear Street, Folsom Street, and 23rd Street east of Illinois Street).

The timeline for construction and testing would be approximately 22 months. Building the new transmission line would require approximately 15 months of work offshore and in city streets, overlapping with 22 months of work to develop the new Potrero 230 kV Switchyard.

Figure 4-2 illustrates the project location.

### 2. Project Components

Table A-1 provides an overview of the proposed transmission line sections.

Table A-1.	Transmission	Line Sections,	Approximate	Length
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Transmission Line Section	Approximate Length
Northern Underground Segment: Embarcadero Substation to HDD Transition Manholes on Spear Street	0.4 mi
Northern HDD Segment	0.2 mi
Submarine Segment at Typical Cable Burial Depth – Offshore	2.5 mi
Southern HDD Segment	0.2 mi
Southern Underground Segment: Potrero Switchyard to HDD Transition Manholes on 23rd Street	0.2 mi
Overall Length: Embarcadero Substation to Potrero Switchyard	3.5 mi

The Project consists of three major elements:

- 1. Construction of an approximately 3.5-mile, single-circuit 230 kV transmission line in a submarine configuration. The route would be as shown on Figure 4-2, with land-based interconnections to the Embarcadero Substation and Potrero Switchyard, as follows:
  - 0.6 miles of underground cable installed in a single underground duct bank with polyvinyl chloride (PVC) conduits from the substations to the landing point for the submarine cables, using open trenching;
  - 0.4 miles of transitional sections, with cables installed in high-density polyethylene (HDPE) conduits using HDD methods, where the submarine cables transitions from onshore to offshore; and
  - 2.5 miles of three parallel submarine cables laid underneath the sea floor of the San Francisco Bay.
- 2. Termination of the new cable into the 230 kV bus at Embarcadero Substation; see Figure 4-3. The new cable would terminate at Embarcadero Substation at either a new gas-insulated switchgear (GIS) that is under development or, if the new switchgear is delayed, the termination would occur at a modified substation bus inside the existing Embarcadero Substation.
- 3. Construction of a new 230 kV switchyard near the existing 115 kV Potrero Switchyard at the termination of the new cable, including interconnection of the new 230 kV switchyard and the existing 115 kV Potrero Switchyard via up to two new 230/115 kV transformers; see Figure 4-4. The new switchyard interconnects the 230 kV and 115 kV systems within the City, allowing power to flow from the 115 kV system up to the 230 kV system or from the 230 kV down to the 115 kV system, depending upon system conditions at the time.

In addition, construction would involve use of equipment staging sites, laydown yards, equipment and material storage areas, and areas to temporarily store excavated materials near the substations and land routes; see Figure 4-5. Commercially available off-site office and yard space may also be used.

#### 2.1 New 230 kV Transmission Line

#### 2.1.1 Underground Cable

Two underground sections would connect the Potrero Switchyard and Embarcadero Substation to HDD transition manholes. The underground land cables would be installed in a buried reinforced concreteencased duct bank system. The dimensions of the duct bank would be approximately 3 feet 7 inches wide by 3 feet 4 inches in height. The trench to be excavated to install the duct bank would be slightly larger, typically approximately 4 feet 6 inches wide by 10 feet deep. At least 3 feet of cover material, or engineered fill (fluidized thermal backfill), would be placed over the top of duct bank. Installing the duct banks and vaults would require excavation and disposal of approximately 6,000 cubic yards (cy).

The three electrical cables would be contained within three 8-inch-diameter PVC conduits with one additional conduit left open as a spare for future use should a single cable fail. Fiber optic lines for system protection and communication would be housed in two 4-inch-diameter conduits that will be installed alongside the 8-inch-diameter conduits and within the concrete duct bank. Most of the duct bank will be in a two-by-two duct configuration with potential transitions to a flat configuration to clear substructures in areas congested with other underground utilities or to fan out to the termination structures at the switchyards.

**Northern Segment.** The northern underground segment between Embarcadero Substation and the northern onshore HDD transition on Spear Street would be approximately 0.4 miles. This segment would extend in a reinforced concrete duct bank northeast under Folsom Street from Embarcadero Substation to Spear Street. The route would turn southeast onto Spear Street toward the proposed northern HDD landing location near the end of Spear Street. Under PG&E's proposed design, the northern onshore segment would have four vaults, including three at the cable landing location under or near the Bay Bridge, inside which each of the separated electrical phases of the submarine cable would be spliced to a corresponding phase (A, B or C) of the land cable. From these vaults, the three phases of the land cable would be joined in one duct bank, which would connect to a fourth vault in Folsom Street between Fremont and Main Streets.

The Proposed Project would generally include a minimum 11-foot burial depth for the onshore underground segments, which would both meet low-cost EMF reduction goals on the northern underground segment and also generally allow the cable to clear all other utilities in the right-of-way, with the exception of two large storm sewers at the following locations: (1) in the intersection of Spear and Folsom; and (2) at the end of the route as it turns to enter the Embarcadero Substation. In both cases, PG&E has stated that the trench can feasibly be lowered sufficient additional depth to clear the sewer.

Additionally, due to utility congestion along the northern underground segment, PG&E performed a two-step analysis to establish that there would be sufficient space in Spear and Folsom Streets to install an 11-foot-deep duct bank. First, PG&E obtained preliminary as-built drawings from the San Francisco Department of Public Works based on a recent City sewer replacement and repaving project in Spear Street. PG&E also reviewed underground utility markings on Spear Street made for the City sewer project. The proposed alignment is based on these drawings and markings, and EMF policy goals; the final alignment may vary somewhat from the proposed alignment to account for the actual physical conditions encountered under the streets. Secondly, along Folsom Street, PG&E conducted a visual survey of existing utilities as evidenced by their existing vaults. The survey concluded that the intersections of Folsom Street with Spear Street and with Main Street are crowded with utilities. However, PG&E has stated that there is enough room to install the duct bank between the existing utilities at a depth of 11 feet along the north side of Folsom Street.

**Southern Segment**. The southern underground segment between Potrero Switchyard and the southern onshore HDD transition would be approximately 0.2 miles. The cable would exit along the southern boundary of the new Potrero 230 kV Switchyard in an underground concrete duct bank and then turn east beneath 23rd Street. The route would continue east to the southern HDD landing location, which will be located within the HDD entry pits and splice vault work zone depicted on Figure 4-9 (Potrero HDD Transition Area). There would be three vaults at the cable landing location in 23rd Street, inside which each phase of the land cable would be spliced to a corresponding, separated phase (A, B or C) of the submarine cable.

Throughout the length of the underground cable, an approximately 12-foot minimum bending radius would be maintained, and proper support and cable restraint would be applied per PG&E Underground Transmission Design Criteria (ETLS068192) and Installation Guide (ETLS072140) standards.

#### **2.1.2 Submarine/Underground Transition Locations**

The cables would make two transitions from land to the marine environment: one on the southern end of the route on 23rd Street near Potrero Switchyard and, en route to Embarcadero Substation. At each HDD transition manhole, the onshore entry pits would be up to about 5 feet wide, 8 feet long, and about 6 feet deep, requiring excavation and export of approximately 300 cy of material.

Each transition location requires three HDD borings approximately 1,000 feet in length to extend the three phases of the submarine cable, ground cable, and communications cable from the land. Three HDDs at each transition would be spaced approximately 10 feet apart on land and gradually flared out to form an approximately 33- to 150-foot separation under water. At each HDD transition location, the underground duct bank would split into three single-phase manholes with a vault at each of the three landing locations inside which a phase of the underground cable would be spliced to the separated electrical phases of the submarine cable.

#### 2.1.3 Northern HDD Transition

The HDD rig for the northern landing would be staged in the southeastern-most block of Spear Street, directly under or near the Bay Bridge; see Figure 4-8. This block of Spear Street is a cul-de-sac with no through traffic. The northern HDD transition to the bay would be steeper than the southern HDD transition. Water depth is near 80 feet about 850 feet east of Piers 28 and 30/32 and then slopes up steeply towards the seawall, climbing approximately 25 feet vertically over a 50-foot horizontal distance. Given this steep transition zone, the HDD installation would extend beyond the toe of this slope to locate the exit point within a flatter area. This extension should improve constructability and avoid potentially creating, or being affected by, bay floor stability problems in the area of the steep slope.

#### 2.1.4 Southern HDD Transition

The HDD rig for the southern landing near Potrero Switchyard would be in 23rd Street, within the HDD entry pits and splice vault work zone depicted on Figure 4-9. This location would allow the submarine route to land north of the existing TBC transmission line. Water depth in the bay near the onshore portion of the HDD boring is less than 10 feet for the first 400 feet; it then gradually slopes down and levels off to a depth of approximately 35-40 feet about 1,500 feet from the shoreline.

#### 2.1.5 Submarine Cable

The submarine cable system would continue the transmission line with one 230 kV-rated circuit using one single conductor cable per phase. Accordingly, the submarine portion of the transmission line would consist of three parallel cables (one for each phase of the circuit). Circuit ground wire and the communications cables would each be bundled with separate phase cables. The cables would have a minimum separation of approximately 33 feet in the shallower water areas and a maximum separation of approximately 150 feet in deeper water. Typically, submarine cables are separated from one another by a distance equal to two or three times the water depth to provide mechanical protection and facilitate any necessary repairs.

Expected and typical project submarine cable parameters are shown in Table A-2. Along the northern HDD under The Embarcadero, the depth would be a minimum of 50 feet, which would be deeper than typical, to avoid the existing sewer collection/transportation box and the rock dike at the shoreline.

rable / 21 Submanne Cable Farameters) / pproximate Distances and Depths				
Submarine Cable Component	Approximate Distance or Depth			
Approximate Submarine Cable Route	2.5 miles			
Maximum Sea Water Depth	80 feet			
Typical Cable Burial Depth – Offshore	6–10 feet			
Typical Cable Burial Depth – HDD	30 feet			

#### Table A-2. Submarine Cable Parameters, Approximate Distances and Depths

Table A-2. Submarine Cable Parameters, Approximate Distances and Depths						
Minimum Cable Burial Depth – Northern HDD at The Embarcadero	50 feet					
Expected Minimum Cable Spacing – Offshore	33 feet					
Expected Maximum Cable Spacing – Offshore	150 feet					
Expected Minimum Cable Spacing – HDD	10 feet					

Each of the submarine cables would be directly buried using a hydroplow into the bay floor to a depth of approximately 6 to 10 feet below the bay floor. The water depth is less than 10 feet at The Embarcadero seawall between the piers. The water depth increases to 80 feet approximately 850 feet east of Piers 28 and 30/32, near the proposed northern HDD exit point. The water depth slopes gradually up to 35-40 feet at the southern HDD exit location.

A double copper or steel armored cable with copper conductor, XLPE insulation, and a lead sheath would be used to satisfy the project electrical loading requirements. The sizing is based on the typical HDD depth and conservative design parameters that may be finalized during detailed design.

#### 2.2 Embarcadero 230 kV Bus Upgrade Project

The existing Embarcadero Substation at the corner of Fremont and Folsom Streets in the Rincon Hill area is located inside a multi-story building clad in precast concrete architectural panels and was constructed in 1974. A basement beneath the entire building plan is used for the medium voltage and existing 230 kV cable entries as well as heating, ventilation, and air conditioning (HVAC) equipment. Electrical equipment within the Embarcadero Substation includes air-insulated buses, switchgear, and banks of 230/34 kV and 34/12 kV transformers. The substation is not tied into PG&E's 115 kV transmission network.

PG&E does not propose to modify the existing Embarcadero Substation as part of the project. No new substation work at Embarcadero Substation would be required beyond that already underway in a separate reliability project involving design changes and equipment replacement at Embarcadero Substation (the Embarcadero 230 kV Bus Upgrade Project).

PG&E would terminate the proposed Embarcadero-Potrero cable at the new gas-insulated switchgear currently under development as part of the Embarcadero 230 kV Bus Upgrade Project.

If the new switchgear is delayed, until the Bus Upgrade is complete, PG&E would modify the substation bus inside the northwest corner of the existing Embarcadero Substation to allow temporary termination of the Embarcadero-Potrero cable.

#### 2.3 Potrero 230 kV Switchyard

The existing Potrero Switchyard is located on Illinois Street between 23rd and 22nd Streets. The facility is an open yard that operates as a 115/12 kV substation; however, for naming consistency, PG&E refers to the site as Potrero Switchyard rather than a substation. Currently, there is no 230 kV equipment at the existing Potrero Switchyard. To accommodate the proposed 230 kV cable, the project would include construction of a new 230 kV switchyard and 230/115 kV substation within about one acre on a parcel owned by NRG Potrero LLC. PG&E would need to acquire this property through a fee simple transaction or condemn the property for utility use. The site is located on 23rd Street, adjacent to and east of the existing switchyard; see Figure 4-4.
Due to space constraints at the proposed site, the new 230 kV switchyard would feature gas-insulated switchgear (GIS) housed in an estimated 8,500-square-foot building with basement. The switchgear, associated automation and control systems, and station service systems (i.e., AC power equipment to supply the building) would be inside. Up to 8,000 cy would need to be excavated and exported for the building basement and duct bank between the new switchyard building and the 115 kV buses at the south end of the existing Potrero Switchyard.

The proposed Potrero 230 kV Switchyard and GIS building area would require acquisition of a site of approximately 1.025 acres or 44,700 square feet. Impermeable surfaces would include the building roof of approximately 8,500 square feet and concrete or paved outdoor equipment areas of approximately 10,000 square feet. Additionally, the remainder of the yard (approximately 26,000 square feet) would likely have a combination of gravel and concrete/asphalt surfaces. Preliminary foundation evaluation suggests deep-foundation systems may be needed for some of the structures within the new Potrero 230 kV Switchyard, including the GIS building.

The basement of the new GIS building would contain electrical conduits, trays and cables to interconnect the electrical equipment on the main floor. The layout would include a spare bay with space for an additional 230 kV transformer and shunt reactor. Duct banks to the existing 115 kV Potrero Switchyard and the proposed submarine cable would enter and exit the new 230/115 kV substation building via the basement.

The building height would be approximately 34 feet above grade to accommodate the GIS electrical equipment and a parapet wall, and building dimensions would be approximately 136 feet by 62 feet. The building's cladding would be a light neutral color with a non-reflective finish. Including the outdoor equipment, the new Potrero 230 kV Switchyard would cover an area of approximately 0.7 acres (measuring all areas within the perimeter wall and façade). Outdoor equipment would be partitioned from the GIS building with firewalls. The proposed outdoor equipment includes one new 230/115 kV transformer, one new 230 kV shunt reactor, and their respective cable-to-air bushing connections. These would be shielded from the street by a new 10-foot-tall masonry wall around the perimeter of the new 230 kV switchyard, except for the southern front of the GIS building, which would act itself as the perimeter boundary on that side. The perimeter wall would include a minimum of one 20-foot-wide access gate via 23rd Street, and the facility perimeter would be set back at least 3 feet away from the southern property line to allow for new landscaping. An existing gate from 23rd Street onto the Michigan Street alignment would be widened to allow for access to the western side of the facility through another gate in the perimeter off of the Michigan Street alignment. The gate in the brick wall that currently fronts Station A may need to be widened and the wall modified to allow adequate ingress, egress, and internal circulation access for large transformer equipment and future maintenance activities. Modification of discrete sections of the brick wall may include complete or partial removal. Any potential modification or removal of Station A buildings would be in compliance with the San Francisco Building Code Chapters 16B-C ("Unreinforced Masonry Building [UMB] Ordinance") to meet applicable seismic safety requirements. NRG Potrero LLC and the City and County of San Francisco have a Settlement Agreement for the Station A buildings<sup>1</sup> that tolls compliance with the UMB Ordinance pending preparation of a Site Plan for the redevelopment of the entire former Potrero Power Plant site, including treatment of the Station A buildings.

<sup>&</sup>lt;sup>1</sup> The "Station A buildings" consist of a small group of unreinforced masonry buildings on the NRG property consisting of the Station A, Meter, Compressor and Gatehouse buildings.

Portions of the exterior yard areas that would not require Spill Prevention, Control, and Countermeasure (SPCC) oil containment may have some provisions for stormwater mitigation or control (such as pervious pavement, detention, and/or landscaping) depending on City building code requirements. Final design would be dependent on the results of the geotechnical investigation and possible chemical analysis of the site soil.

The existing SPCC/stormwater collection facilities at the Potrero 115 kV Switchyard (near the intersection of Illinois and 23rd Streets) would be used wherever possible and economically feasible. Storm water transport would be either by gravity flow (surface or piped), or pumping may be required depending on final hydraulic design. Small amounts of additional temporary water storage (500 to 1,000 gallons) may be utilized as part of the water transference system from the new 230 kV switchyard to the existing 115 kV switchyard area.

The proposed 230 kV switchyard would connect to the existing 115 kV switchyard through twelve underground 115 kV cables (i.e., two cables per phase per 115 kV bus); see Figure 4-16. The cables would be connected to the existing 115 kV switchyard using six single-phase tubular steel termination poles, approximately 10 feet high, with insulated terminals to a total height of approximately 17 feet. The new poles would likely be at the south end of the existing 115 kV bus, near 23rd Street. The height of the existing 115 kV bus structure is approximately 34 feet.

All new substation equipment, including cable terminations, would be seismically qualified to the High Level of Institute of Electrical and Electronics Engineers (IEEE) 693. The new 230 kV switchyard building would meet the requirements for Occupancy Category III of the California Building Code (CBC).

## **3. Project Construction**

This section includes an overview of the proposed construction methods and those typically used for construction of the underground and offshore portions of a 230 kV transmission line, and for work at Potrero Switchyard and Embarcadero Substation. This section includes discussion of the following:

- General construction considerations, including work areas;
- Traffic controls and lane closures;
- Staging areas;
- Easements and right-of-way;
- Underground transmission line construction;
- Substation and switchyard construction;
- Submarine cable installation, including installing the HDD transitions;
- Construction phasing; and
- Workforce and equipment.

## **3.1 General Construction Considerations**

Other than staging, all onshore transmission line-related construction activities would be conducted in temporarily closed lanes along the project route. Lane closures would require additional detailed design and planning because city streets along the route would typically need to have one travel lane and one parking lane closed by PG&E during duct bank construction. Staging areas are discussed separately. Existing commercially available office and yard space may be used by contractors or agencies.

## 3.1.1 Work Areas

Trenching work areas would extend typically about 1,500 feet in length by 12 feet wide with work crews excavating and securing the trench walls via shoring. Once the shoring process is complete for approximately 500 feet, another crew would install the duct bank, and the trench would be backfilled and pavement restored. Approximately 150 feet to 300 feet of trench would be open at any one time. Staging and excavation for each vault would require approximately 1,500 square feet of work space. The sequential layout of the construction work area from the front end would include:

- 100 feet of traffic control taper/buffer zone;
- 500 feet of logistical work area for the trenching and trucking activities;
- 150 feet of trench excavation;
- 150 feet of conduit installation and backfilling;
- 300 to 400 feet of trench paving; and
- 200 feet of work area for temporary paving activities at the tail end of the construction operation.

Work areas for the HDD landing sites would be located in Spear Street and in 23rd Street. The work area for the northern HDD landing site would be approximately 500 feet by 60 feet at the Spear Street cul-desac, and the work area for the southern HDD landing site would be 800 feet by 50 feet along 23rd Street. An additional 800 feet of 23rd Street would be used for staging, which would extend the temporary lane closure and loss of parking between Illinois Street and the shoreline.

Cable pulling would occur after installing the underground conduits, pouring the concrete duct bank and backfilling the trench. Each cable reel and crew would require an area approximately 200 feet by 12 feet. Cable installation would occur between the southern onshore section termination at Potrero Switchyard and the Bay to land transition manholes on 23rd Street; between the northern onshore section termination at Embarcadero Substation and the Folsom Street manhole; and from that manhole to the Bay to land transition manholes at the Spear Street cul-de-sac. In conjunction with the area used by the reel trailer carrying the 12-by-6-foot-wide reels, the cable puller would also require an area approximately 100 feet by 12 feet wide.

Cable splicing procedures would typically require a single crew truck directly adjacent to each manhole. Actual splicing would occur within the buried manhole with aboveground support. The work area required for this activity is typically approximately 75 feet by 12 feet.

At work areas for trenching or HDD installation, electricity will be provided by portable "whisper-quiet" generators. The project would not require generators at the Potrero Switchyard construction area, nor at the connection to the Potrero 115 kV bus, as the old power plant station service line and/or existing distribution lines would be used as temporary power sources.

## 3.1.2 Dewatering and Groundwater Handling

Dewatering of the trench would be conducted using a pump or well points. Groundwater encountered during underground construction would be pumped into containment tanks and tested for turbidity and pH values. PG&E would discharge the pumped water into the storm sewer system when the water meets quality standards; otherwise, PG&E would dispose of it in accordance with state and federal standards.

Control containment and discharge could be performed in a variety of ways on site, such as by using holding tanks (e.g., truck trailer "Baker tanks") that allow acceptable de-sedimentation prior to dis-

charge. Other control containment and discharge methods could include pumping ground water directly to water trucks for haul off to a treatment facility, or with prior agreement and any necessary ministerial permits, discharge to a sewer. To discharge to a sewer, PG&E would prepare a special request for discharge and treatment of the estimated amount, as well as the cost of discharge, that would be submitted to the San Francisco Public Utilities Commission (SFPUC) Bureau of Environmental Regulation Management. Additionally, PG&E would need to obtain a water supply of approximately two 2,000-gallon truckloads per day for dust control during construction, likely through coordination with the SFPUC. The request for water supply and dewatering flows would be developed during final design.

## **3.1.3 Excavated Materials**

During construction, materials removed during trench excavation would be placed directly into trucks and removed from the area and disposed of off-site. The estimated total amount of materials to be disposed of is 6,000 cy for onshore trenches, duct banks, and vaults, 300 cy for the HDD pits, and 8,000 cy for the Potrero 230 kV Switchyard basement, for a project total of 14,300 cy. Materials that are used for construction of the underground conduits, such as concrete, plastic conduit, and asphalt, would be stored onsite during construction or at staging areas.

All excavated material would be removed from the site and hauled off to an appropriate landfill based on the pre-construction characterization of soils. Since numerous dump trucks would be required for the hauling operation, trucks would be staged for rotating hauling activities. Dust control and wet sweeping best management measures would be implemented during excavation.

Pre-characterization of soils would be completed prior to construction via soil borings throughout the route. The soil borings would be reviewed and characterized for proper disposal to a landfill that on a predetermined basis can accept the different classes of soil found at the project site. In addition, once construction commences, a site-specific hazardous waste manifest system would be used for each soil disposal truck. It should be noted that, to the extent feasible, all excavated material would be hauled off immediately and not be stored on- or off site.

## 3.1.4 Vegetation Clearance

All onshore portions of the transmission line would be underground, and all work areas would be in city streets or paved areas. In the event that vegetation clearance is needed, disturbance would be minimized to that needed for safe access.

There are over 110 trees planted along the sidewalks that line the northern project route on The Embarcadero, Spear Street, and Folsom Street near the Embarcadero Substation. Depending on the precise location of the underground line (determined during final design), some of these trees may need to be removed or trimmed. One entire row of 18 sweetgum trees (2 to 3 inches in diameter and 10 to 15 feet tall) on Spear Street between Folsom Street and Harrison Street could potentially be trimmed or removed during construction.

Temporarily disturbed areas would be restored to preconstruction condition once construction is complete. Any roots from trees and deep-rooted shrubs encountered during trenching or excavation would be pruned above the underground transmission line duct bank to avoid interference.

## **3.1.5 Erosion Control and Pollution Prevention**

PG&E would prepare and implement an Erosion and Sediment Control Plan as part of a Stormwater Pollution Prevention Plan (SWPPP) that would be prepared for the Proposed Project. Erosion control and pollution prevention measures in the SWPPP would address elements such as track-out controls, stockpile handling, dewatering discharge, drain inlet protection, and replacement of any disturbed pavement or landscaping.

## **3.1.6 Cleanup and Post Construction Restoration**

The Proposed Project would occur in areas that are either paved, landscaped, or graveled, such as at the existing Potrero Switchyard and the affected portions of NRG property. Restoration would consist of removing the construction equipment and materials and repaving, restoring landscaping, or recovering with gravel or depending on the original condition of the site.

All work areas, whether vegetated or not, would be restored to conditions equal to or better than preconstruction conditions. Vegetated areas disturbed by the project could include limited street or landscaped areas that would be replanted per agreement with the City or landowner. As part of the final construction activities, PG&E would restore all removed curbs, gutters, street surfaces, and sidewalks, repave all removed or damaged paved surfaces, restore landscaping or vegetation as necessary, and clean up the job site.

Trash and litter at the job site would be collected in bins or appropriate containers easily accessible to construction crews and removed to the staging areas for off-haul to the appropriate solid waste facility. PG&E expects to characterize soils for disposal in-situ, and spoils and asphalt/concrete waste would be hauled off for appropriate disposal following characterization. All hazardous materials and hazardous wastes would be handled, stored, and disposed of in accordance with all applicable regulations, by personnel qualified to handle hazardous materials.

## **3.2 Traffic Controls and Lane Closures**

All lane closures would be identified in more detail by a Traffic Management Plan that PG&E must develop in consultation with the City. The City would likely require a full lane of pavement restoration which in turn would require a two lane closure over a 1,500 foot work area. PG&E would apply for a Special Traffic Permit from the San Francisco Municipal Transportation Agency (SFMTA). PG&E would submit a Traffic Management Plan as part of this application. For the short-term closures of underground transmission line construction, appropriate traffic controls would be implemented during trenching and during vault installations. Traffic controls would include but not be limited to typical traffic control cones, candles, electronic signage board and temporary fixed warning signs for workmen prior to work zone in both directions, and/or Type III barricades, as specified in the Special Traffic Permit from the City of San Francisco. PG&E expects most work in temporarily closed lanes would be in franchise along the onshore portion of the route. Overall, lane closures would generally extend along one city block, or potentially portions of two blocks where working near an intersection, at any given time. However, exact lane closures can only be determined following detailed investigations into existing utilities and final construction planning. No new access roads would be developed for this project.

PG&E would also apply for a ministerial Excavation Permit from the San Francisco Department of Public Works (DPW) to allow trenching from the two landings through franchise to PG&E's properties at the transmission line termination points. The Transbay Joint Powers Authority and San Francisco Planning Department have no independent permitting jurisdiction relative to the Proposed Project. However, the Transbay Joint Powers Authority and SFMTA would be involved during review of PG&E's Traffic Management Plan, where relevant for the Special Traffic Permit.

PG&E would coordinate provisions for emergency vehicle and local access with City personnel. PG&E's coordination with emergency responders would occur prior to construction and during the construction phase. PG&E proposes to coordinate daily with all first responders to exchange information regarding the locations of crews and work areas. Additionally, for trenching in areas where access is needed crossing the trench line, steel plates would be on hand and immediately placed to provide access for the needed response.

## **3.3 Staging Areas**

## 3.3.1 Onshore Staging

In addition to the use of closed lanes for underground work areas, PG&E expects that onshore staging for the Proposed Project would occur in one or more of three possible staging locations, and along 23rd Street, as follows:

- Staging Alternative 1 would be located on NRG Potrero LLC property north of 23rd Street east of Illinois Street, to the north of the proposed Potrero 230 kV Switchyard. The L-shaped area is approximately 0.76 acres extending north of the proposed switchyard construction work area, comprising of three rectangular shaped areas approximately 135 feet by 145 feet, 120 feet by 25 feet, and 160 feet by 65 feet.
- Staging Alternative 2 would be located on NRG property in a paved area to the east of the proposed Potrero 230 kV switchyard. The L-shaped area is approximately 1.5 acre, comprising of two rectangular shaped areas approximately 325 feet by 140 feet and 90 feet by 220 feet.
- Staging Alternative 3 would be located on Port of San Francisco property on Amador Street near Cargo Way. It is a rectangular paved area, with an estimated area of approximately 2.3 acres (430 feet by 230 feet).

Figure 4-5 illustrates the potential locations for staging onshore activities. In addition, PG&E or agency contractors could decide to use commercially available office or yard space in San Francisco and the Port of Oakland to base their operations; any such existing office or yard space will have already been subject to city permitting requirements.

HDD staging would occur along 23rd Street and in the public street. This area would be used for all pipe fusion and pipe casing work to stage both the northern and southern HDD. The work area in 23rd Street would extend to the water's edge, where fused sections of the HDPE conduit would be connected to a small boat, floated, and tugged to the points of each HDD exit.

The proposed HDD staging site along 23rd Street (Figure 4-9) would be approximately 1,600 feet in length by 20 feet wide. Approximately half or 800 feet of the staging area would be located in the public street, and would result in the temporary loss of street parking for 70 spaces. The remainder of the closure along 23rd Street would be approximately 800 feet by 40 feet for the southern HDD landing work area.

## 3.3.2 Submarine Work Staging

Crews for submarine work would need to board crew boats from an existing commercial marina such as the Yerba Buena Island Marina, and be taken to the designated anchoring locations of the project vessels. PG&E has not proposed any specific anchoring points or locations for staging the marine crews. Given that anchoring locations vary each day based on local ship traffic, project-related vessels and barges would be directed daily regarding anchoring locations via the Vessel Traffic Service of San Francisco and the U.S. Coast Guard.

## 3.4 Easements and Right-of-Way

The onshore portions of the project, including the two HDD termination points, would be located primarily in franchise in city streets or PG&E-owned property with the exception of a portion of the southern landing area. At the northern landing area, the line would pass through City streets and areas owned by the State of California (Caltrans, for the portion under the Bay Bridge). The portion of the submarine route in the San Francisco Bay would require a license from the Port of San Francisco.

The southern landing location at 23rd Street would require approximately 23,200 square feet of right-ofway acquisition from the shoreline to a gate located approximately 760 feet west from the shoreline. In addition, the Potrero 230 kV Switchyard site would need to be acquired in fee simple or by condemnation from landowner NRG Potrero LLC, and a License would need to be obtained from the Port for use of Port property

A Temporary Construction Easement approximately 40-feet wide and permanent easements would be negotiated by PG&E and acquired from private property owners. PG&E indicates that all private property is in Port's jurisdiction. Two sections of the cable are in private property. The first is in the DHL NRG Potrero LLC property at 401 23rd Street. The NRG parcel extends 760 feet from the shoreline to the franchise area. Both a temporary and a narrower permanent easement would be required in that area.

The second piece of the cable route in private property is approximately 100 feet long connecting the proposed Potrero 230 kV Switchyard to the proposed cable in franchise in 23rd Street. This property would be part of the switchyard acquisition from landowner NRG. A portion of cable route that extends approximately 400 feet appears to be outside the Port's jurisdiction but is within franchise in 23rd Street.

## **3.5 Underground Transmission Line Construction**

This section describes the proposed construction methods for construction of the underground transmission line. Installation of the underground transmission line, duct banks, and splice vaults would be completed using a cut-and-cover method (open trenching) along the majority of the route. The major underground construction activities would begin with vault installation, followed by trenching and duct bank installation, and, finally, cable installation.

## 3.5.1 Trenching/Duct Bank Installation

Prior to trenching, PG&E would notify other utility companies (via the Underground Service Alert [USA]) to locate and mark existing underground structures along the proposed alignments, and also would conduct exploratory excavations (potholing) to prove the locations for proposed facilities as needed. PG&E would apply for a ministerial Excavation Permit from the City for trenching in City streets. No complete long-term road closures would be expected during trenching, although one-way traffic controls as well as short-term road closures up to 1,500 feet would be necessary to allow for certain construction activities and to maintain public safety.

After the route is marked, the pavement within the trenchline would be removed. Trenching activity requires one work crew progressively excavating, hauling off material, and backfilling. Upon reaching final trench excavation depth, a second work crew secures the trench walls via shoring. Once the shoring process is complete, a third installs PVC conduit to provide a raceway for the electrical cable. Upon completion of PVC conduit laydown, the trench is backfilled and the trench alignment temporarily paved. This progression would continue between each HDD transition area and the points of termination at Embarcadero Substation and Potrero Switchyard. Final roadway restoration and asphalt paving would

be completed once the cable is fully installed, tested and released to operations. This avoids having to break the final pavement to replace any section of cable should it failed during testing.

Trenching would progress at an approximate rate of 50 feet per day. The length of open trench at any one time would typically be 150 feet to 300 feet on any street, depending on the City's permitting requirements. Steel plating would be placed over the trench to maintain vehicular and pedestrian traffic across areas that are not under active construction. Traffic controls would also be implemented to direct local traffic safely around the work areas. The total surface of the trench plates over backfilled areas would vary between approximately 100 to 500 feet in length each day until it has reached a surface large enough (typically 300 feet) for temporary pavement restoration. Trench paving would likely occur once a week to minimize the amount of trench plates on the road.

As the trench for the underground 230 kV cable is completed, PG&E would install PVC cable conduits and concrete encasement duct bank. The duct bank cover would measure at least 36 inches. The typical dimensions of a single circuit reinforced duct bank are approximately 3 feet 7 inches wide by 3 feet 4 inches deep, although typical dimensions may vary depending on soil stability and the presence of existing substructures. The trench would be widened or shored where needed to meet California Occupational Safety and Health Administration (OSHA) safety requirements.

Where the electrical transmission duct bank would cross or run parallel to other substructures (which have operating temperatures at earth temperature), a minimum radial clearance of 12 inches would be required. These substructures include gas lines, telephone lines, water mains, storm lines, and sewer lines. In addition, a 5-foot minimum radial clearance would be required where the new duct bank crosses another heat-radiating substructure at right angles. A 15-foot minimum radial clearance would be required between the duct bank and any parallel substructure whose operating temperature significantly exceeds the normal earth temperature. Such heat-radiating facilities may include other underground electric transmission circuits, primary electric distribution cables (especially multiple-circuit duct banks), steam lines, or heated oil lines.

PG&E would identify utilities during final design, evaluate their proximity and potential for induced current and/or corrosion, and in coordination with the utility-system owner, determine whether steps are necessary to reduce the potential to induce current or cause corrosion. PG&E would take the necessary steps in coordination with those utility system owners to minimize any potential effects through measures, such as increased cathodic protection or utility relocation. The steps are summarized as follows:

- During final design, prepare study of corrosion and induced currents.
- Send results of study to each affected utility system owner for review and comments.
- Owners submit requirements for protection of each of their facilities.
- PG&E makes changes accordingly or compensates owner for future protection measures, per the owner's preference.

Once the PVC conduits are installed, thermal-select or controlled backfill would be transported, placed, and compacted. A road base backfill or slurry concrete cap would be installed, and the road surface would be restored in compliance with the City permits. While the completed trench sections are being restored, additional trenchline would be opened farther down the street. This process would continue until the entire conduit system is in place.

All backfilling material would be engineered material called flowable thermal concrete (FTC), and flowable thermal backfill (FTB). Each has unique properties specific to its application, while both are designed to have thermal characteristics for heat displacement. For a typical trench, the bottom 2 feet encases the PVC conduit with FTC, while the remainder of the trench would be filled with City-approved "diggable control density fill" FTB to the roadway sub-base level. From that point, all restoration would be based upon matching the street's existing sub-base and surface, i.e., asphalt, concrete, or combination of the two. The excavated material would not be used as backfill. The estimated total amount of excavated materials to be removed for trenches, duct banks, and vaults is 6,000 cy.

The total duration of trench excavation and manhole installation, not including cable pulling and HDD operations, is estimated to take approximately four months along the northern underground segment, and two months along the southern underground segment. Cable pulling is a standalone operation that would be performed after the vaults are installed, the duct bank is fully poured, and the trench back-filled and temporarily paved. Final paving restoration would be scheduled after the cable is fully installed and operative. The San Francisco paving permit would likely require a full lane of pavement restoration which in turn would require a two lane closure over a 1,500 foot work area. Final paving would take 5 days along Spear and Folsom Streets and 2 days on 23rd Street.

Equipment necessary for trenching in closed lanes and HDD work areas include pavement saw cutting equipment, pavement grinder, excavators, and dump trucks. Pavers would be used for restoration. PG&E expects 4 dump trucks to be used to haul trench and excavation materials and import backfill to the project. The number of daily total haul truck trips would depend upon the rate of the trenching, which is estimated to progress at an approximate rate of 50 feet per day over 6 months. Jackhammers would be used when needed to break up sections of concrete that the saw-cutting and pavement-breaking machines cannot reach. Other miscellaneous equipment would include a concrete saw, various paving equipment, and pickup trucks. In general, no equipment would be left at the trench site overnight, with the exception of an excavator.

## 3.5.2 Vault Installation

The typical complete pre-cast vault installation would take 4 to 7 days, working 10 hours per day from breaking ground to finishing grade. For each vault, the excavation would be approximately 34 feet long, 14 feet wide and up to 15 feet deep. Excavation for vaults of this size would require shoring components such as driven sheet piles, or slide rail steel sheeting. Once the initial excavation and shoring is installed, preparation of the sub-base would consist of the installation of crushed rock for leveling purposes. If present, groundwater would be tested and either pumped out to a controlled containment or discharged as would occur during trenching.

Once the vault preparation steps (excavation, shoring and finish grade leveling) are completed, setting the vault is performed via sectional lifts of the three vault pre-cast sections using either a hydraulic or a lattice type crane. With all sections of the vault set in place, backfilling can start as the shoring is removed.

Lane closures would be required at each vault location according to the following sequence:

- 1. Vault installation would be a stand-alone operation performed prior to trenching/duct bank installation, which would require a 4- to 7-day lane closure period for each vault.
- 2. Conduit cleaning/proofing would be performed after the duct bank is completely installed and backfilled. It requires a 2-day lane closure period.
- 3. Cable pulling would require a 2-day lane closure period per cable phase (6 total days of lane closure).
- 4. Racking/splicing would require 2 to 3 days at the landing single phase vaults and 7 to 9 days at the Folsom Street three-phase vault.

While the estimated total lane closure at each vault is 20 days, conduit cleaning/proofing, cable pulling and racking/splicing can only be sequential for a total of 13 days sustained closure at a single vault location.

The major equipment required for vault installation would consist of an excavator, pickup trucks, end dump trucks, stake trucks for material, 75-ton crane, crane riggers truck, tractor trailers for sheet piling delivery, tractor trailers for delivery of precast concrete manhole sections, and possibly water trucks and/or containment water tanks.

## 3.5.3 Cable Pulling, Splicing, and Termination

The proposed cable system would consist of three major components: the cable, splices that connect cable sections, and terminators that connect the cable to the equipment at the substations. Cable installation would occur after the underground vaults, duct banks and HDDs are installed.

### Cable Pulling

The cable for the Proposed Project would consist of three individual cables (one per electrical phase) and a communication fiber optic cable. Pulling between two vaults typically would take approximately 2 to 3 days, working 10 hours per day. To pull each cable through the duct bank, a cable reel would be placed at the end of a duct bank section in a vault, and a pulling rig would be placed at the other end of the duct bank section in another vault. With a small rope called a "fish line," a larger rope would be pulled into the duct. The large rope would be attached to pulling tensions, a lubricant would be applied to the conductor as it enters the duct. The three electric phases and one communication cable would be pulled through their individual ducts at the rate of two of the three sections between vaults per day.

#### Cable Splicing

Prior to starting the actual splicing, the vaults would be outfitted with steel racks that would ensure the cable splices are securely affixed to the vault's inner walls. A splice trailer would be positioned adjacent to the vault manhole openings, and a mobile power generator would be located directly behind the trailer. The vaults must be kept dry twenty four hours per day to prevent water or impurities contamination of the unfinished splices. Racking and splicing is estimated to take 2 to 3 days at each landing single-phase vault and 7 to 9 days at the Folsom Street three-phase vault.

#### **Cable Termination**

At the southern end of the route, the cable would continue underground into the new Potrero 230 kV Switchyard building basement where it would terminate. At the northern end of the route, the cable would continue underground into the building of the Embarcadero 230 kV Bus Upgrade. Terminating the cable at the substations would take approximately 7 days at each end.

## 3.5.4 Jack and Bore or Microtunneling Construction

Jack and bore or microtunneling construction methods would be used if traditional open trenching cannot be used or existing utilities must be avoided in certain underground locations. Where the submarine to underground transition occurs, the trenchless construction method would be HDD.

If a jack and bore segment must be used for a segment of underground cable installation, a casing would be advanced into the soil while the soils are removed by an auger rotating inside the casing. A steel casing would be used initially while the hole is being drilled to be replaced by a final casing. To minimize

power losses from magnetic induction, the final casing would normally be made of nonmagnetic materials such as a fiberglass-reinforced polymer mortar. The internal PVC conduits would then be installed in the casing using plastic spacers to keep the conduits separated. The annular space between conduits and casing would then be filled with thermal grout.

Microtunneling would use a remotely controlled boring machine combined with the pipe jacking technique to directly install cable underground as an alternative to avoid having long stretches of open trench. Typical microtunnel equipment would include the boring machine, a hydraulic jacking system to jack the conduit, a closed loop slurry system to remove the excavated tunnel spoil, a slurry cleaning system to remove the spoil from the slurry water, a lubrication system for the exterior of the conduit during installation, and a guidance system to provide installation accuracy.

## 3.6 Substation and Switchyard Construction

## 3.6.1 Potrero Switchyard

## Potrero Site Preparation

Activities needed to prepare the Potrero Switchyard for construction of the new 230 kV switchyard and 230/115 kV substation would include contractor equipment and personnel mobilization, utility locations, surveys, and similar construction support. Construction areas would be delineated, including the affected portions of the NRG site, the existing switchyard, and the staging area. Public safety systems (fencing, signage, etc.) would be put in place as part of final preparations before beginning construction work.

Soil contamination is known to exist at the proposed switchyard location. The extent of soil removal necessary would be determined prior to mobilization, with the preliminary estimate being less than 8,000 cy for this site. Excavation, soil export, and import activities would be completed before below-grade construction activities begin. Adequate laydown space would be prepared to receive materials required for initial construction activities at the NRG site and at the staging areas.

## Potrero 230 kV Switchyard Building and Perimeter Fencing

Developing the switchyard building and completing the basement would involve constructing the building and developing site access on 23rd Street. The new switchyard would be prepared for the installation of the transformer and shunt reactor.

Preliminary foundation evaluation by PG&E suggests deep-foundation systems may be needed for some of the structures within the proposed Potrero 230 kV Switchyard, including the GIS building. Construction of the GIS building basement and its foundation system may require sloped-excavation or earth-retention around the perimeter of the basement excavation. Final determination would be made after the geotechnical investigation. If an earth-retention system is required for basement construction, vertical elements of the following types may be used: drilled or inserted soldier beams and timber lagging; continuous drilled piers (tangent or secant); or sheet piles. Determination of shoring type would be highly dependent on subsurface materials encountered during the geotechnical investigation and the depth of groundwater.

The foundation support at the new Potrero 230 kV Switchyard, including sheet piles or any other vertical elements, would be built using a non-pile (hammer) driving method, such as the Tubex grout injection method. The Tubex grout injection method uses a drill table to force a pile into the ground, then grout is injected under high pressure into the soil, a reinforcing cage or dowels are placed, and the pile is filled with concrete. This method minimizes vibration and noise, and no soil removal would be required for

installing the foundation support, since the grout would be injected into the native soil. Design and final selection of these elements would be based on both the final geotechnical recommendations and the results of competitive bidding by specialty contractors qualified to perform shoring installation.

### Interconnection of the 115 kV/230 kV System

Following development of the new switchyard building, PG&E would establish a new 115 kV connection between the new 230 kV switchyard and the existing Potrero Switchyard. A duct bank would be constructed from the new switchyard building to the two existing 115 kV buses at the south end of the existing Potrero Switchyard. The work would require coordination with existing underground features inside the switchyard property.

### Existing Potrero Switchyard Modifications

Modifications to the existing Potrero Switchyard would include installing six tubular steel termination poles to transition the 115 kV cables from the new switchyard and duct bank and to connect to the existing 115 kV buses. Relocation of existing circuit breakers and other equipment would be necessary to secure adequate space to install new high voltage cable terminations, switches, and related structures.

### Equipment Installation and Testing

Equipment installation would begin following completion of the switchyard building. The conceptual building design would provide for multiple installation functions to proceed concurrently. Cabling and equipment testing could take place alongside assembly work. Much of the cable installation work at the switchyard building would take place in the basement vault beneath the equipment.

#### Cable Connection, Energizing, and Commissioning

With the previous steps complete, the new 230 kV cables would then be connected into the new switchyard and substation equipment. Energizing and final testing would then take place. Immediately following termination and testing, the cables may be energized and final switchyard tests performed. The switchyard may be commissioned and tests associated with the interconnection with Potrero Switchyard completed; alternatively, in the event the Embarcadero-Potrero 230 kV cable is not available for use, 115 kV power could be sourced from Potrero Switchyard for testing the new 230 kV switchyard equipment.

#### Spill Prevention, Control, and Countermeasures

PG&E would prepare a Spill Prevention, Control, and Countermeasure (SPCC) Plan for the new Potrero 230 kV Switchyard, which would specifically describe the containment of equipment containing more than 50 gallons of oil. PG&E proposes local containment for the new 230 kV transformer and shunt reactor. The SPCC Plan would include engineered and operational methods for preventing, containing, and controlling potential releases (e.g., construction of retention pond, moats, or berms) and provisions for quick and safe cleanup.

Depending on final hydraulic design, any collected stormwater would be either transferred by pumped pressure piping or gravity flow (surface or piped) to the existing 115 kV switchyard SPCC oil containment basin (near the intersection of Illinois and 23rd Streets), or after provisions for oil/water separation, directly into the stormwater collection system at the new 230 kV switchyard. Small amounts of additional temporary water storage (500 to 1,000 gallons) may be used as part of the water transference system from the new 230 kV switchyard area to the existing 115 kV switchyard area.

## 3.6.2 Embarcadero Substation

Since the connections at Embarcadero Substation would be made into either the existing structure or the upgraded 230 kV bus, the proposed work would only involve cable connection, energizing, and commissioning. The underground cable would be brought directly into the cable connection point of the gas insulated switchgear of the upgraded bus at Embarcadero Substation. The new 230 kV cable would then be connected into the new substation equipment. Energizing and final testing would take place, and immediately following termination and testing, the cable could be placed into service.

## 3.7 Submarine Cable Installation

The cables would be installed into the bottom sediments of the San Francisco Bay by hydroplow or other similar cable-burying technique, at a depth varying from approximately 6 to 10 feet below the floor of the bay. The Proposed Project would use a hydroplow that is pulled along the seabed behind a barge.

### **3.7.1 Submarine Cable Installation Procedures**

The transmission cables would be buried, where feasible, a minimum of 6 feet under the surface of the sediments to protect the cables from mechanical damage. The hydroplow barge would typically be pulled into position via two commercial tugboats, and the barge anchors would be positioned to allow the barge to kedge between them along the cable route. Kedging is a process by which a ship is moved slowly along the surface of the water towards the fixed point of the anchor. Once in position, the moored barge would be propelled via two diesel engines — one for steering, the other for kedging anchor.

The barge would tow the hydroplow, a water jet that consists of a long blade mounted to either a sledor tire-mounted submerged vehicle. The hydroplow blade contains water nozzles on the leading edge that displace the sediment using high-pressure water. PG&E proposes to use a hydroplow with low pressure water jets that would generally be engaged below the seabed, which would act to attenuate or dampen noise generated by the water jets and to minimize the underwater noise. Deck-mounted water pumps take water from the bay to the plow for jetting; the pumps draft water from a vertical suction line that is set from the barge approximately 3 feet below the surface. The intake line would be equipped with a wire-mesh screen to screen debris and reduce potential entrainment.

Each submarine cable for the transmission line would be fed from the barge down to the seabed through the blade and would exit at the foot of the blade to be laid directly into the sea bottom sediments. The length and angle of the blade would determine the burial depth of the cable. As the blade moves forward and the cable is placed in the momentarily opened trench, the majority of the fluidized sediments behind the blade fall back into the trench, effectively burying the cable. PG&E proposes to use this cable-laying method as a means of avoiding environmental disturbance that could otherwise occur through traditional mechanical trenching methods. The cable laying process is expected to require 24 to 36 hours of plowing time for each of the three cables, with 1 day needed before and after the hydroplowing to mobilize and demobilize. A team of approximately 21 people would be needed in-water and at the project site to perform the installation.

## 3.7.2 Alternative Submarine Cable Installation Procedures

PG&E developed the submarine cable route as part of a preliminary design to avoid known rocky soil conditions and any existing buried cables so that the proposed three submarine cables would be buried by hydroplow for their entire lengths. Nonetheless, either rocky soil conditions, existing (but unknown) cables crossing the route, or other seismic safety design considerations may not allow the cables to be

buried. At these locations, the cables would be laid directly on the bottom of the bay for a short distance until they can again be buried into the sediments. To protect such segments of exposed cable from future damage by anchors, fishing gear, etc., concrete "blankets" or steel half-pipe sections would be placed over them. Typically, this might be done for 100 feet to either side of a crossing, at 50 feet in width (200 feet by 50 feet total area). PG&E's preliminary engineering indicates that no such blankets or pipe would be needed. Final design review prior to construction would include a review of existing conditions. However, to allow flexibility should the need arise in final design evaluations, PG&E assumes that up to 5 percent of the route, or 650 feet in length by 50 feet in width, may need to be covered by blankets or pipe on the seafloor.

## 3.7.3 Submarine to Land Transitions

Installing the submarine-to-land transition conduit would occur using shore-based HDD. PG&E proposes to use this drilling method as a means of avoiding disturbance of the shoreline. Each of the three phases of submarine cable would transition from land to water in separate HDPE conduits installed by HDD methods from the two HDD transition locations inland to exit points on the bottom of the bay. On the land side, the HDD conduit would transition to the underground duct bank conduits through a transition manhole. The submarine cable would be pulled through the conduits and spliced to a land cable type inside this vault at the onshore transitions.

The Proposed Project would use a typical HDD installation with a guided drill head to open the initial hole followed by a series of increasingly larger drill bits to bring the opening to the desired final diameter. After the hole is at the specified diameter, the internal conduits would be bundled together and pulled at one time through the hole. The detailed design of the HDD installation would be done during the final design stages.

At each landing zone, HDD operations would last for approximately 6 to 7 weeks, starting with securing the area around the HDD pit, which generally includes closing one lane and closing street parking at least on one side. PG&E would coordinate construction with DHL at the southern transition along 23rd Street or its extension into the DHL facility to ensure continued commercial access during construction.

Work would include the following steps:

- Excavating the HDD entry pit and inserting the HDD rig.
- Drilling the HDD bore holes.
- Excavating an adjacent exit (receiving) pit at the exit of the bore hole to capture mud, which would be pumped up to a barge and disposed of per appropriate regulations.
- Pulling fused sections of HDPE pipe as conduit into the bore holes.
- Connecting the ends of HDPE pipes into the transition splice vaults.
- Pulling the submarine cables back through the HDPE pipes and then into the splice vaults.
- Splicing the submarine cable to the underground land cable in the splice vaults.
- Restoring the area to pre-construction conditions.

The horizontal drilling rig and support equipment would be rigged up within the available temporary workspace. Plastic sheeting would be placed under the drill rig and any support equipment that could have a potential for a hydraulic, fuel, or oil leak. Silt fencing, erosion control, and spill containment would also be provided around the drilling equipment in order to ensure no run-off would leave from the site. A temporary chain link fence would be installed around all of the drilling equipment.

Prior to the drill reaching the underwater exit, the fluids would be circulated through the HDD back to the drill rig and collected and cleaned for reuse. Before the end of the drilling operation, the HDD exit location would be identified and a localized excavation would be made in the seafloor sediments at the exit point to receive the heavy drilling fluids when the pilot hole is exited and during the pipe pulling operations.

At the proposed northern landing zone in Spear Street, the HDD entry points and final path would be determined during final design. Excavation for the HDD pit would likely occur within approximately 700 feet from the shoreline, and the drill would continue approximately another 1,000 to 2,300 feet to the exit point at the bottom of the bay floor. The HDD would transition to a depth of up to approximately 150 feet below ground, and would need to be at least 50 feet deep to pass below both the sewer transport/storage box under The Embarcadero and the seawall between Piers 28 and 30/32. This path would be above the bedrock layer, below the piles that support the seawall, and primarily within Colma Formation clayey sand deposits and bay muds. This drill path would also be a sufficient distance away from the steep offshore slope, permitting a smooth transition to direct burial of the cable within the bay floor.

At the proposed southern landing zone in 23rd Street, the HDD would begin at entry points and follow a path to be determined during final design. Excavation for the HDD pit would occur within the HDD entry pits and splice vault work zone depicted on Figure 4-9. The HDD would transition to a depth of approximately 30 to 50 feet below ground level and proceed approximately another 1,000 feet to an exit point at the bottom of the bay floor. This path would stay above and close to the bedrock layer and within bay mud. No seawall or deep pile obstructions were identified by PG&E along this section of shoreline.

PG&E estimates that HDD activity and drill rig use at each of the HDD locations (north and south) would occur over 13 days per each of the three borings, for a total of 39 days total at each the northern and southern HDD landings. Each day is expected to include 10 hours of drilling, for a total of 390 hours at each transition; working 6 days per week, HDD operations would last 6 to 7 weeks. The duration of 39 days at each landing is the best estimate available to PG&E.

PG&E expects to include acoustical performance specifications for contractors to use silencing during HDD activities to minimize the sound levels. The precise details of lane and parking space closures in the cul-de-sac on Spear Street would depend on final design.

## HDD Entry and Exit Pits

HDD entry pits would be up to about 5 feet wide, 8 feet long, and 6 feet deep and would be covered with steel plates during non-working hours. These pits would be used only for fluid containment before pumping the fluid to the control equipment for cleaning and re-circulation. Exit (receiving) pits in the bay would be up to about 24 feet by 12 feet long and 7 feet deep.

Excavation of entry pits would require saw cutting the asphalt and excavating with a backhoe. Receiving pits would be excavated using a clamshell dredger from a work barge anchored above the exit points. Shoring would be used for the entry (containment) pit, but no shoring would be undertaken in the exit (receiving) pits. The sides of the offshore pits would be sloped sufficiently such that shoring would not be necessary.

## Pilot Hole Drilling

Pilot hole drilling would be discontinued approximately 50 to 75 feet away from the exit point, to leave a "plug" of soil between the drilled hole and the sea floor. At that location, the drill pipe would be "tripped"

out of the hole and the hole would be forward-reamed to a diameter of about 20 inches (assuming a 14-inch outside diameter HDPE conduit).

Following the pilot hole, reaming tools may be used to enlarge the opening to accept the proposed lines. The reaming tools are generally attached to the drill string at the exit point of the pilot hole and then rotated and drawn back to the drilling rig, thus progressively enlarging the pilot hole with each pass. During this process, drilling fluid typically consisting of bentonite clay and water would be continuously pumped into the hole to remove cuttings and maintain the integrity of the hole.

Reaming would be followed by "swabbing" to test the condition of the hole. Drilling fluids would be pumped into the hole during both of these operations. As a result of leaving the 50-foot to 75-foot plug in the bottom of the hole, all drilling fluids used during these processes would flow back to the entry point through the bore-hole annulus for re-circulating.

#### Pullback of Pipe, Conduit, and Cable

After swabbing the hole, the final 50 feet to 75 feet would be exited to the sea floor at which time some fluids would drain into the exit pits and containment sump. Once the hole has been sufficiently enlarged, the HDPE conduit and line would be attached behind the reaming tool on the exit side of the crossing and pulled back through the drill hole toward the drill rig, completing the crossing.

The pipe and casing of the HDPE conduit would be assembled and fused at the work area onshore within 23rd Street shown on Figure 4-9 (Potrero HDD Transition Area). Since the pipe would be a lightweight and durable conduit for the cable, it would be connected to a small boat and dragged until the pipe is floating on the water. Using the same boat, the conduit would then be tugged along the surface of the water to the area of each HDD exit.

The HDPE pipe would be floated into place, the front end sunk and hooked up to the drill pipe, and the pullback would proceed. Detailed construction plans to be completed by the HDD contractor would specify whether or not part of the HDPE conduit would be rested on a barge to help guide it into the bore opening, or whether the pipe would simply be submerged to the bore opening from the surface of the water. As the pipe is pulled into the drilled hole, it would displace its volume of drilling fluids to the exit pit and containment sump for approximately half the length of the pipeline, at which time the flow would begin to turn around to the entry pit where it would be contained in frac tanks for either re-use or disposal. In addition to the displacement volume, additional drilling fluid would be pumped during the pullback and would flow to the exit containment sump.

Divers would attach the HDPE conduit and submarine cable to the end of the HDD, and the cable would be pulled back onshore. After installation of the cable, divers would pump these fluids into tanks on the barge for transfer by vacuum trucks to an approved disposal site.

Pumps would not be expected to run continuously. Pumps for drilling fluids would only operate when drilling occurs and would not operate when pull back occurs. Pull-back could potentially require overnight work should pull-back necessitate prolonged work hours. If soil conditions are such that the integrity of the hole cannot be readily maintained with daytime only activities, HDD operations would have to proceed on a 24-hour basis.

## **3.8 Construction Phasing**

The timeline for construction and testing would be 22 months with initiation of service targeted for early 2016. The transmission line would require 15 months of work and this would overlap with 22 months of

for development of the Potrero 230 kV Switchyard. It is assumed that construction would occur 10 hours per day, 5 days per week. (The preliminary schedule is provided in the body of the MMRCP.)

Construction hours would typically be between 7 a.m. and 8 p.m., or during times set through coordination with the City and County of San Francisco. Trenching would progress at an approximate rate of 50 feet per day, and approximately 150 feet to 300 feet of trench would be open at any one time. The total duration of trench excavation and manhole installation, not including cable pulling and HDD operations, is estimated to take approximately four months for the northern underground segment along Spear and Folsom Streets and two months for the southern underground segment on 23rd Street. If trenching work would cause potential traffic congestion, the project may require nighttime work to avoid traffic disruption.

Along the trench route in city streets, PG&E would also require 4 to 7 days for installing each vault, 2 days for conduit cleaning/proofing, 2 days for cable pulling, and 2 to 3 days for racking and splicing at the landing single phase vaults and 7 to 9 days at the Folsom Street three-phase vault. Although some work may overlap, in total, each vault location would have approximately 13 days of sustained lane closure. Work to complete the two HDD transitions, install HDPE conduit, and pullback cable would take 129 days. Final paving restoration would be scheduled after the cable is fully installed and operative; final paving would take 5 days along Spear and Folsom Streets and 2 days on 23rd Street.

## 3.9 Workforce and Equipment

Construction would involve a workforce of 15 to 75 people at any one time. Approximately 30 construction personnel and approximately 8 truck drivers would be employed for excavation and conduit installation using two excavation crews. Approximately 20 construction personnel would be employed during cable installation, 15 construction personnel during the HDD installations, and 25 construction personnel during the submarine cable installation. The number of employees would peak at approximately 75 construction personnel, including switchyard workers, supervisors, and inspectors. PG&E expects to hire approximately 20 percent of its construction workforce locally (roughly 10 to 15 employees). Up to 40 round-trips (80 one-way trips) would occur for workers traveling to and from each work site daily.

## 4. Operation and Maintenance

Once the project is built and energized, PG&E's existing local maintenance and operations group would assume monitoring and control duties and maintenance, inspection, and security roles, as needed, with support from a marine contractor. Aside from contracted stand-by marine transportation and technical support, no additional staff would be hired by PG&E after the transmission project is energized and placed into service.

Monitoring and control functions for the new facilities would be connected to the existing PG&E computer system by telecommunications. Regular inspection of transmission lines, substations, instrumentation and control, and support systems is critical for safe, efficient, and economical operation. Early identification of items needing maintenance, repair, or replacement would ensure continued safe operation of the project. Aboveground components would be inspected at least annually for corrosion, equipment misalignment, loose fittings, and other common mechanical problems. The underground portion of the line would be inspected regularly from inside the vaults to avoid disturbing traffic using city streets.

Routine inspection of the underground terminals would occur every three months, and detailed video and infrared inspection of vaults, splices, and terminals would occur every two years. A Distributed Temperature Sensing system of fiber optics integrated in the body of the cable would be used to monitor the submarine and underground cable.

## 4.1 Submarine Cable

## 4.1.1 Recording on Maritime Maps

Once the submarine cables are installed they would be recorded by the Coast Guard and given to NOAA for publication. PG&E would publish a Local Notice to Mariners (LNM) via Coast Guard District 11. This would provide advisory to the San Francisco Vessel Traffic Service (VTS) to allow the management of waterway traffic over VHF-FM Channel 14 requiring transit through the project location.

## 4.1.2 Surveying and Maritime Alert System

PG&E intends to conduct marine surveys at regular intervals after cable installation to assess whether potential seabed topography changes have occurred along the cable route. A cable-tracking system may be deployed as part of the route survey to confirm cable burial depth.

Besides promoting the new cable awareness and engaging stakeholders by registering the new cable on navigational maps, PG&E intends to implement an operation and maintenance strategy that would include an automatic identification system (AIS) vessel monitoring to ensure the new cable security. The system would use live vessel position in conjunction with the cable location information to create automatic warnings if the cable is at risk due to abnormal shipping activities such as vessels that are off-course or moving at unusual speed.





Source: PG&E, 2012.

**Embarcadero Substation Area** 







Source: PG&E, 2013.

Figure 4-5 Potential Staging Locations









Figure 4-16 Potrero Interconnection with 115 kV System

Source: PG&E, 2012.

# **Attachment B**

**Project Modification Form** 

## ENVIRONMENTAL MINOR PROJECT MODIFICATION FORM



Project Name:	Request Prepa	red By:	
Date Approval Required:	Request No:		
Date Submitted:	Location:		
Landowner:	Landowner Parcel Number:		
Current Vegetative Cover/Land Use:			
Existing Sensitive Resource?	Specify:		
Modifying : (Check as many as apply):	MITIGATION MEASURE     DRAWING	PLAN/PROCEDURE PERMIT CONDITION	SPECIFICATION
Specify Source (e.g., Mitigation Measure B.5	):		
Description of Modification and Justificat Attachments: Прното Псолятистиол drawing		ITAL ANALYSIS ☐CORRESPON	) DENCE OTHER:
Resources:			
Biological INO SENSITIVE RESOURCES PRESENT New Survey Report Attached: IYES IN If No, Previous Biological Survey Reference		S PRESENT IN/A	
Cuitural       □ NO RESOURCES PRESENT       □ RESO         □ N/A (PAVED/GRAVEL AREA AND NO GF	URCES PRESENT WITHIN OUND DISTURBANCE)	PROJECT APE: YES	NO

If in APE, Previous Cultural Survey Report Reference:

If not in APE, attach new survey report.

Other Potential Impacts:	(Check any potential changes to permitted impacts and provide details below	N.
	Attach additional sheets if needed.)	

	LAND USE	
BIOLOGICAL RESOURCES		
CONTAMINATED SOILS	PALEO RESOURCES	WATER RESOURCES
CULTURAL RESOURCES		WETLANDS
HAZARDOUS MATERIALS	STORM WATER (SWPPP)	

CEQA and Permitting: (Provide details for any "Yes" answer and attach additional information if needed.)

1. Will modification involve substantial changes that will require major changes to the CEQA document?

2. Will modification result in new significant environmental effects or a substantial increase in the severity of previously identified impacts?

3. Additional agency notifications and/or permit modifications required?

## Conditions of Approval or Reasons for Denial: (Attach additional information if needed.)

#### PG&E Required Signatures: (Attached email approvals may be used in lieu of signatures. )

PG&E Chief Construction Inspector or P	G&E Foreman: I MODIFICATION NEEDED FOR SAFE	AND EFFICIENT CONSTRUCTION
Name:	Signature:	Date:
Environmental Inspector:	MPLETE	
Name:	Signature:	Date:
PG&E Land Agent: CONSISTENT WITH EXISTING	G RIGHTS INEW RIGHTS OBTAINED	
Name:	Signature:	Date:
PG&E Environmental Compliance Lead:	APPROVED APPROVED WITH CONDITIONS (SEE	E CONDITIONS ABOVE)
Name:	Signature:	Date:

## Attachment C

Temporary Extra Workspace Request

## ATTACHMENT C Temporary Extra Work Space (TEWS) Request

Project Name	
TEWS Location/Address	City/County
Proposed Use of Site	
Proposed Date(s) of Use	Proposed Hours of Use
Adjacent Land Uses	
PG&E Permit Coordinator (Prepared by)	Date

Biological, Cultural and Paleontological reconnaissance surveys are mandatory for use of any areas containing vegetation, or exposed earth that have not been previously surveyed and fully described in project documents. Biological surveys are mandatory for all temporary extra work sites. Attach a diagram of the proposed area that identifies the location of the site and proximity to sensitive

resources or receptors.

Complete the environmental checklist below. \* Note: <u>Yes</u> answers require additional clarification and should be submitted as an attachment to this form.

Environmental Checklist	Yes*	No	CPUC Verified
<b>Air Quality:</b> Would equipment be on site or idled for more than 10 minutes? Would there be dust-producing activities?			
<b>Biological Resources:</b> Would use of the site result in potential impacts to sensitive biological resources? Would use of the site result in potential for the spread of noxious weeds?			
<b>Cultural/Paleontological Resources:</b> Would clearing or grading be required?			
<b>Water Resources:</b> Would runoff from the site flow into storm drains or a waterway? Would equipment refueling or maintenance be performed? Would materials block/impact storm drains or gutters?			
Land Use and Recreation: Would use of site block access to local land uses and recreational areas?			
<b>Noise:</b> Are noise-sensitive receptors adjacent to the site? (e.g., homes, schools, care facilities, hospitals, churches convalescent homes, parks, recreational areas)			
<b>Socioeconomics:</b> Would access to business be blocked? Would there be disruption of business operations?			
<b>Traffic:</b> Would parking be eliminated? Would increased construction traffic result in impacts? Is the site a residential area?			

Visual: Would lights at site create glare for adjacent land uses		
(including roadways)?		

## ATTACHMENT C Temporary Extra Work Space (TEWS) Request

## Standard Conditions of Approval

- The CPUC, via its designated Environmental Monitor, will review and approve/deny the Temporary Extra Workspace Request (TEWS) request within four business days of receiving this completed form.
- Use of TEWS shall be in compliance with local ordinances (including traffic/noise) and mitigation measures.
- If any signs of cultural resources are identified, work shall cease immediately and the site shall be reevaluated.
- The proposed site shall <u>not</u> be used for storage of fuel or hazardous materials.
- All drips, leaks, and/or spills from vehicles and/or equipment shall be cleaned-up immediately and disposed of in appropriate, labeled containers.
- Adjacent streets shall be swept or cleaned with water at the end of each workday if visible soil material is carried on them.
- No parking or storage of vehicles (including personnel vehicles), equipment, pipe, or any other project-related item shall be allowed on adjacent roadways.
- If a complaint is received, it shall be forwarded to the PG&E Permit Coordinator and the CPUC Environmental Monitor for review.

The following signatures indicate that the proposed site is approved for TEWS. On a random basis, a CPUC Environmental Monitor will verify that use of the proposed site is in accordance with the conditions noted. This approval may be revoked at any time by any one of the approval team. Failure to comply with all conditions will result in immediate revocation of this TEWS approval.

Property Owner	Date
PG&E Construction	Date
PG&E Permit Coordinator	Date
The above TEWS request and attached documenta approved ordenied ( <i>X one</i> ).	ation have been reviewed and this request is
CPUC Environmental Monitor	Date
Additional CPUC Conditions of Approval	

REASON(S) FOR DENIAL: